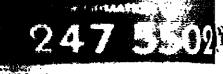
CHAIN STREET SHY THE THE TRY IS

everlooking Elder Gardens Elvernool Street Station **nd Parking**' *The Perfect Pied-a-Terre

EROOM APARTMENTS DM £203.4

DEDROOM APARTMENTS om £326,950



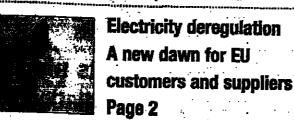




ANCIALITA

MONDAY FEBRUARY 15 1999

World Business Newspaper http://www.FT.com





Fly high in economy Why airlines are upgrading the back of the bus **Business Travel, Page 7**



Bribery in trade 'If the Olympic scandar has taught us anything...' Personal view, Page 10

Natural born winners To get ahead, walk, or better still, sleep Lucy Keilaway, Page 6

Mastering Information Management

series on the ... In It continues TDEBY. Part Three: Managing If in the business



WORLD NEWS

US puts forward plan to end beef dispute with EU

The US proposed that its exports of beef and beef products to the European Union should be labelled with their national origin: Washington is seeking to resolve the trade dispute over the EU's ban on meat treated with hormones. Page 4

US and China press for WTO deal The US and China are intensifying efforts to reach agreement on Chinese entry to the World Trade Organisation during a visit to Washington April by Chinese pre-mier Zhu Rongji, US officials said. Page 12; Determined attempt. Page 3

Accord 'could hit farm trade' A controversial international agreement on the safety of genetically modified organisms could jeopardise hundreds of billions of dollars of agricultural trade, the US warned.

Greece to buy Eurofighters Greece's Finance Ministry approved the purchase of between 60 and 80 Eurofighters but rejected a Defence Ministry proposal to buy US and French military aircraft. Page 2

Russian PM backs Yaltsin Russian prime minister Yevgeny Primakov condemned those trying to drive a wedge between himself and President Boris Yeltsin and appealed for political sta-

Irish prime minister Bertle Ahem warned Sinn Féin there would be no Northern Ireland government set up without a resolution of the issue of paramilitary arms. Page 5

INF set for Mexico talks International Monetary Fund officlais are expected to visit Mexico to open negotiations for a possible stand-by programme of up to \$8bn that would help tide the country over presidential elections next year. Page 3

Australian prime minister John Howard said political and economic instability could result from Indonesia's proposal to grant early independence to East

11 killed in Bihar At least 11 people were killed in the eastern Indian state of Bihar in incidents linked to caste animosity, police said. The crime-hit state is under federal rule.

Ethiopia in fresh fighting Ethiopia said it inflicted heavy casualties on Eritrea in fresh fighting on a new front south west of the strategic Red Sea port of Assab. Page 4

Threat to Rushdie resifirmed iranian hardliners used the 10th reary of the death order against British author Salman Rushdle to reaffirm their intention to carry out the sentence for blasphemy, despite a diplomatic deal designed to end the threat.

BUSINESS NEWS

BMW faces decision over development of downmarket car

BMW is to take a decision on developing a new small car below its existing range in a move that could decisively affect Rover and safeguard its Longbridge plant in the UK. Page 13

Mondex International, Mastercard International-controlled electronic commerce business, will today announce a deal to introduce its smart cards and digital cash cards in Japan. Page 4

Telecom Italia is breaking off negotiations with Rupert Murdoch's News Corp Europe over the sale of Stream, its pay TV subsidiary, ending two months of talks. Page 17 Shareholders in the UK's Canary

Wharf Group, owner of the 86acre estate in London's Docklands, are discussing an initial public offering to finance the final two-thirds of a project that could be worth £4bn (\$6.6bn). Page 13 Visa USA, the US credit card

brand marketing campaign, despite two executives from Citigroup, its largest member, resigning over the Issue. Page 16 Infosys Technologies is to become

association, is to continue its

the first Indian company to list in the US. The software company has filed offer documents with the Securities and Exchange Commission. Page 16 PM-Kvinistan Sweden forestv

nomic turnoil in Indoitesia has delayed its paper and pulp joint venture in the country. Page 14

ABN Amro asset management, arm of the Dutch-owned bank, increased assets under management by 27 per cent last year. helped by demand for pan-European equity products. Page 17

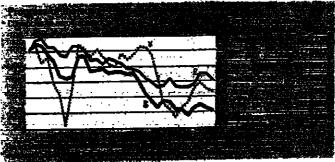
Presport McMaRan, US mining company that operates the world's third largest copper mine. is to raise royalty payments in indonesia in return for approval of its expansion plan. Page 17

The Bulgarian government has set March 18 for final blds for a majority stake in BTC, the stateowned telecoms utility. Page 17 Kamaz, Russian truckmaker and

one of the country's largest industrial companies, has defaulted on its debts including a \$100m loan from the European Bank for Reconstruction and Development, Page 16

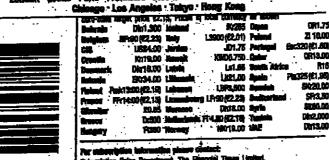
Atlas Copco, Swedish engineering group, had a 14 per cent rise in operating profits, boosted by its US rental division. Page 17

Text 109, public relations consultancy, is likely to move from Ofex to London's main market this year. Page 14



Euro prices, Page 21

© THE FINANCIAL TIMES LIMITED 1999 No.33,832 de • Paris • Frankfurt • Sto



Volvo looks at takeover bid for Navistar

By Nikki Tait in Chicago, Tim Burt in Stockholes, William Lewis in New York and Haig Simonian in London

Volvo, the Swedish automotive group, is considering a takeover of Navistar, the US truck and engine manufacturer, in a move that could more than double Volvo's share of the North American truck market. Senior executives of Volvo -

which earlier this month agreed to sell its car division to Ford of the US for SKr50bn (\$640m) - are understood to have met counterparts from Chicago-based Navistar in recent weeks to discuss a possible takeover offer.

"Volvo is looking seriously at a truck acquisition in North America; they are talking to a number of companies but the approach to Navistar is the most advanced," said one person close to the talks. Navistar has a market capital-

isation of \$2.33bn, meaning that a purchaser would probably have to pay at least \$3bn to take full control. However, the price could be substantially lower if Volvo were only to acquire Navistar's heavy truck activities. The US group also makes medium trucks, diesel engines and school

The Swedish group's cash reserves are expected to increase to SKr60bn-SKr65bn once the sale of Volvo cars to Ford has been Stark's Component Ledger, a

well-regarded Chicago-based automotive industry publication, is today reporting that - in addition to the Navistar talks - Volvo

has opened exploratory discussions with Renault's RVI commercial vehicles arm over the possible purchase from the French group of Mack Trucks of the US. RVI has consistently

denied any plan to sell Mack. Stark's says that Volvo is reportedly more intent on acquiring Navistar. One possible scenario could see Volvo sell on Navistar's diesel engine operations to Ford Motor, the newsletter claims. Last year, Navistar's valuable long-term diesel engine contract with Ford

was renewed. Navistar's stock price has seen heavy trading recently, and on Friday it leapt 6 per cent or \$2 to close at \$35%. Prudential Insurance Company of America holds a 7.4 per cent stake, and late on Friday, Salomon Smith Barney and Fidelity also declared stakes of over 5 per cent.

Last week Leif Johansson Volvo chief executive, told investors that the company's increased financial muscle would be used to expand its presence in commercial vehicles. The company has underlined that ambition by acquiring a near 13 per cent stake in Scania, its Swedish heavy truck rival, for SKr5.2bn. A Volvo-Scania combination would create Europe's largest heavy truck manufacturer.

But Investor, Scania's controlling shareholder and the main vehicle for Sweden's Wallenberg business empire, has so far responded coolly.

Lex, Page 12



israel's ultra-Orthodox Jews yesterday raliied nearly 200,000 supporters to defend the religious identity of the stat

Kosovo Albanians ready to sign deal, says Albright

By David Buchan in Paris -

Madeleine Albright, US secretary of state, yesterday said the Kosovo Albanians seemed ready to sign a peace settlement after she intervened in the negotiations at the French chateau of Rambouillet and for the first time brought the two sides together for face-to-face talks.

The six-nation Contact Group of mediating countries gave the Serbs and Kosovo's ethnic Albanians one more week, until noon next Saturday, to reach agreement on a three-year interim autonomy arrangement for Kosovo within Yugoslavia.

The group, chaired by Robin Cook, the UK foreign minister, and Hubert Védrine, his French opposite, claimed the first week of negotiations had helped "clear

outstanding" in the remaining seven days. "These are not conventional

negotiations," Mrs Albright warned, because in the event of their failure next weekend "the threat of Nato air strikes remains But a new incentive for agreement emerged yesterday at a

meeting in Paris of the 15 European Union foreign ministers, who disclosed an international plan to help reconstruct Kosovo and resettle refugees with an aid programme of up to €500m (£344.5m) over three years. We talked about the KII's con-

tribution to implementing any would be important is economic without a strong international reconstruction and rehabilitation

the ground". It called on both of refugees," said Mr Cook. sides to agree "on the hard issues Mrs Albright said the two sides faced "a fork in the road - with one path leading to disaster, chaos and further killing, and the other to a rational solution that will lead to peace and justice for all the people of Kosovo"

She was particularly blunt towards the Serbs, who she blamed for "the slowdown in the

Serbian sources said her meeting early yesterday morning with Milan Milutinovic, the Serbian president, at Rambouillet, was

"extremely unpleasant".

Mrs Albright underscored the Contact Group's emphasis on the need for full implementation of any accord reached at Ramboullagreement. For Europe what let, saying that "an agreement presence is not agreement at all".

UN and Libya near deal on Lockerbie suspects

By Roule Khelaf and David Wighton In London

deal on the handover of two Libyan suspects charged with the 1988 bombing of Pan Am flight 103 over Lockerbie, Scotland.

Western diplomats said a UN legal team was drawing up South African and Saudi media- Fhimah has been so fraught that

tors who recently held talks with the US and Britain have been to have broken the deadlock.

Libyan leader Muammer Gadaffi. careful not to show over- Mr Cook said he had asked Kofi Under the deal, the two men The United Nations and Libva would stand trial in the Netheryesterday appeared close to a lands under Scottish law, but would serve out any prison sentence in Scotland if found guilty

over the air disaster, in which 270 people died. In return, trade sanctions against Libya would end. Persuading Mr Gadaffi to hand papers that would put in writing over Abdel Basset Ali Mohamed an understanding reached by al-Megrahi and Lamen Khalifa

careful not to show over-

But Robin Cook, UK foreign secretary, was upbeat yesterday. "It has been seven months of hard effort, but at last it looks as if we could be approaching the endgame," he said.

A British proposal to allow a United Nations observer to monitor the prisoners while in Scotland, so they are not interrogated by British or US officials, appears had been resolved. Mr Gadaffi Cracks in sanctions, Page 4

Annan, the United Nations secretary general, to "nail down" the assurances offered by Mr Gadaffi to Nelson Mandela, the South African president, who has taken the lead in mediating an agree-

A South African official announced at the weekend that outstanding sticking points over the surrender of the two suspects

wrote to Mr Mandela, accepting the terms of the deal, but Kofi Annan, UN Secretary General, is expected to write to Mr Gadaffi asking for confirmation.

Mr Gadafff has been given assurances that UN sanctions, which would be suspended once the two intelligence officers are surrendered, would not be reinstated without a new UN security council resolution.

Senators urge Starr to drop new plan to prosecute Clinton

By Richard Wolffe in Washington

Senior Republican and Democratic senators joined forces yesterday to urge Kenneth Starr, the independent counsel, to drop any plans for a criminal prosecution of President Bill Clinton. Mr Starr is reported to be con-

sidering an indictment of the president - on charges of perjury and obstruction of justice to cover up the Monica Lewinsky affair - before Mr Clinton leaves office in January 2001. The president was acquitted of similar charges in the impeachment trial

However, senators of both main parties called for an end to the prosecution of the president to restore public confidence in the political process. Mr Starr still has the option of prosecuting the president after he leaves office even if he does not indict

him in the next two years. John McCain, the Republican senator for Arizona and a presidential contender for the 2000 elections, said it was time to concentrate on issues such as Senate."

reforming the social security system of public pensions. desire on the part of the American people and the Congress to move out of this situation that we've been in," he said in an

can't pretend to tell Mr Starr what his legal options are, but from a pure political standpoint, it is time to move on."

His comments were echoed by Joseph Lieberman, the influential Democratic senator for Connecticut, who yesterday appealed for "a little bit of space free of impeachment and prosecution.

"There is no question that the independent counsel has the power to prosecute the president, but having come through this trauma I certainly hope that if do it while President Bill Clinton is still our president," he told CBS television.

Republican leaders appear determined to erase their image as the president's prosecutors. Trent Lott, leader of the Republican majority in the Senate, insisted his party "must move forward now on the people's business". In his weekly radio

the attention given to the trial, you might have missed what else has been going on here in the Meanwhile, some Democrats are determined to fight the There is an overwhelming renewal of the independent counsel law, which governs the powers and appointment of prosecu-

address Mr Lott said: "With all

interview with NBC television. "I Editorial Comment, Page 11

tors such as Mr Starr.

CONTENTS

World News: International 2-4

UK 5' Travel/Education: 7, 8 Comment & Analysis: 10,11 Companies & Finance: 13-17 Markets: 22-29

Luropean banking made by WestlB.

strategies and converting

The opportunities offered Europe. When it comes by the euro are challenging to modifying financial decision makers ecross Europe. WestLB is wetl succeed in this complex

Based on its presence in most European countries. WestLB is one of the

systems to the euro, be prepared to help you sure to benefit from our For updated information about WestLB and the euro, simply visit us on our Web site under



WORLDINEWS

SPD-GREEN DISPUTE TRITTIN ACCUSES SCHRODER OF ABANDONING POLICY AGREEMENTS AND AIRING DISPUTES IN PUBLIC

German coalition suffers fresh tensions

By Tony Barber in Frankfurt

Fresh tensions broke out in Germany's centre-left coaliaccused by one of his minisagreements and airing disputes in public.

Jürgen Trittin, the Greens environment minister, made his criticisms of the chancel- chancellor since 1982, lor two days after the Social Democratic finance minister. Oskar Lafontaine, acknowledged the government was

Greece to purchase

By Kerin Hope in Athens

Greece's Finance Ministry has approved the purchase of 60-80 Eurofighters but rejected a Defence Ministry proposal to buy US and French military aircraft because it could derail the country's effort to qualify for membership of the euro.

Officials said the Eurofighter deal amounted to about \$4bn, but payment would be spread over a 15year period after 2002, when the country is due to receive the first aircraft.

Greece is to join the consortium of aerospace manufacturers from the UK, Germany, Italy and Spain that is building the Eurofighter, and will produce parts at Hellenic Aerospace, a stateowned defence facility.

To cover the gap before the Eurofighters' arrival, the Defence Ministry had proposed buying up to 60 military aircraft from US and French manufacturers. which have traditionally

supplied the Greek air force. But these plans were rejected for fear they would lead to excessive spending to reduce energy costs in the UK capital's supplier, in overruns. If the proposal had line with rivals in other a deal worth \$3.2bn - the been adopted, the budget | European countries. The sit- largest such purchase to choice and actual competi- lated. deficit would have risen ing of heavy, energy-intendate. Imatran Volma (IVO), tion. Recent attempts to above the 3 per cent of gross domestic product requirement for euro membership in 2001, a Finance Ministry official said.

He added the Eurofighter purchase would not affect Greece's convergence effort because of the delayed timetable for payment.

The ministry has come under pressure from the nationalist faction in Greece's governing Socialist party to relax constraints on defence spending because of a perceived threat from Turkey in the Aegean Sea.

The Defence Ministry proposal covered purchases of F15-H aircraft made by Boeing, Lockheed Martin's F16-Block 50 aircraft, and Mirage 2000s made by Dassault of France. Total spending would have amounted to Dr1,200bn (\$4.2bn), almost three times the Dr440bn allocation for the air force under Greece's defence procurement programme.

The Dr4,000bn programme to upgrade the armed forces over the next five years covers purchases of missiles, warships, aircraft and tanks. If the second aircraft deal had gone ahead, army and his defined constitutional navy procurements would have had to be cut.

Akis Tsochatzopoulos, defence minister, is expected to submit a revised proposal to buy a limited number of F-16 and Mirage 2000 airexperiencing what he called he called the Greens' preoc- half-life of just a few hours. all levels.

The SPD-led government Gerhard Schröder was Hesse last week caused it to order". lose control of the Bundesters of abandoning policy rat, the upper house of parliament, whose approval is essary for more than half of all legislation.

Mr Schröder, the first SPD angered his junior coalition colleagues from the Greens party by blaming the election defeat on what

"co-ordination problems" at cupation with minority it is hard to lead a coalition

One Greens leader, Antje tion government at the has been in shock since an Radke, called Mr Schröder's weekend when Chancellor election defeat in the state of remarks "totally out of

Mr Trittin, who recently received a public rebuke from the chancellor for pushing his anti-nuclear views too far, said it was not surprising that the government faced difficulties when Mr Schröder dropped policies agreed between the Greens

"When agree

successfully," Mr Trittin said, commenting that both parties were being damaged by their tendency to bicker in public.

Opposition politicians and political commentators said pounded the impression of squabbling, dithering and disarray in a government that was torn between inexperienced moderates led by Mr Schröder and hotfrom the SPD's left wing and the Greens.

Spotlight on prices

Schröder last year in the race to become chancellor. said last week he bore no personal animosity towards his colleggue.

At the same time, however, he is said to have Mr Trittin's remarks com- complained to SPD deputies that he found it hard to co-ordinate policy when he only learnt of Mr Schröder's decisions from newspapers.

Seeking to exploit the tensions between the chancellor and the Greens, the opposi-

Mr Lafontaine, the SPD tion liberal Free Democrats chairman who lost out to Mr offered to help pass government legislation in the Bundesrat as long as it was inspired by "sensible" forces in the SPD.

The Free Democrats suggested the government should revise its plans to abolish nuclear power, limit changes to Germany's citizenship laws and introduce pro-business tax poli-

However, SPD officials said they had no intention of abandoning the alliance with

Power shake-up European energises EU jet fighter price competition

Andrew Taylor on the likely effects as barriers fall across Europe from Friday

new light dawns for European Union elec-tricity customers, gener-ators, distributors and suppliers on Friday when power markets in 12 EU countries are due to open for competition From February 19 industrial and commercial 40,000MWh a year must be allowed to move to a power current regional or national monopoly company.

The prospect of competition has prompted sharp falls in European wholesale electricity prices, particularly in Germany, helped by lower natural gas prices. But energy, social and taxation policies of individual coun-

tries (see chart). competition grows and stake building industrial companies increase pressure on suppliers and national authorities

The new competition rules deal worth \$1.95bn.



Electricity liberalisation

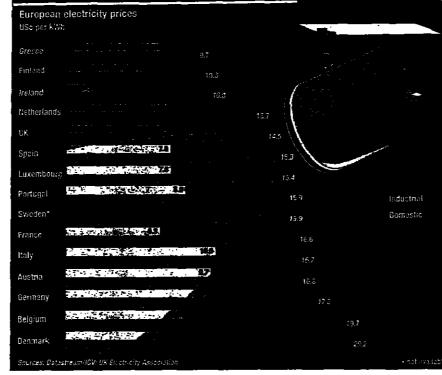
power markets will be open to competition by the time customers using more than the directive comes into force on Friday.

Power markets in Scandinsupplier other than their avia and Britain, largely open to competition for several years already, have now been joined by other large markets such as Spain and Germany. Greece and Ireland have been allowed to delay implementing the directive for two years but there remain big variations Belgium, which had been in retail prices, reflecting given a 12-month dispensation, has decided not to wait.

Introduction of the directive has prompted a surge in These price differentials cross-border acquisitions, can be expected to narrow as joint ventures and strategic

EdF, the French stateowned power monopoly, has bought London Electricity, sive processes such as paper the Finnish power group, making will be determined used its Swedish subsidiary, many have resulted in dis- ing competition, as will deciincreasingly by where Gullspangs Kraft, to purputes with regional transsions on how best to com-energy costs are cheapest. chase Stockholm Energi in a mission companies, which pensate former monopolies as they search for higher-

companies, accounting for markets, offering spot and suppliers non-discriminatory government policies. more than 26 per cent of EU future contracts, are being electricity demand. Many developed to meet the countries, however, have increasingly sophisticated gone further. According to power demands of European the European Commission, customers. The new Amster-



market is expected to start on May 1.

Nord Pool, the Scandinavian electricity bourse, will begin trading in euros next Monday, reflecting a growthis already active market. There is, however, a big

difference between technically allowing customer change suppliers in Ger- will be crucial to encourag under the country's 1998 affect several thousand large US-style power trading energy law must allow rival made as a result of previous access to grids.

Attempts by Elektromarke berg to block electricity contracts won by Enron, the US the EU's executive arm, dam Power Exchange is due energy group, and Watt, a

sharply with the views of He said the government

to launch an online service. Swiss-based power company, market. The Commission is on Friday. A day-ahead spot failed after intervention by the German cartel office. The EU directive allows

great flexibility in how countries respond to competition. EdF, for example, will continue to own the national ing international interest in transmission network, although this will be managed separately from its supply business. Transmission prices will be strictly regu-

> The cost of transmission for uneconomic investments

Plans by Spain to deal with these so-called stranded and Energie Baden-Württem- costs have already led to complaints of unfair competition from companies seeking to break into the Spanish tricity market.

not expected to rule on country plans for stranded costs until later this year.

The directive triggered on Friday is part of a series of EU moves to promote competition in the energy sector. Electricity customers using 20,000MWh will be able to switch suppliers next year, with the threshold falling to 9.000MWh in 2003. Phased competition in gas markets starts next year.

Large oil and gas compa nies are investigating elecmargin downstream activities. However, the biggest pressure for change, say EU energy officials, will come from customers demanding

Tomorrow: France steps cautiously towards an open elec-

Russian PM opposes Yeltsin quitting early respond to

Yevgeny Primakov, Russia's those trying to drive a wedge between himself and President Boris Yeltsin and appealed for political stabilits way out of economic cri-

"I am categorically against the president quitting before period," Mr Primakov said. "It is essential for the stability of society and for the conduct of the forthcoming elections."

The premier's public display of loyalty to the ailing with the In Mr Yeltsin contrasted tary Fund.

Chancery

Ваг

Association

COMBAR

SPRING LECTURE

NEW DIRECTIONS IN FINANCIAL REGULATION

given by

Mr. Howard Davies

Executive Chairman, Financial Services Authority

The Spring Lecture will be held at 6.00pm Wednesday 3 March 1999

in the New Hall, Lincoln's Inn, London WC2

This is a public lecture and the admission is free.

Any enquiries about the lecture should be made to Mary Block, ChBA Administrator

on 0181-883-1700 or fax 0181-444-2368 -

many of the 150 members of was now targeting a primary the Council on Foreign and budget surplus (before interprime minister, has condemned the "evil intent" of prime minister at the weekend. A discussion paper compared with the 1.7 per drawn up for the meeting of cent pencilled into the draft the independent think-tank, which includes a broad ity to help the country claw cross-section of the political establishment, urged Mr to run a 4 per cent primary Yeltsin to quit before his

of next year.
In his speech to the council, Mr Primakov said his government was still searching for ways to haul Russia out of its financial crisis. But he expressed confidence that it could strike a critical deal with the International Mone-

budget - in an attempt to satisfy the IMF's demands. But he said it was impossible budget surplus as recommended by the IMF.

"We are doing everything possible to meet the IMF's demands where possible... They are demanding more, but we cannot manage it." Mr Primakov said a deal with the IMF would help clear the way for the release of World Bank loans and a bilateral credit from Japan.

FINANCIAL TIMES
Published by The Financial Times (Europe)
Gubth, Nibelangsuplate 3, 60318 Frankfurt am Main. Germany, Telephone ++49
69 156 250, Fax ++49 69 596 4481. Represented in Frankfurt by Colin A. Kemard
as Greschäftsführer and in London by
David C.M. Bell, Champan, and Alan C.
Miller, Deputy Chairman, The shareholder
of the Financial Times (Europe) Grabh is
Pearson Overseas Holdings Limitod, 3 Burlington Gardens, London, WIX ILE.
Shareholder of this company is Pearson
ple, registered at the same address
GERMANY:

GRAMANY:
Responsible for Advertising content: Colin
A. Kehnard, Printer: Hürriyet International
Verlagspeedischaft mibit, Admiral-Rosenchile Strasse 3a, 61263 Neu Israburg ISSN
0174-7363. Responsible Editor: Richard
Lambert, eto The Financial Times Limited,
Number One Southwark Bridge, London
SEI 9HL. FRANCE:

PRANCE:
Publishing Director: P. Maraviglia, 42 Rue
La Boëra, 75008 PARIS, Telephone (01)
5376 8254, Fax (01) 5376 8253. Printer:
S A. Nord Eclary, 15721 Rue de Caire,
F-59100 Roubaix Ceder, 1. Editor: Richard
Lambert. ISSN 1148-2753. Commission
Partaire No 67808D.

SWEDIEN:
Responsible Publisher: Bradley P Johnson.
Telephone +46 \$ 791 2345. Printer: AB
Kvällstidningen Expressen, PO Box 6007,
S-530 05. Jönköping.
O The Francial Times Limited 1999.
Editor: Richard Lumbert, elo The Francial
Times Latinted, Number One Southwark
Bradge, London SEI 9411.

Private banks fierce rivalry

By George Graham

Fiercer competition has sounded the alarm in the once-sleepy world of still make up the largest seg-Europe's private banking industry, forcing financial institutions to shake up their businesses.

An annual survey of the sector conducted by PwC, the accountants and management consultancy, found that 82 per cent of the 108 private banks questioned plan significant operational changes to cope with intense competition. Another 14 per cent go further and plan a fundamental change in strat-

egy and positioning. "Because the industry has become more competitive, you are left with winners and losers, and that is going tion." said Ian Woodhouse. the PwC partner who conducted the survey.

Private banking, or the ing good money." provision of wealth management services to rich indiassets, offering banks the nues with less volatility and ment management. less capital required than,

say, investment banking. in excess of 16 per cent this year, with banks managing assets the most optimistic. have made the market decline in significance.

are demanding better investment performance than the "old money" families which ment of clients.

Banks responding to the PwC survey said "new money" active investors now made up about 28 per cent of their clients, but they expected that percentage to rise to 38 per cent in five years. Banks were now paying

more attention to their costs, with most concentrating on reducing expenses by investing in IT and by managing staff costs. But Mr Wood house said the survey had revealed wide variations in costs and profitability.

"There are people who are making good money, there are people who are making to lead to more consolida- not bad money and there are people who are making lousy money in a business where they should be mak-

Medium-sized players, managing \$10bn-\$50bn of clividuals, has been an attrac- ent assets, are most contive target for banks in cerned about the effectiverecent years. In Europe ness of their investment alone an estimated \$6,000bn management. More banks is held by people with more including Coutts, the private than \$1m of investable banking unit of National Westminster Bank - are now prospect of growing reve- deciding to outsource invest-

Among offshore private banking centres, chief execu-More than half the chief tives expect Switzerland and executives questioned by the Caribbean to gain in PwC expect revenue growth importance as a result of efforts to curb offshore centres within the EU. Dublin is more than \$50bn of client also gaining from aggressive efforts to attract business. But new competitors such Jersey, Guernsey and Luxas US investment banks embourg are expected to

NEWS DIGEST

GERMAN WAGE NEGOTIATIONS

IG Metall accepts plan for pay dispute mediation

Germany's biggest trade union, IG Metall, yesterday accepted a proposal from employers in the metal and electrical industry for mediation in a pay dispute that was threatening to develop into an all-out strike.

The union's national leadership applied a degree of pressure on the employers by ordering a ballot of its members in the key industrial state of Baden-Württemberg on whether to go on strike from March 1. However, perhaps more significantly, IG Metall leaders decided at a meeting in Frankfurt not to call strike ballots in any other states for the time being, despite appeals from local union officials.

The union's acceptance of mediation is the first step to resolving a conflict that the centre-left German government fears could not only disrupt the economy but shatter its plans to bring together employers and workers in a com-

mon struggle against unemployment.

Talks on IG Metall's annual wage contract broke down tast Tuesday after the union rejected an offer of a 2.3 per cent pay increase, plus 0.5 per cent extra from companies able to afford it. The union, which represents 3.4m workers, was holding out in public for 6.5 per cent but had signalled it would accept less. Tony Barber, Frankfurt Lex Comment, Page 12

FUGITIVE SAUDI DISSIDENT

Osama bin Laden 'missing'

The supreme leader of Afghanistan's Taliban regime yesterday said that Osama bin Laden, the Saudi dissident, had gone missing with 10 guards, but he denied the Islamic militia had bowed to US pressure and asked him to leave the country.

"We had not ordered Osama to leave Afghanistan and had advised him not to use Afghanistan [as a base for attacks] against other countries. Now Osama has disappeared and we do not know where he has gone," Mullah Mohammad Omar told a news conference broadcast on

Washington has made veiled threats to attack Afghan-Istan again if Mr bin Laden is not handed over or extradited to face charges of masterminding August's bombing of US embassies in Kenya and Tanzania, in which 250 people died. Reuters, Kabul

DUMPING CHARGES

Nippon Steel attacks US

Nippon Steel, Japan's largest steel company, has sharply criticised the US Commerce Department's decision to apply dumping margins on Japanese steel shipments at the weekend, calling the ruling "regrettable" and baseless

Japanese steelmakers are facing mounting losses as a result of the collapse in domestic demand and the contraction in export volumes since last November. US steelmakers accused Japan of dumping hot-rolled steel products on the US market last September, and are expected to expand their charges to cut-to-length steel plate follow-

ing last week's preliminary US ruling.

Nippon Steel said it had fully co-operated with the Commerce Department "in spite of the fact that there was no basis to dumping charges". The statement reflects sentiment within the Japan Iron and Steel Federation, the association, that the anti-dumpli politically motivated and unfair. Alexandra Harney, Tokyo

TEHRAN SHOOTING

Deutsche Bank official killed

The head of Deutsche Bank's office in Tehran was shot dead at the weekend after being taken hostage by a gunman on the run from police, according to the official Islamic Republic News Agency. A government official said yesterday that the gunman, who belonged to a criminal group, was subsequently killed in a shoot-out with police, one of whom also died.

Relations between Germany and Iran are already strained by the murders of Kurdish political dissidents in Berlin, for which a German court two years ago implicated senior Iranian officials. They deteriorated still further last year when a German businessman was sentenced to death by an Iranian court following an alleged affair with a Mosiem woman, Robin Alien, Dubai

THREE GORGES DAM

Local resentment increases

Local resentment about the construction of China's Three Gorges Dam has surfaced in a series of petitions to Beijing complaining about the resettlement process caused by construction of the world's largest hydroelectric plant, according to International Rivers Network, the campaign group. The petitions, filed on behalf of about 10,000 people, are further evidence of discontent over the huge project on the Yangtze river, which will create a huge lake and force the relocation of about 1.2m people.

The Chinese government has reported that the resettlement programme has been "progressing smoothly". The petition letters submitted on behalf of residents from Gaoyang township over the last two years suggest wide-spread dissatisfaction, particularly with the corruption and incompetence that has surrounded the resettlement process. James Harding, Shanghai

INTELLECTUAL PROPERTY ORGANISATION

Patent applications leap

The number of international patent applications filed with the World Intellectual Property Organisation (Wipo) leapt by nearly a quarter last yeer to 67,007, with rising numbers of applications from developing countries. Under Wipo's Patent Co-operation Treaty, companies and inventors can seek patent protection in 98 states with a single filing. Applications filed in 1998 were equivalent to 4.8m national

The US continues to account for the bulk of applications (42.3 per cent in 1998), followed by Germany (13.6 per cent), Japan (9.1 per cent), the UK (6.5 per cent) and France (5 per cent). However, inventors and industry in a number of poorer nations - including Brazil, Cuba, Indonesia, Poland, Turkey and Ukraine - are also making increasing use of the system. Frances Williams, Geneva

CORRECTION

Withholding tax

Members of the European Parliament did not vote in favour of reducing the proposed rate of withholding tax on interest from savings from 20 per cent to 15 per cent, as wrongly stated on February 11. They rejected the amendment but backed the main plan to harmonise savings taxes.



By Henry Tricks in Mexico City

& DIGITS

accepts plan for

arte mediation

Miles Marian Miles Miles Marian Miles Miles Marian Miles Miles Miles Miles Marian Miles Marian Miles Miles Miles Marian Mi

Marin Marin

end pitting based:

Marine Continue of the continue of

The state of the s

apple of the contract of the c

The Children of the State of th

Control of the second

A married where ...

Mark High head of the Con-

The state of the second second

William Rashes France 25

R Laden 'missing'

white 10 games for a real

to the property of the second

The to use Algierents of the second

BERGE BEION WHERE IT THE THE PERSON

tale a research for an action deater

And the second State of the Sta

official killed

The Lader is out that the last of the

Marina and the

Stack attacks US

ad Oloma to wave 41 plan dange

Marie Land Boilds Lingling

Mar G & part frest extract.

ZACITATIONS

A team of International Monetary Fund officials is expected to visit Mexico shortly to start negotiations for a possible standby programme of up to \$8bn that would help tide the country over presidential elections next vear.

Economic analysts, who asked not to be identified, have been told by the government that the facility would enable Mexico to rowings coming due this

year and \$2.9bn next year dented \$17.8bn emergency facility issued after the 1994 peso crisis,

It is seen as potentially a Fund. It may not be as large as recent programmes for crisis-stricken countries, but Mexico's economy is rela- because of possible political tively healthy.

"Compared to Russia and but Mexico is not like Russia refinance \$4.9bn in IMF bor- and Brazil. It's a lot of electricity monopoly last lenge is a fough one because

A finance ministry official tion by declaring the selloff expected to be highly com- IMF since its two-year emerthat were part of an unprece-confirmed an IMF team was was ordered by the IMF. expected to visit Mexico this month, but said the trip was with the proposed talks said part of "regular consulta- an IMF agreement would be

The government is said to it is sizeable given that be keeping its plans quiet opposition. Underscoring the sensitivities, an electrical

negotiations for a standby

Another analyst familiar

tions". He would not confirm aimed at helping keep big undertaking for the or deny the possibility of Mexico's economy on an even keel during the presidential transition next year. For more than two decades, the economy has been hit by a crisis at the

end of each six-year presidential term, a curse Presi-Brazil it sounds like peanuts, workers' union fighting dent Ernesto Zedillo has plans to privatise the state vowed to break. The chal-

petitive, with a chance the gency programme ended on ruling Institutional Revolutionary party could lose its 70-year grip on power.

Mexico is thought to be unprepared to compromise beyond its 1999 budget targets, approved after bitter wrangling in Congress on New Year's Eve. The budget is based on a fiscal deficit target of 1.25 per cent of gross domestic product, a gap considered within IMF

It would mark the first week sought to rally opposinext year's elections are Mexican borrowing from the bid to tighten liquidity.

Unlike in 1995, Mexico now comes to the negotiations in a position of strength. Dollars are flowing into the country, pushing the peso last week back below 10 per dollar, its level before Brazil's January 13 devaluation. fallen despite measures take effect today that require banks to increase deposits at the central bank

by 25bn pesos (\$2.5bn) in a

Drugs question hangs over US-Mexico ties

Stephen Fidler in Washington

When President Bill Clinton and Ernesto Zedillo, the Mexican leader, hold talks in Mexico today, the most prickly item in the cross-border relationship is nowhere on the agenda: the annual US "certification" of

Mexico's anti-drugs efforts. But in Mexico, the "nonissue" will hang over the meeting as thick as the steamy air in the Yucatan city of Merida where it is taking place.

With impeachment of Mr Clinton out of the way, some members of the US Congress are now free to focus on what has become an annual spring ritual - Mexicobashing as the US assesses its neighbour's and other countries' efforts to cooperate with the US in curbing the flow of drugs.

Each year, Mexico bristles over the process, which it considers one-sided arrogance from the world's largest drug consumer. It has never, however, been "decertified" - a process that leads to an array of economic and possibly trade sanctions. Last week, the Clinton

administration indicated it would again recommend that Congress certifies Mexico.

"In our view, the government of Mexico, under the courageous leadership of President Zedillo, is strongly committed to countering what they see as their number one national security threat. And they are cooperating more closely with the United States at virtually every level than ever before," said James Rubin, State Department spokesman.

On Capitol Hill, however, it seems likely that Mexican certification will have a harder time than in the past. Members of both houses have criticised the lack of extradition of drug suspects from Mexico, and Mexico's refusal to allow US patrol

US drug agents in Mexico to carry guns.

Mexicans fear the atmosphere could degenerate if Republicans, smarting over Mr Clinton's acquittal from impeachment, want to take a quick pot shot at him.

"One way of settling scores is to find ways of hurting Mr Clinton's interests. A test case could be Mexico," said Jorge Montaño, a former Mexican sador to Washington.

Mr Zedillo has gone on the counter-offensive, sending the interior minister. Francisco Labastida Ochoa, to Washington last week to detail a \$550m high-tech campaign, including use of the military, police, radar and x-rays, to seal Mexico's exposed borders for drug

During the Clinton visit, both countries are expected to announce a landmark programme on monitoring binational drug efforts in which for the first time, Mexican officials say, the US will provide a foreign country with benchmarks to scrutinise Washington's antidrugs efforts.

Besides drugs, the two leaders will highlight the benefits of the North American Free Trade Agreement (Nafta), now five years old. In the first half of last year. Mexico overtook Japan as the US's second largest trading partner after Canada.

The meeting is also expected to produce agreement on safety, violence and environmental protection along the 2.000-mile border, and on helping Central America rebuild after Hurricane Mitch, an area where Mexico has taken a lead.

"Sometimes it's hard to convince anyone that the agenda is more than just drug trafficking," said Juan Rebolledo, Mexico's deputy foreign minister. "What the presidents want to convey is an image of the complexity and breadth of the relation-

China to make determined effort for entry into WTO

By James Kynge in Beijing and Guy de Jonquières in London

China has galvanised its trade officials to draw up proposals for what is intended to be its most credible offer yet for entry into the World Trade Organisa-

The activity has been spurred by a confluence of factors. The first is that Zhu Rongii, the prime minister, realises that a planned visit to Washington in April could be the last opportunity for China to conclude an entry deal before the US presidential election next year and another WTO negotiating round, expected to begin later in 1999.

Beijing is also motivated by a desire to subdue growing arguments for Taiwan's admission into the WTO before China. Beijing insists it be granted WTO entry before Taiwan, its bitter rival since the end of a civil war in 1949. But its claim to prior entry has been somewhat undermined by the fact that Taiwan has reached admission with all members deal will be possible.

but Canada and Hong Kong. A third reason for the rein- alisation was being considvigoration of China's 13-year bid is the official perception

The China connection

woo foreign investment during a year of acute difficulties for the domestic economy. One official, who declined to be identified, said that China might struggle to attract \$15bn in inward investments in 1999. compared with an official

But the incentives to liberments that China would be better off insulating an economy buffeted by the Asian crisis and enfeebled by chronic oversupply, unemployment and a sickly state being considered banking system.

\$43.6bn last year.

These conflicting dynamics appear to underline the maxim sometimes quoted by Chinese trade officials: dealing with Chinese ministries is more difficult than facing the US. Therefore, Chines analysts argue that without

considerable concessions from Washington and the centre and west of the counbilateral agreements on European Union, no Chinese Chinese officials said liber-

ered in several areas albeit

according to a post-entry

years to prepare. ■ Financial services. China

engage in local currency business in more cities than the two now permitted, Shanghai and Shenzhen. But, officials said, there was great reluctance soon to allow foreign banks the important concession of taking renminbi deposits from Chinese companies. New licences may well be granted to a few foreign insurers this year, but the lifting alise run into powerful argu- of geographical limits for foreign insurers looks

Liberalisation is

in several areas

unlikely in the near future. ■ Retail, trade and distribution. Officials said there could be a gesture on retail, perhaps in opening more areas of China - such as the try - to foreign supermarket and other retail joint ventures. Letting foreign distributors to operate, though, is

seen as more problematic. Officials said that foreign

Chinese industries several allowed to establish joint ventures in nine cities, in addition to the currently permay allow foreign banks to mitted Shanehai and Shenzhen. They will also be allowed to buy equity stakes in local trading companies. ■ Telecoins. Argument within the government in this area is intense. Wu Jichuan, minister of information industry, shows little inclination to allow direct foreign equity participation in domestic services. ■ Tariffs. Beijing recently lowered tariffs on 1,014 commodities and announced it

> might remove licence controls or quotas on around 300 commodities by 2005. Officials also said that import tariffs on cars, heavy trucks and selected electronics could be lowered. But it was unclear whether the pro-posed reductions would be enough to satisfy the US and EU, which are keen to see tariff peaks - of around 80

■ Agriculture. This may be diplomats said China was considering a limited liberalisation of quotas for some agricultural imports, includthat Beijing must do more to timetable that would give trading companies would be ing grains. But Chinese flexi- entry would be permanent



per cent for cars - elimi- Zhu Rongji greets Bill Clinton during the US president's visit to

the most difficult. US offi- bility is seen as limited by a most favoured nation tradcials have told the Chinese deep sense that grain pro- ing status with the US. But that a strong accord on agri- duction is a matter of permanent MFN gives Conculture is essential. Foreign national security, and by gress leverage over the negowidespread subsidies for grain prices.

From China's perspective, a principal benefit of WTO

Additional reporting by

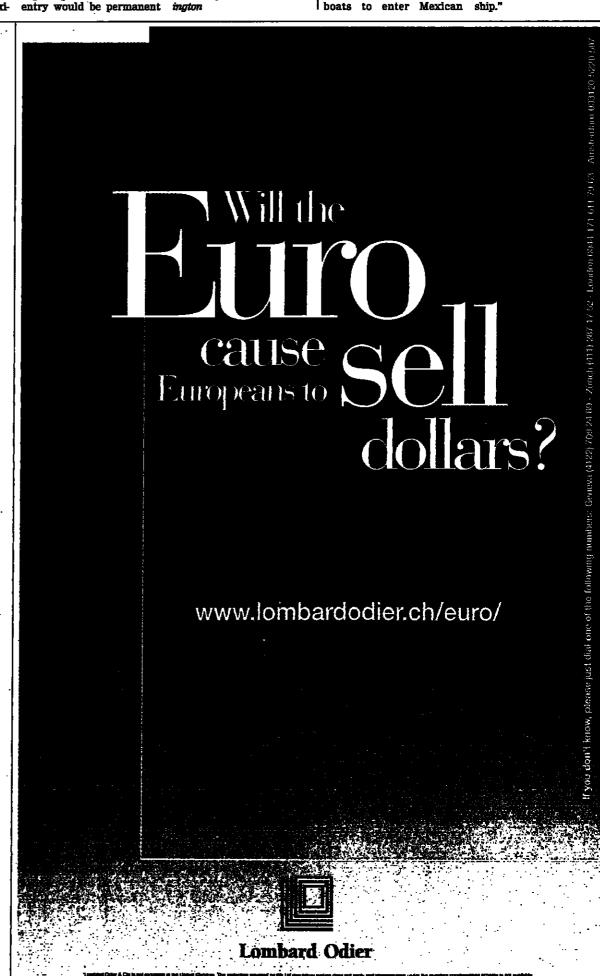
Nancy Dunne, Stephen Fidler and Tony Walker in Wash-

Rockwell



You succeed. We succeed.

http://www.rockwell.com



Ultra-Orthodox Jews in anti-secular rally |High stakes

Israel's ultra-Orthodox Jews yesterday rallied nearly 200,000 supporters to defend supreme court and its and the faith.

demonstrations organised by the Haredim, ultra-Orthodox Jews, signalling their growing power under the government of Benjamin Netanyahu, the prime minister, the holy scripture. but also their sense of tween religious and secular

Mondex

Japanese

card deal

Mondex International, the

Mastercard International-

controlled electronic com-

merce business, will today

announce a deal to introduce

its smart cards and digital

The deal with JCB, the

country's largest credit card

issuer, and Sanwa Bank will

come as a blow to both Visa

and NTT, the Japanese tele-

Visa is pushing its Visa

Cash product which has

around 100,000 cards in oper-

ation in Japan, while NTT

Electronic cash, stored on

a smart card where the mag-

netic stripe is replaced with

a microchip, is expected to

play a big part in the decline

in use of cash over the next

decade. But it has vet to take

off in a big way and in most

The JCB and Sanwa deals

confirm the trend for large

banks to adopt Mondex's

MultOS multi-application

format for their smart cards.

but the standard for digital

cash is still far from decided.

Mastercard's European partner, endorsed the German

Geld Karte instead, and American Express - which has adopted MultOS spurned Mondex's cash

cards in favour of Proton's. The Belgian company has issued more cash cards than

Mondex said it had been

negotiating with Japanese

banks for four years. "The

addition of this important G7

economy strengthens Mon-

dex's position as the only

global electronic cash prod-

uct," said Michael Keegan,

Mondex chief executive, "No

other electronic cash system

can now match our presence

in so many of the world's

major financial markets."

card brand.

any other group.

offers a domestic Japane

electronic cash card.

reaches

smart

By James Mackintost

cash cards in Japan.

coms provider.

tested.

communities sharpen. The demonstrations

touched on complex issues beginning to surface in Israel: the need for a written the religious identity of the constitution and the debate state against the secular over separation of the state

As religious mothers and daughters kept their distance from the black-suited men and boys in Jerusalem's old central bus station, Haredim posters proclaimed: "No substitute for the Torah" -

Not far away, near the

organised by leftwing parties. It included liberal Orthodox Jews, but not Ehud Barak, the opposition Labour party leader, who

stayed away. Young and old said they believed the democratic institutions, especially the supreme court, were being threatened by the Haredim. One poster showed a pic-

ture of the late Ayatoliah Khomeini of Iran beside Rabbi Ovadia Yosef, spiritual leader of Shas, the ultraheavily guarded supreme Orthodox party in Mr Netan-court, gathered a smaller yahu's rightwing coalition

them?"

The issue which galvanised support for the demonstrations was a verbal attack last week on Aharon Barak, supreme court head, by Rabbi Yosef. His utterances carry immense weight among the Sephardim -Jews from north Africa and

the Middle East. He said judges of the supreme court were "slaves who now rule us". Menachem Porush, chair-

man of United Torah Juda-

ism, also in the coalition.

counter-demonstration government. It asked: "What said the supreme court was is the difference between "a judicial dictatorship".

Such criticism stemmed from recent decisions by the supreme court ruling that exemption from military service for students in the Yeshivot, or seminaries, was illegal, while shopping on the Sabbath in the kibbutzim, secular collective settlements, was allowed.

But the decision perceived by the Haredim as representing the greatest threat to Israel's religious identity was a ruling by a lower

It deemed that the ultra-

legally tenable, thus paving the way for the participation of the reform and conservative strands of Judaism. The Haredim recognise

neither movement. "The courts are trying to destroy the Jewish identity of our state," said Mira, a young religious woman.

"The courts defend our democracy," said Yaara, a young secular student, adding that she was about to serve her two-year military conscription while Haredim counterparts were exempt.

Eritreans hail gunship downing

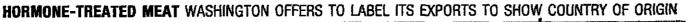
Entreans gathered to celebrate at Asmara airport yesterday (picture, left) after an reported to have been shot down, Reuters reports from Addis Ababa.

But Ethiopia said it inflicted heavy casualties on Entrea in fresh fighting on a new front south-west of the strategic Red Sea port of

Eritrea said it shot down an Ethiopian Mi-24 helicopter gunship over the front line, killing the crew. Ethiopia tater acknowledged the report. Both sides blamed the other for starting yesterday's fighting, which broadens one of the few African conflicts in which two nations are contesting a

front line using conventional armies. An Eritrean

the attack started with a big Ethiopian bombardment.



US plan to resolve beef trade dispute

The US has proposed that all countries is still being its exports of beef and beef products to the European Union should be labelled to show their national origin, in an effort to resolve the trade dispute over the EU's ban on meat treated with

This is the first time the Mondex is fighting several large organisations, including Visa and Belgium's Proton, which have teamed up Mondex received a blow in September when Europay.

proposal is intended to authorities responsible for rules. encourage the EU to lift its trade and for agriculture in How information to consumers. and the council of ministers. EU would not be ready to

welcomed the offer, by Charlene Barshefsky, US trade representative, and Dan Glickman, agriculture secretary, as a sign that Washington was prepared to seek an amicable compro- mones.

They also said the US pro- meet the May deadline and EU officials cautiously posal was too limited to sat- outlined three possible isfy even EU supporters of labelling, because it did not envisage that labels should state clearly whether beef had been treated with hor-

The EU has until May 13 to comply with a World "It looks like an opening bid," one official said. However, EU officials said Trade Organisation ruling US has offered to accept a decision on any labelling complaint that its 12-year-old agriculture commissioners mandatory labelling of its scheme was likely to arouse ban on hormone-treated beef respectively, aimed to stop agricultural exports. The fierce debate between violated multilateral trade

However, the Commission ger than the current US-EU ban by guaranteeing more the European Commission last week admitted that the dispute over bananas.

options, including a labelling scheme, for conforming with its WTO obligations. Peter Scher, US special

trade ambassador, called the Commission's options paper "positive". He said Washington's labelling offer, made to Sir Leon Brittan and Franz last year, which upheld a US Fischler, Europe's trade and the hormones issue developing into a conflict even big-

exports to the EU to be made compulsory and expanded to cover all exports.

But EU officials said the proposal fell short of a recent suggestion by Stuart Eizenstat, US under-secretary of state, that labels should state explicitly that beef was hormone-treated.

They said EU trade policymakers were ready in principle to discuss a labelling scheme, but the idea faced such a broad definition The US has called for an European consumer groups. Inal mandate of the protocol, tion to exports.

Orthodox monopoly on conversions to Judaism was not legally tenable, thus paving accord talks

The US has warned that hundreds of billions of dollars of agricultural trade could be at stake in a controversial international agreement on the safety of genetically modified organisms (GMOs), which enters its final round of negotiations in Colombia this week.

ernments are meeting in Cartagena to thrash out the details of the blosafety protocol governing the movement of crops and other products made using biotechnology. The talks are taking place against a backdrop of intensifying public disquiet, particularly in Europe, about the health and environmental implications of Fenetically modified crops.

The goal of the protocol is to cut potential risks of movement across national boundaries of GMOs by introducing a system of permits and information sharing. But there are numerous conflicts about the scope and nature of the protocol which is due to be finalised by ministers early next week.

"The depth of disagreement is significant. The odds of reaching an agreement are 50/50 at best," said Rafe Pomerance, the US deputy assistant secretary of state for the environment.

A key issue is whether the protocol should be confined to GMOs (or "living modified organisms" as they are known in the protocol) or whether it should include products derived from

This option, which is backed by many developing countries, could have implications for a huge number of products ranging from corn oil to cotton socks.

The European Union is keen that the protocol should have a broad scope, with some exceptions such as pharmaceuticals. It is anxious to include agricultural commodities because of fears they may present health risks.

The EU is at loggerheads place. with the US, which believes

which is focused on blodiversity rather than health. The US and other big

exporters of agricultural products are particularly worried about a plan to extend the scope of the protocol to every shipment of GM products, which they think could make the system unworkably complex. Providing detailed information Representatives of 170 gov- on every shipment of wheat, possibly containing 30 different GMOs. "is an extraordinarily difficult and impractical thing to do," says John Herity, director of Canada's Biodiversity Convention

Office. Another highly contentious issue is the desire by some developing countries to cite social and economic factors as potential grounds for refusing shipments of GMOs.

This proposal, contested by most developed countries, stems from fears about loss of income as genetically engineered crops replace traditional farming methods.

There is also discord on an attempt by several African countries to require countries that export GMOs to assume liability for economic consequences of mistakes.

One reason why the negotiations are expected to be so difficult is that each issue brings together a different coalition of countries. On some matters, developing countries which are large exporters of agricultural commodities have lined up with the US, the largest producer of GMOs.

Despite the high profile of the US, it cannot play a formal role in the talks because it has not ratified the Convention on Biological Diversity, the United Nations treaty signed in 1992, which includes the biosafety proto-

Although the EU and US are highly active participants in the talks, the protocol will not have a direct impact on trade between them because they have already have domestic regimes governing GMOs in

The talks are the subject of intensive lobbying from strong opposition from agri- would interfere with trade the biotechnology industry, culture authorities and and extend beyond the origi- which fears severe disrup-

met. Indiana de l'huts

Libya softens on Lockerbie Howard warning on despite cracks in sanctions

The international pressure on Libya to surrender the two men accused of masterminding the Lockerbie airliner bombing in 1988 has started to have an effect only since an increasing number of African leaders began flouting the United Nations ban on air links. The Organisation of Afri-

Mondex still has no francan Unity voted last June to chises in Italy or in Gerignore a flight ban imposed as part of the sanctions many, where Geld Karte is believed to be fighting hard regime, which the US first launched in 1986. Colone The JCB deal puts Mondex Muammer Gadaffi, the Libin a strong position to fight yan leader, has apparently Visa, as it is already linked softened his stance on the with Discover, the US credit Lockerbie suspects in response to a decrease rather Sanwa will take an equity than an increase in his inter-

stake in Mondex and JCB is national isolation. expected to follow in a deal Economic sanctions on understood to be in the low Libva were introduced with the passing of UN resolution tens of millions of pounds. JCB will replace its 15m mul-748 on March 31 1992. The ti-function credit, debit and sanctions followed the passloyalty cards with smart ing of UN resolution 731 two cards to which it will add months earlier, which had Mondex electronic cash over demanded the extradition of the two men suspected of

THE CONRAD

By Mark Huband in Cairo well as demanding Libya's co-operation with a French investigation into the bomb-

> The sanctions banned flights to Libya and imposed an arms embargo on the country. A review of the sanctions in April 1993 led to

sector operations. All offices of Libyan Arab Airlines, the national caring of an aircraft of UTA, the French airline, in 1989.

rier, were also to be closed, the sale or leasing of aircraft to Libya prohibited, the maintenance of its aircraft forbidden and the training of its personnel suspended. Accompanying the UN

The Organisation of African Unity voted last June to ignore a flight ban, which is part of the sanctions regime

France that tougher sanctions would be sought if Libya refused to comply. 883 came into effect in response to Libyan non-compliance. The extended sanc-

threats by the US, UK and sanctions imposed after the Lockerbie incident have been US sanctions first imposed on January 7 1986 On December 1 1998, UN and renewed at six-monthly security Council resolution intervals ever since. The US intervals ever since. The US sanctions, imposed origi-nally after the US accused Libya of harbouring memtions allowed for the freezing bers of the Palestinian Fatah of Libyan assets abroad, Revolutionary Council led

involvement in the bombing the sale of equipment for use the US and banned trade of the PanAm aircraft, as in downstream oil and gas with or travel to Libya by US citizens or companies.

The decline in US-Libya relations, which reached their nadir when US aircraft bombed the Libyan capital on April 15 1986, saw a wedge being driven between the US and European countries whose business interests would be affected by Libya's ongoing isolation.

European companies, par

ticularly those from Italy, continued to invest in Libya's oil and gas sectors. In 1996 the US responded with the Iran-Libya Sanctions Act (Ilsa), which was intended to deter non-US oil companies with interests in the US from investing in either Iran or Libya, under threat of heavy penalties on their American interests by the US government.

Ilsa was widely regarded as both unworkable and unfair, and has subsequently been diluted as waivers have been applied to European with the exception of oil and by Abu Nidal, led to the and other companies detergas earnings, and banned freezing of Libyan assets in mined to defy the US ban.

E Timor independence

John Howard, the Australian prime minister, yesterday warned of political and economic instability that could result from Indonesia's proposal to grant early indepen-dence to East Timor. "A quickly independent

Timor would be very vulnerable and very weak. There would be a lot of pressure on Australia to provide a lot of help," he said.

Mr Howard's remarks highlighted Canberra's alarm at Jakarta's policy reversal on East Timor, one of the archipelago's closest points to Australia

B.J. Habibie, the Indonesian president, said last Thursday he would grant independence to East Timor from next January if Timorese rejected his government's offer of autonomy. Australian officials, how-

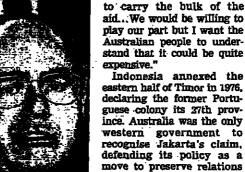
ever, opposed the plan, warning that independence without a period of autonomy could trigger East be expected by the bulk of from a Jakarta prison to Timor's "internal collapse" the international community house arrest.



very vulnerable and very weak'

Australia. It would also put pressure on Canberra to provide aid and a peacekeeping potential burden" for Australia, Mr Howard suggested.

uation where, if there were quick independence for Timor, [Australia] could well



John Howard: Timor would be

"We are dealing with a sit- achieve peace and har-

In January, Canberra changed its East Timor policy from full support for Indonesian rule to calling for autonomy and, possibly, the longer-term option of independence. East Timorese independence activists condemned the Australian position. "It shows the Australian government doesn't believe our capacity to mony," said Xanana Gusmao, the resistance leader who was moved last week

with its largest neighbour.

Thai bankruptcy law first step in legal overhaul

INTERNATIONAL **BRUSSELS BECOMES**

The Jeading Hotels of the World IN BRUSSELS **CHOOSE SIMPLY**

THE BEST. Hilton Reservations Worldwide - Europe: -free 68 859 444 58 467 or direct 00 32 2 718 39 11 Hotels of the World: Great-Britain 104-free 00 800 181 123, toll-free 00 800 85 21 100, France toll-free 00 800 136 136

The huge political victory ment in getting a new speciapproved by the county's appointed Senate is a crucial beginning to an overhaul of an antiquated legal system that has been the biggest obstacle to Thailand's eco-

nomic recovery. Quick passage of a workable bankruptcy court bill had been in doubt after a vocal minority of senators sought to delay establishment of the new court by their claims in court. two years and give it jurisdiction only over loans made after the onset of the country's economic crisis. Both amendments were defeated by large margins and the as give debtors more incen- the remaining bills, analysis

Corporate Thailand is alised bankruptcy court Bi2.500bn (\$68bn), of outstanding loans are currently being serviced, a significant drag on a banking sector being exhorted to lend to stimulate the economy.

Bankers estimate as much as one-third of their bad debts are "strategic", with borrowers able to pay but refusing and hiding behind legal manoguvres which prevent banks from pursuing New streamlined legal procedures will shift the bal-

ance of power to creditors

and quickly end such "stra-

final bill passed by a vote of tives to pursue debt restruct- say.

The importance of these scored by the Thai govern- deeply in debt and only scored by the Thai stock government, thus avoiding a about half, or approximately market, which soared 11 per cent on the passage of the bankruptcy court bill, with Thai Bank, with the most bad debt of any Thai bank,

rising nearly 30 per cent.

lot of work to do. Four other bills related to bankruptcy and foreclosure procedures are pending in the Senate, including controversial moves to help enforce the "personal guarantees" that back many corporate loans. Yet the Senate's overwhelming support for the bankruptcy court bill tegic" non-payments as well augurs well for the fate of

legal reforms were under- that are acceptable to the potentially long delay while a joint House-Senate comshares of state-owned Krung ences. The new court could now be up and running as early as next month, officials

Legal reform "passed the House when people disputed that it would", says James Mitchell, Head of Research at Solomon Smith Barney in Bangkok. "Now having disputed that

it would pass the Senate and seeing themselves proved wrong, they will say it won't be implemented well. But the fact is, progress is being

"The government basically dictated the outcome."

been questioned when the government promised the International Monetary Fund that it would pass the legal reforms by late last

who otherwise supported the government's measures, said Staporn Kavitanon, a senathe government's Board of

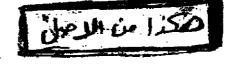
"The Senate thinks it's independent and that no one can tell it what to do. The government realised this at a very late stage," said Mr

"By and large when the government starts spending

bills are needed) you will The government's leverage only minor amendments in the Senate had earlier have a very good conclu-

The removal of a specific deadline for passage of legal reform from the most recent agreement with the IMF was an important political move This casual dismissal of by the government even if the Senate's independence the removal did raise the ire infuriated many Senators of some directors of the IMF.

senators say. Although the government will again let the Senate tor and secretary general of deliberate independently and is unlikely to get the remaining four bankruptcy and foreclosure bills passed by the end of the current parliamentary session next month. Fund officials say that more legislative progress such as that shown last week will probably be enough to satisfy Washington-based IMF



هدا من الاين

AN CERTAIN NO.

Irish premier warns on N Ireland weapons

Bertie Ahern, the Irish prime minister, yesterday warned Sinn Féin, the political wing of the Irish republican army, that no Northern Ireland government would be set up without a resolution of the issue of paramilitary weapons.

The Irish leader was clarifying remarks he made in a newspaper interview in

which he appeared to Ulster Unionists' contention that Sinn Féin would be barred from the Northern ireland assembly, the governing body for the province set up under the Good Friday peace agreement, if the IRA did not start to decommission its weapons.

The Sunday Times, the UK newspaper, yesterday quoted Mr Ahern as saying: "Decommissioning in one

which he appeared to form or another has to hap-endorse the pro-British pen it is not compatible with being a part of a government and part of an executive, if there is not at least a commencement of decommissioning.*

Sinn Fein reacted angrily to the reports, warning of a "crisis" in the peace process. Mitchel McLaughlin, the party president, said the suggestion "was clearly outside the Good Friday agreement". Mr Ahern said last night

the Irish government's posi-tion had not changed. "That does not remove the pressure on paramilitary groups on the decommissioning issue. We have to find a resolution_otherwise we will not get a working executive operating.

The row comes on the eve of today's meeting of the Northern Ireland assembly, which is set to ratify the governmental structures agreed by the parties before

Christmas. The proposals for 10 ministries and six crossborder bodies to implement policy in co-operation with the Irish Republic are expected to be approved.

Mo Mowlam, the Northern Ireland secretary, to trigger the formation of the executive, although she has indicated she will not move without unionist support. David Trimble, Ulster Unionist leader and the

province's first minister, Fein's chief negotiator, said said: "It's time for [the last night the Irish governrepublican movement) to ment had made clear Sinn Féin could not be barred face up to their responsibilities and decide once and for from the executive. all which is more important But last night, Mr Ahern's If ratified, it will be up to to them: the retention of snokesman said the Irish paramilitary organisations government believed it or leaving them behind and "unreasonable to expect the coming into the political proexecutive could be formed

> themselves are breaking the agreement' Martin McGuinness, Sinn

cess...The leaders can

deliver...In refusing, they

Forecast calls for more rate cuts to halt downturn

By Peter Marsh in London

without an understanding of

bow the implementation of

the decommissioning part of

the agreement would be

interest issue has to be

addressed, but claim there

are three safeguards. First.

the scheme is open to all UK

companies. Second, the com-

mercial information gleaned

is quickly distributed to all

potential UK customers, and

ambassadors are there to see

this happens. Third, com-

mercial information dates

But some companies take

Rolls-Royce felt it had to last

year when it seconded Rion

Bailey to the UK consulates

in Sao Paulo and Rio de

Janeiro in Brazil, where he

had already been selling mil-

itary aero-engines to the

The Brazilian government

was, of course, the only cus-

tomer for his wares. "So we

decided that I should do

something totally unrelated

to military sales," says Mr

Bailey, "and I ended up

doing a study on the market

for air pollution and waste

potential for small and medi-

Mr Bailey says Rolls-Royce

chose to see his Brazilian

diplomatic assignment sim-

ım-sized British firms".

navy and air force.

precautions.

auickly.

technically in a recession and further cuts in interest rates will be needed in the next few months to stave off ing to London Business School and Oxford Economic Forecasting in a report published today.

The assessment adds to gloom surrounding the UK economy, which prompted the Bank of England's monetary policy committee this month to bring down borrowing rates to 5.5 per cent the lowest since 1994. However, the business school and the OEF consul-

tancy believe cuts to 5 per cent will be needed by summer if economic activity is not to slide further. The report warns of a

sharp fall in consumer confidence over the next few months, triggered by large rises in unemployment as companies cut costs. That is likely to be a reaction to a recent large rise in borrowings, partly to finance hefty stocks of unsold goods.

The report says Gordon Brown, the chancellor, is unlikely to take much direct action in his Budget on March 9 to arrest the economic slide. It believes the Budget will be "broadly neutral" in adding or subtractcontrol equipment, and its | ing money from the economy through the tax system.

The report forecasts gross domestic product will rise 0.4 per cent this year and 1.9 per cent next year. The LBS/OEF team believes public finances will show a surplus of about £7bn (\$11.5bn) this year. However, the government may have to borrow to fund public spending over

is worse than expected. This year, GDP is likely to fall slightly in each of the first two quarters, the report says, satisfying the technical requirement for a recession but with growth expected from the third quarter.

Aid to inward investors may be paid in euros

overseas companies thinking of investing in Britain that it is prepared to denominate regional selective assistance grants in euros rather than sterling.

The move involves the government taking the exchange rate risk between the date of agreement on euro subsidies and payment of the funds.

The Invest in Britain Bureau, the Department of Trade and Industry agency that markets the UK to potential inward investors, is understood to be negotiating with several companies that are thought likely to seek payment in euros.

"If a company so chooses, and it is managing its own investments on a euro basis. we want to be able to accommodate them financially. It is all part of the government moving to active preparation for the euro," said Andrew Fraser, head of the bureau.

The disclosure comes as the government prepares to publish a national changeover plan setting out the practical steps needed if UK membership of the euro is approved in a referendum. Opponents of early British membership will see it as part of an attempt to prepare the ground for membership. and Asian projects.

people using the euro, but the government is wrong to The government is telling encourage people down this route by transferring the risk to the taxpayer," said Francis Maude, shadow chancellor. "This is part of a pattern developing where the Blair government is using taxpayers' money as a subsidy to try to create a false sense that UK entry

> The European Movement, which last year co-ordinated a statement by 114 leading business people calling for early UK membership of the euro, said the DTI's move to denominate grants in euros showed that it was concerned about the risks of remaining out of the system.

into the euro is somehow

The DTI has not yet decided how to manage the exchange risk associated with euro payments, which could be substantial if large numbers of inward investors choose to receive grants in euros. The budget for RSA is £267m this year. The DTI is understood to be ready to pay much of the budget in euros if that is necessary to attract internationally

mobile projects. Ministers are understood to have acted because of concerns that being outside the euro system would hamper efforts to compete for US

0171

522

3333

orex, Futures & Option

Private sector helps embassies fill 'knowledge gap'

A scheme that places executives in diplomatic postings to lift exports is gathering momentum as it enters its second year. David Buchan reports

nicest possible way. The for attachments of a year. Shorter-term attachments porarily his colleagues at the British embassy in Oslo have a knowledge gap about the Norwegian oil and gas industry".

He says they have good general expertise on the sec-tor; "but it is simply not detailed enough to really belp British companies bid for opportunities here".

Mr Curwen, an engineer for Brown & Root, the oil and gas contractor, is just finishing a six-month secondment to the embassy. So he is well-qualified to detect, and fill, the knowledge gap, Nor is the embassy trying to cover up this gap, because it has asked the Foreign Office for someone from its new short term business attachment scheme. As the scheme goes into

its second year, privatisation" of Britain's export promotion proceeds apace. When Robin Cook, the foreign secretary, launched the idea in July 1997, his officials say they reckoned on seconding about eight people a year from private sector to posts abroad for spells of year of operating the scheme at full steam, they have 20 placements completed or slightly more in 1999-2000.

ft rivals a scheme started

Ob Curwen says it in the experts into UK embassies are more popular with business people who, according to one official, "generally don't want to take so much time out of the loop".

The joint export promotion directorate, run by the Foreign Office and the Department of Trade and Industry, says about 100 companies, a rough cross-section of Britain's top 200, have expressed interest in the scheme, with about 30 actively participating. Participation is not free.

The seconded business executives stay on their companies' payroll, with the government paying all their "in-country" expenses, plus a portion of their salary. In return, the executives say they benefit from the direct experience of how embassies operate, better access to foreign officials and business that UK diplomats often get, and from a broader perspective than is possible when

working for a company. It has not always worked out that way. One of the first to go out under the scheme was a banker from HSBC, three to six months. After a the banking group, who arrived at the Belgrade embassy only to find the west starting to tighten ecostill running, and hope for nomic and credit sanctions on Yugoslavia again, therefore making his job pointunder the Conservatives, less. Nor did south-east Asia which takes private sector seem very promising when



Rolf Soderstrom, a British corporate finance specialist with PwC, arrived at the Bangkok embassy in May. But he focused on privatisation opportunities for UK business just as the Thai government started to turn to privatisation as a way out of its troubles. Mr Soderstrom says he appreciated the access that being a "representative of a government with no particular agenda except promoting UK commercial expertise gave me to

everyone, all the way up to

ministers", in Thailand.

he is back in Bangkok to try to use his experience and contacts to win privatisation business for PwC. He acknowledges this could appear to be using

public service for private gain, but insists no such conflict of interest has arisen because none of the privatisation contracts discussed while at the Bangkok embassy have yet come to fruition.

The scheme's organisers acknowledge the conflict of

ply "as a career development opportunity". In fact, doing market research tailored to smaller UK firms meets a real need and eases any conflict of interest concern for executives from larger companies. As Mr Curwen points out: "My work in the embassy is not totally relevant to Brown & Root, but more to smaller UK companies, because that's where the

24 Hour Service - Internet Dealing Free Real-Trace Prices - Computitive Comm RERKELEY FUTURES LIMITE [] 38 DOVER STREET, LONDON WIX SEE TEL: 0171 629 1133 FAX: 0171 495 0022 Futures & Options

overhau

 Online Trading Margined FOREX LINDAGALDOCK & COMPANY £5.£22 0800-262-472

mini REUTERS for a free trial



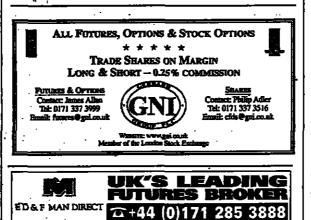
OFFSHORE COMPANIES www.ocra.com



0171 940 9600

Market-Eye

Argus Globai Markets Petroleum Argus







The FT GUIDE TO WORLD CURRENCIES, published in Monday's rewspaper and covering over 200 correncies, is now available by dialing the following number from the bandset of your fax machine, 0891 437 001. Calls are charged at 50p per minute at all times. For service outside the UK please telephone +44 171 873 4378 for details on Cityline International.

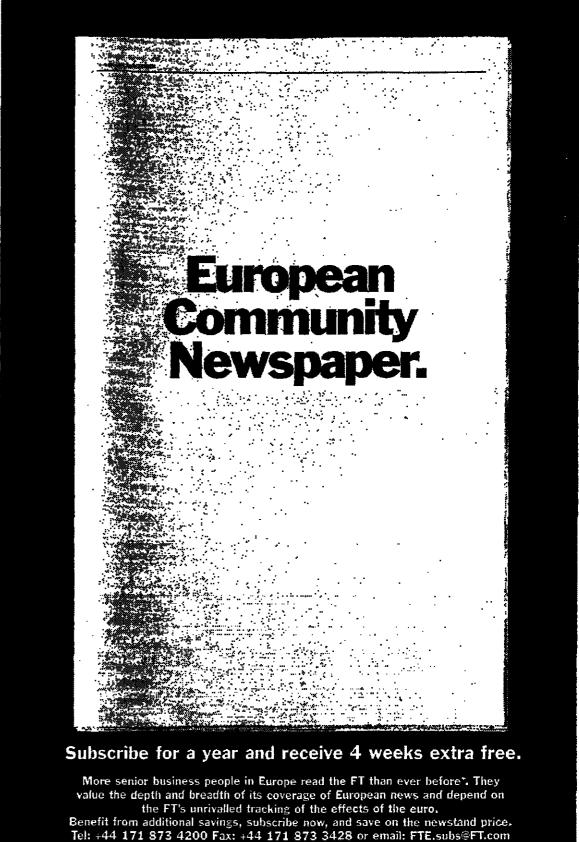


FOREXIA FAX DAILY FOREIGN EXCHANGE FORECASTS AND RECOMMENDATIONS Tel: +44 181 948 8316 FAX: +44 181 948 8469

COMMERCIAL DATA INTERNATIONAL, INC. Economic Proffics with Free On-line News Updated Daily 91 aquatrios: \$39,95 US each: Regional, World Sots & Discou

From Data Broadcasting Corporation





FINANCIAL TIMES

No FT, no comment.

INSIDE TRACK

PROFILE SERGIO MARCHIONNE, ALUSUISSE LONZA

Have skills, will manage

Trying to make a success of a controversial merger holds no fears for the ambitious chief executive of the Swiss multinational, writes William Hall

in Davos, the Swiss ski resort, and temptation is in the air. The sun is shining after a heavy snowfall and Davos's 350km of perfectly set that target it has been rengroomed ski pistes are beckoning business leaders after three days of brainstorming at Dayos's annual World Economic Forum.

But not Sergio Marchionne, chief executive of Alusuisse Lonza Group. It is the first time the Italian/Canadian manager has attended the forum and he is obviously enjoying the heady cocktail of big ideas and high-powered networking.

As he takes breakfast, Flavio Cotti. Switzerland's foreign minister, and Pascal Couchepin, the Swiss economy minister, pause to chat, as does Romano Prodi, the former Italian prime minister.

Mr Marchionne is a new chief executive in a hurry to make his mark. Five years ago he was chief financial officer of Lawson Mardon, a medium-sized, highly geared Canadian packaging company. Today he is chief executive of Alusuisse, a century-old Swiss multinational, and charged with making a success of a controversial cross-border merger with within five years he will almost Viag, a German conglomerate, nearly four times Alusuisse's

It is 7.30am on a Sunday family, is big business. At Alu-premier industrial managers. But suisse he set himself the target of doubling group sales within five years to SFr15bn (£6.8bn). However, less than two years after he dered obsolete by the much big-ger targets he has helped set following the Viag merger.

As deputy chief executive of an enlarged group employing 127,000 and with two core businesses utilities (electricity and telecom-munications) and industrial operations (aluminium, packaging and chemicals) - he will shoulder most of the responsibility for boosting operating margins from 8 per cent to 13 per cent, and generating double-digit earnings growth over the next five years.

Viag is counting on Mr Mar-chionne's untested skills as an industrial manager to improve dramatically its returns on a motley collection of underperforming industrial assets. They have long been subsidised by Viag's Bavarian power utility, which generates more electricity than all of Switzerland.

If Mr Marchionne, 46, can achieve his ambitious goals, then certainly have taken over from Viag's Willy Simson, 60, as head of what will be Germany's sixth Mr Marchionne's big love in biggest industrial group, and life, apart from opera and his proved himself as one of Europe's

it is a big "if". Despite Mr Marchionne's gift for communication, the merger investors. Alusuisse shareholders own 35 per cent of a company heavily exposed to two new areas of uncertainty - nuclear power and a high-risk bet on telecoms. Viag's shareholders are upset because their company will become even more diversified

and unfocused than before. Although Viag's aluminium and packaging businesses neatly complement those of Alusuisse, Viag has several independently minded quoted subsidiaries, of which the biggest is SKW Trostberg. It is not as well run as Alusuisse's Lonza chemicals operation, yet it is the one bit of Viag's non-energy operations that will not fall under Mr Marchionne's control. Such loose ends raise questions about Mr Marchionne's ability to deliver

the full benefits of the merger. Scenticism about the merger also reflects the stock market's increasing disenchantment with big mergers and unfocused conglomerates. The rise and fall of former UK stock market stars, such as Hanson and BTR, has led to a distrust of executives claiming that management is a generic skill, and good managers can add

value by just being good manag-

But that is not the only reason. Alusuisse and Viag have had to bend the rules to make their merger acceptable. They are adopting more lenient US GAAP has not gone down well with accounting rules to permit a pooling of interests without the need are unhappy because they will for hefty goodwill write-offs. They have also had to promise boardroom seats for Martin Rbner and Christoph Blocher, two Swiss investors who had built up big stakes in

Swiss investors resent not being offered a takeover premium for ceding control of a famous Swiss blue chip to the Germans. But by bringing Mr Ebner and Mr Blocher on board, the promoters of the merger have defused the most serious source of potential Swiss opposition.

While the Daimler Benz/-Chrysler "merger of equals" is held up as the model for the Viag/Alusuisse merger, Mr Marchionne's critics prefer to cite the recent collapse of the proposed merger of Ciba and Clariant, two Swiss speciality chemical companies. Both were based in Basle, operated in the same industry. shared similar histories, and their managements talked the same language. So why should Mr Marchionne, who has no experience of Viag's energy and telecoms businesses and does not speak German, succeed where they have failed?

Mr Marchionne is unphased by such questions. In his book, success hinges on the quality of the management rather than the type of assets being managed. Allied Signal and General Electric in the US are two companies that exemplify his management approach. GE's Jack Welch is clearly his role model.

"You must look at us as a GR in development. Nobody is going to say that there is a Jack Welch sitting in the organisation ~ maybe there is and maybe there isn't. The only thing that I do know is that our commitment to managing diversification is no different from GE's," says Mr

He argues that the stock marfails to take account of his man- ing Swiss companies. Alustisse agement style. "If our businesses Lonza used to be on the "brink of

cannot get to a 'best in class' position, they will be gone. That is the overriding principle. I don't care whether it impacts on packaging, aluminium or chemicals. The value of diversification is the fact that management has to be absolutely brutal in making those choices. Otherwise you can-

ous basis." This sort of talk is music to the ars of Mr Ebner who has made life a misery for the manageket's distrust of diversification ments of several poorly perform-

well run and has its eye set firmly on enhancing shareholder value, thanks to Mr Marchionne. The compliment is returned by

Mr Marchionne. "Let's be absolutely clear, he [Mr Ebner] bought in to a management style and philosophy," he says, refernot be committed to raising ring to the rapid build-up of Mr Ebner's 21.8 per cent stake over the past year. "Has he forced us sharebolder value on a continuto do anything we would not have done? The answer is no. He has supported us fully and

totally." The potential for boardroom fireworks is nevertheless consid- match like it anywhere."

ruin", says Mr Ebner. Today it is erable, especially if the vast cash ilow from Viag's energy business starts to dry up following the deregulation of the German electricity industry, or Viag's DM7bn (\$4bn) investment in telecoms fails to turn a profit by 2001.

Despite the stock market's negative reaction, Mr Marchionne remains bullish about a new company that has already been nicknamed Viagra by some cynics. "Perhaps we have been poor in conveying the brilliance of this deal. It is a phenomenal industrial deal in terms of strengthening what we have. There is no



Essential guide to Sergio Marchionne

Facts of life: born Chieti, Italy, June 17 1952. Family emigrated to Canada 1966. Marchionne learnt English in 60 days and in six months had mastered rest of school curriculum. Motto of being "best in class" permeates whole approach to business, but does not yet extend to speaking German. Must try harder if he wants to make a hit with Viag's German troops.

Canada days: trained as a barrister, solicitor and chartered accountant. University of Toronto (major in philosophy with minor in economics), University of Windsor (MBA), and Osgoode Hali Law School (LLB). Tax

specialist, Deloitte Touche, 1983-86; Lawson Mardon, packaging company, financial controller, 1986-89; executive vice-president, Glenex Industries, 1989-90; chief financial officer Acklands, 1991-92; returned to Lawson Mardon 1992 as chief financial officer. Lucky break: Alusuisse bought Lawson Mardon in January 1994 which led to Alusuisse's

packaging boss, Frenchwoman Dominique Damon, being anointed Alusuisse's CEO-in-weiting. However, within a year Ms Damon had quit, and Georges Schorderet, Marchionne's only other rival, left to be Swissair's chief financial officer. Chief executive since April 1997. Personal style: impatient, aggressive worksholic who has

occasionally driven colleagues to tears. New managers are issued with a card listing the group's vision, culture and leadership. Favourite prima donna: Maria Callas. Not only do her operas reverberate through Alusuisse's aluminium headquarters but so do her images in Alusuisse's 1997 annual report - "adding dimensions which are often forgotten and yet vital to the success of any enterprise: beauty, feeling and humanity".

LUCY KELLAWAY

Step by step to success

Undeterred by numerous falls a child eventually learns to walk. A | knowledge-based economy new management philosophy urges the same 'can do' approach

last, here is hope for us negative types, who never set goals, who avoid challenges, and who trundle along hoping for the best. The Walko is a seven-week programme that will show us what we want and how to lifelong positive attitude" and make success ours

The idea was developed by Robin Seiger, who used to be a struggling comedy writer, but then he got cancer, and after winning that fight reinvented himself in a less humorous but more successful vein as a self-help

So what does The Walko involve? As far as I can gather it involves a good leal of, well, walking. Not just the sort of walking you and I do to the station in the morning, but long walks in incomfortable places under the care of army commandos.

The Walk® philosophy centres on the idea of the child: apparently the average child falls more than 240 times when learning to walk, but each time gets up again undeterred until he or she inally manages it. Unfortunately this can-do attitude does not last: by the time we grow up we have become full of self-doubt with negative mindsets.

WOW

TICKLING

DOUBLE

CORPORATE

That's where The Walko comes in. Brilliant, brilliant idea, Mr.

Just reading about The Walk**o** and flipping through his new book, Natural Born Winners, I have seen in a flash how I could change my life. Instead of writing all this negative stuff every week, I too could become a

Welcome to my new idea: The Sleepo. The Sleepo philosophy is that we all spend too many hours of the day awake. The idea is so obvious, so simple, and surely, so lucrative. The fact that none of us gets enough sleep has serious implications for our jobs and

Once again, the baby is the perfect paradigm. As infants we sleep up to 20 hours a day, but in our few waking bours we are at our most effective ever. our earning curves are steeper than they will ever be again. As we get older we sleep less and less, and eventually turn into harassed, bad-tempered adults who burn the candle at both ends.

That's where The Sleepe comes in. It promises to re-harness the power of sleep and enable us to rebuild our lives for a happier, more prosperous future. The seven-week programme will include an away-weekend at which delegates will laze in

easy chairs around an open fire, or retire to silent hotel rooms with great big beds and blackout blinds. Should delegates wake up they could have a filling meal and then slope off to the amphitheatre (reclining chairs, low lights, white noise and deadpan lectures

on management strategy course will be called Natural Born Zizzers, Interested publishers and event organisers can contact me via e-mail. I feel no need to go out and hustle. The Walk© has shown me self-belief. My fortune is made. This is the least competitive market in the world. Adults everywhere

Sleep©. It was deeply satisfying last week to see the personnel industry trashing one of its most corrosive inventions: performance-related pay. The Institute of Personnel distinguished Insead professor to lecture its members on how this

I KNOW, I KNOW BUT

WHAT IF IT WORKS?

are going to love The

and Development invited a method of rewarding people no longer works. In the knowledge-based economy, he said, it is not appropriate to pay in a way that divides one worker from another. Never mind the so-called

performance pay is and always has been a lousy idea. Even when it is managed efficiently and reasonably fairly (which it almost never is) it demotivates much more than it motivates. If you get a pay rise you feel great for about five minutes. But if you don't, you smoulder with resentment for months. Moreover, performance pay always distorts: by encouraging people not to do the job well overall, but to do well those bits they think are likely to go towards the

pay cheque. Sucking up becomes endemic. But my reason for thinking performance pay is on its way out has nothing to do with Insead professors. instead, what gives me hope is the news that the British government is planning to introduce it to teachers and nurses – who are among the few to have escaped it so far,

and for very good reasons. A top of the market

I had always wondered what happened once you got outside the box, and now I know. According to Outside the Box Extra, a newsletter from a consultancy called New Solutions, one of the things consultants and clients do outside is "surf the zeitgeist". Confirmation of what I suspected. Life is very much better inside the box. Those who venture out, be warned.

lucy.kellaway@FT.com

sekend Program in PARIS BOSTON UNIVERSITY Tal: \$2407474 - Fee: \$2240 66 15



International

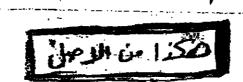


If you need to know what's moving UK, European and Asian markets, you need AFX NEWS, the real-time English language newswires that give the latest international financial and corporate news. With the resources of owners and partners, FINANCIAL TIMES INFORMATION and Agence France-Presse to draw on, you know AFX NEWS will always be relevant, reliable and right. And it's available to you on-line through all major market data platforms,

deliverable across your intranet, extranet or other network to your PC, NC or workstation through Windows, browsers and proprietary applications. AFX NEWS has reporters across Europe and Asia and in other key markets feeding over 1500 news stories a day direct to your system. So, for independent and succinct reporting on economic, corporate and market news, contact AFX NEWS direct or your local vendor today.

FOCUS ON INTERNATIONAL FINANCIAL NEWS A JOINT-VENTURE OF FINANCIAL TIMES INFORMATION AND AGENCE PRANCE-PRESSE

AFX NEWS 13-17 EPWORTH STREET, LONDON EC2A 4DL (44) 171 253 2532 FAX (44) 171 490 3007 EMAIL: AFX.SALES@FT.COM AND NEW YORK, USA (212) 306 6734





MCMARA PERMICANA

INSIDE TRACK

BUSINESS TRAVEL DOWNGRADING

Hlying high in economy

Airlines are anticipating the trend to rein in travel budgets, upgrading rear cabins to include much that is familiar in business class, says Gillian Upton

Downgrading to economy One in four believe it does not some economy class cabins are class will undoubtedly come as a shock for business travellers familiar with airlines' business class cabins. The privacy, leg room and departure lounges are not there but, take heart, the back of the aircraft is not as grim as it was a few years

Over the past 18 months a handful of airlines have anticinated the trend, caused by companies seeking to rein in their travel budgets, and have concentrated on making life more comfortable for economy class travel-

Much of the technological advances adopted in seat design and in-flight entertainment in the Baumfield, sales director for front cabins are now benefiting another travel management com- now and saving those at the back. In so doing pany, Reed & Mackay. se airlines have set new stan-

dards for economy class travel. Statistics show that plenty of business travellers are now experiencing life at the back of the aircraft. Air Canada says that between 70-80 per cent of passengers booking its SuperComfort economy class are business travellers. At British Airways, business travellers make up 25 per cent of its 10m economy class passengers (two-thirds of whom live outside the UK).

The annual Business Travel survey by Company Barclaycard, published last week, showed that 11.5 per cent fewer passengers from companies with turnovers between £5m and £10m are travelling in business class, compared with the previous year. worth shopping around because, mixes fresh New Zealand produce

give value for money.

Travel management companies reveal a similar picture as they book more clients into economy class. "It's been significant over the past six months among major blue-chip companies but it's been building for a year," says David seat recline (but don't expect too Whittaker, managing director of The Travel Company.

While airlines' business class cabins empty out, some US carriers are offering upgrades into first class on transatlantic routes something not seen since the Gulf war.

the airlines because they are suffering so much," says Tracy MOTE intelligently

Passengers now have the choice of taking the upgrades, the heftier discounts being offered by airlines or buying consolidated and back-to-back tickets to help stretch budgets. These tactics may keep some travellers safely away from economy class.

"Customers are buying their tickets more intelligently now and saving money," says Don Lunn, chairman of the Guild of Business Travel Agents. Mike Platt, commercial director of BTI UK Hogg Robinson, concurs. best rate in the class they're travelling," he says.

But if company travel policy dictates economy class, then the New Zealand chef Peter Gordon's back of the aircraft it is. It is South Pacific cuisine, which

more comfortable than others. Some things will be recognisable: the winged flaps on the seat headrest that so happily kept your head in place while dozing

at the front of the plane, individual video screen, lumbar support, much movement) and even the humble foot rest makes an appearance for the first time in economy.

'Customers are "It's a protectionist tactic by buying their tickets

money

Other plus points are better food and drink (often devised by celebrity chefs) and a choice of menu. Passengers can also reserve a seat in advance.

Australasia or Los Angelesbound travellers get the best deal on Air New Zealand. Two years ago it fitted an ergonomically designed seat incorporating a footrest, winged headrest and lumbar support on recline. The "People are looking to get the seat reclines by 6in, leg room is a much more generous 34in and the seat width 17.5in.

Passengers are treated to top

went one better, by introducing a dedicated quiet cabin, called SuperComfort, and much more space. It is only available for British travellers en route to Toronio from either Manchester or Glasgow airports, or those who want to make the detour from continental Europe. The 36seat cabin has seats with 45in of leg room, 36in seat width and a footrest.

Not to be outdone, Lufthansa, Qantas, British Airways and Singapore Airlines have also improved the lot for the economy class traveller.

Singapore Airlines does not give travellers quite so much leg room in its 747-400s (32in) but the seat does recline by 6in inches and seat width is 17.7in. Winged headrests, footrests, free champagne, more interesting cuisine and in-seat video screen rounds

off the product. Qantas measures up similarly, with 32in seat pitch, 17.25in seat width, more recline (at 7.5in) and winged headrests. Better food will be introduced at the end of

this year. British Airways has been les generous all round, with only 31in of leg room and a 5in seat recline. Seat width is 17.5in and there are winged headrests, footrests, in-seat video screens and tastier food on a novel, dou-

ble-decker tray presentation. The number of seats in a row is pertinent. Air Canada's six-across gives the most spacious feel, followed by Virgin Atlantic's Premium Economy cabin; the worst are those airlines that squeeze in



FT GUIDE TO: ACID RAIN

Something nasty in the air

The quest to rid the atmosphere of the gases causing acidification will soon gain fresh impetus, writes Vanessa Houlder

Whatever happened to acid rain? A few years ago, it was in the news all the time. Now you rarely hear anything about it.

Actually, you might be due to hear more about it soon. The European Commission has an ambitious proposal to halve the area of the EU affected by acid rain by 2010. In March, it is due to adopt a potentially controversial directive that will impose national ceilings for nissions of the gases that cau acidification: sulphur dioxide,

compounds and ammonia But the acid rain issue has gone strangely quiet since the 1980s when it was *the* environmental issue. In those days, there was enormous public concern that pollutants from chimneys and exhaust pipes were

nitrogen oxides, volatile organic

corroding buildings and poisoning lakes, soils and forests. So what changed? One reason why we don't hear so much about acid rain is that the public clamour in the 1980s forced governments to take action. In a sense, the acid rain campaign was a victim of its own

Another reason is that the environmental campaigners, such as Greenpeace and Friends of the Earth, have switched their attention to other issues. They say that, although acid rain is still a serious issue, it has been eclipsed by the greater dangers presented by ozone depletion and global warming.

Another, related, point is that

concern about air pollution now tends to be focused on health issues. More evidence has emerged about the role played by sulphur dioxide and nitrogen oxides in respiratory problems, such as asthma. Inevitably, people care more about health problems that could directly affect them and their children than they do about the decline in

Yet another - more controversial – view is that the acid rain issue has gone ouiet because the problem was exaggerated in the first place. A scare story, eh? Any truth in

wildlife as a result of the

acidification of rivers.

A 10-year study by the National Acid Precipitation Assessment Programme, a monitoring body created by the US Congress, concluded that acid rain, while still a problem, had caused much less damage than previously estimated. Critics argued that not nearly enough attention was paid

to this study (which went

virtually unnoticed when it was first published in 1990), leading to the over-hyping of the problem. Since then, there has been research suggesting that acid rain is not the main culprit when it comes to damaging trees. For example a five-year study of trees in Norway showed that spreading lime on forests to neutralise the acid in soil has a negligible effect on the trees - and could even

harm them. In another study, in

Liphook in Hampshire,

researchers found that trees

fumigated with sulphur dioxide thrived, not died. So we don't need to worry

about acid rain, after all? Not so fast. The concerns about acid rain go far beyond the damage they cause to trees. There is a litany of other problems, including damage to wildlife, buildings and visibility. Sulphate particles account for more than 50 per cent of the visibility reduction in the eastern art of the US, according to the **Environmental Protection**

Even leaving aside the ecological damage caused by acid rain, Napap says that the cost of the US acid rain programme could be justified by improvements to human health and visibility alone.

So has there been any real progress at all on this? Well, in some ways the international effort to curb sulphur dioxide emissions has been a notable success. Guided by national and international measures, sulphur dioxide emissions have been drastically

cut in Europe and the US. According to the European Ravironment Agency, sulphur dioxide emissions halved in 44 countries between 1980 and 1995. In the US, the programme to -

curb sulphur dioxide emissions is viewed as an extraordinary success story, because it has cost much less than anyone expected. That is thought to demonstrate that the system of allocating emissions permits and allowing

utilities to buy and sell excess permits is much cheaper than command-and-control regulation. As a result, it has inspired noliticians with the idea of developing an international trading system for greenhouse gases, as part of the effort to control global warming. Is that enough, then?

The EU thinks that, despite progress in reducing acidifying air pollutants, "acidification still constitutes a major environmental problem for large areas of forest and freshwater ns in the European Union". In 1990, areas equivalent to the UK, Denmark and the Netherlands were thought to have exceeded their "critical

loads" for acidification. Part of the problem lies with the difficulty of curbing nitrogen oxides. In the UK, for example, even though sulphur dioxide levels are down, the emissions of nitrogen oxides - the other main component of acid rain - have not yet begun to fall. Increasing levels of traffic on the road are making cuts in nitrogen dioxide levels much harder to achieve.

So what happens now? The EU's long-term goal is that there should be "no exceeding ever of critical loads and levels". But for now, its strategy is to halve the area where loads are exceeded.

A number of measures are in the pipeline. The EU member states have already agreed, in principle, to cut the sulphur content of liquid fuels. But reaching agreement on further improvements could be difficult in some areas.



The forthcoming EU directive on national emissions ceilings could prove controversial. Although member states back the strategy in principle. previous efforts to impose national ceilings have been thrown out because they impose "unacceptable" economic burdens. The UK, for instance complained that one version of the proposals would force the

closure of all but two of the UK's

coal-fired power stations and have a drastic effect on the iron and steel industry. And in the long run? What chance of sorting this matter out for good?

Ultimately, it seems likely that the quest for cleaner air will be pursued as part of the even more wide-ranging effort to control global warming.

Admittedly, these objectives are not always aligned. The

sulphur dioxide which pollutes the air and causes acid rain appears to reflect sunlight back into space, and so staves off the effects of global warming. But the big measures advocated to deal with global warming - a move away from fossil fuels and road traffic – would also sort out many of the problems causing acid rain. In the end, it is a matter of technological innovation and political will.

CONTRACTS & TENDERS

Invitation for Concession Tender

MUNICIPALITY OF SOFIA, BULGARIA WATER AND WASTEWATER SYSTEM

The Tender Commission on behalf of the Municipality of Sofia, Bulgaria, announces a multi-round tender for the selection of a Concessionaire to manage, operate and finance the Sofia Water and Wastewater System as set out in the decision of the Sofia Municipal Council for the opening of a concession procedure promulgated in the State Gazette No. 3 on 12 January 1999 (the "Decision").

Tender Documents for Round 1 ("Tender Documents") are available from 19th February, 1999. Submissions from interested parties for pre-qualification must be delivered to the Municipality of Sofia at the address set out in the Tender Documents prior to 4 pm on Tuesday 6th April 1999. The terms of the tender for Round 1 are set out in the Tender Documents and the Decision.

Interested parties wishing to obtain Tender Documents will be required to complete a candidate information sheet, sign and return a Confidentiality Agreement and pay the sum of \$2,500 and should contact:

Nikolay Nikolov or Peter Ridder **Project Manager** PricewaterhouseCoopers 2 Serdika Street 1000 Sofia, Bulgaria Phone: 359 2 98 08 884 Fax: 359 2 98 00 404

Municipality of Sofia **12 February 1999**

The Tender Documents will only be made available to persons on the basis that they are sufficiently expert to understand the risks involved and

BUSINESS EDUCATION

The University of Chicago Graduate School of Business

International Executive MBA Program at Barcelona Advance your career while you work by earning a world-renowned MBA degree.

- Taught by the distinguished Chicago business school faculty, a group that has earned more Nobel Prizes for business innovations than any other business school.
- With an elite group of international managers with an average of 10 years experience.
- More than 38 countries are represented in our most recent class. In 14 weeks spread over 18 months.





loin us at our information sessions in: London - Monday Feb. 22 at 19.30 Millennium Britannia Hotel

Bedford Hotel Rue de Midi 135

Madrid - Tuesday Feb. 23 at 19.30

Frankfurt - Thursday Feb. 25 at 19.30 Intercontinental und Forum Hotel Withelm Leuschner - Strasse 43

To confirm your attendance, please contact us at: barcelona.inquiries@gsb.uchicago.edu The University of Chicago, Arago 271, 08007 Barcelona, Spain Telephona: +34 93 488 33 80 Fax +34 93 488 34 66

For further information wate our website hatel/exb

BUSINESS SCHOOL

BANX

Rivals join forces to meet needs of the global market

Schools are following companies in their drive to become more international and co-operative, writes Della Bradshaw

top of the agenda of two organisations. ness school are how to be and the Association of MBAs more international and how were clearly very eager to to develop constructive rela-work together, the move had to develop constructive reladistinct advantages for Wartionships with rivals to the benefit of both. It is rather wick, not least in cutting the comforting to know, therefore, that after some initial Jones, director-general of the suspicions, the business Association of MBAs, says it school accreditation bodies the organisations that give joint operation. schools the seal of approval are trying equally hard to tation was a response from assess 12 schools in three be both international and co-

Warwick Business School, accreditation bodies got together for the first time to carry out a joint accreditation. Warwick was seeking to become the first UK business school to be accredited by the American AACSB and at the same time renew its kite mark with the UK's Association of MBAs.

The meetings were declared a resounding success by all parties, but it will before Warwick gets the offi-

BUSINESS EDUCATION DISTANCE LEARNING

influenced part of the globe." he says, pointing to the whole of north and south America and the Far East as The two things at the cial "thumbs-up" from the relevant areas.

Both the Association of MBAs and the AACSB have had talks with Equis, the European accreditation service set up by the EFMD (European Federation for Management Development) in Brussels, with a view to conducting joint accreditation with it.

The AACSB, meanwhile, is well advanced with overseas "The move to joint accredi- expansion, planning to

Last week in the UK, at The move provided some distinct two of the best known advantages for Warwick. not least in cutting the time invested

> our member schools that there is just too much assessment needed." For schools such as Wardents from all over the

time invested. Indeed, Mike

was the impetus behind the

wick, eager to attract stuglobe, accreditation from more than one organisation is particularly useful, says Robert Dyson, acting dean at the school "AACSB is better a European accreditation

years in its initial foray. These include schools in Japan, Hong Kong, and Australia as well as the Rotterdam School of Management in the Netherlands, Essec in Paris and Warwick in the

participating say they were The Association of MBAs, unclear how it worked so which is now largely seen as well even though they were

territory.

body rather than a purely AACSB, for example, accred-UK one, is already looking at its the whole business school against its mission stateschools in South Africa, ment - the undergraduate Latin America and Australia and MBA programmes and but the crunch will come the research and post-docwhen it decides to move into the US market. toral degree programmes includer Mr Jones served notice

The Association of MBAs last week that this was now accredits just the MBA proon the agenda and that he gramme and does so against was looking for AACSB help a model of what the ideal in carrying out joint accredi-MBA should be. (Equis, by tation exercises on its home comparison, is the only one of the three to include execu-As to the nitty-gritty of the accreditation, even those tive education programmes

in its accreditation.) Howard Thomas, dean of happy with the experience. Urbana-Champaign and a Prof Thomas.

member of the AACSB accrediting panel, jokes that it was "force of personality" that saw the process

through. Fellow AACSB member Gary Williams, dean of the University of San Francisco, is more analytical. "The convergence was around quality. That's the one area where we could agree."

One other area of agreement was that the different approaches made discussions more fruitful. "It enriched our judgment. It will improve the quality of the University of Illinois at the report we write," says

and a half and three years to

complete their degrees.



University of **British Columbia** recruits Muzyka

The University of British Columbia, in Vancouver, has appointed Daniel Muzyka, insead's most respected entrepreneurial brain, as its new dean of the faculty of commerce and business administration.

Professor Muzyka was formerly director of the MBA programme at Insead and director of the 31 Venturelab. nsead's research centre dedicated to the study of entrepreneurship. He was also a strategy analyst at the General Electric Company and a consultant.

Prof Muzyka is expected to take up his position as dean this summer. UBC: Canada, 604 822 3131

BA looks to US for MBA module

British Airways has gone to the Arthur D. Little school of management to run a nodule on its executive MBA programme. The programme, which began 10 years ago, has been run until now solely by Lancas University.

The module, Strategic Services Marketing in an *International Context*, will be run in Boston over a seven-day period. The programme will be one of the first transatiantic, company-specific MBA programmes. Arthur D Little SOM: US, 617 498 5000

First Thatcher chair is filled

The Judge Institute of Management Studies at Cambridge University, in the UK, has appointed its first Margaret Thatcher Professo

of Enterprise Studies. The chair was set up with an endowment of 92m from the Margaret Thatcher

Foundation, which was established to encourage entrepreneurial success. The appointee is Alan Hughes, currently director of Cambridge University's **ESRC Centre for Business** Research, and part of the economics department. Judge Institute: UK, 1223

Leeds students offer consultancy

The latest business school to send its students on consultancy projects is Leeds University Business School in the UK, Students on Lubs MBA programme are carrying out consultancy projects at a fraction of the cost of traditional Lubs: UK, 113 233 2639

Henley to expand free lectures

Henley Management College in the UK is planning to build on the popularity of its free executive lectures and run a further three in London over the summer.

The free lectures will be held at Henley's site in Regent's Park, London. They will be on strategy and organisational change (April) emotional intelligence (May) and international business culture (June). Henley: UK, 1491 418884

lese professors win US awards

Two professors from lese, in Barcelona, have won the award for the best management education symposium of 1998 from the Academy of Management in the US. The symposium, Global Management Using Technology, was given by Josep Valor, professor of information systems, and Paddy Miller, associate professor of organisational behaviour.

Information for News from Campus should be sent to Della Bradshi The Financial Times, One Southwark Bridge, London SE1 9HL.

The Mounties always get their MBAs

In Regina in the heart of Saskatchewan, Canada, Richard Hobson has more on his mind than the sub-zero temperatures and his job as a Mountie one of the Royal Canadian Mounted Police. He is also doing an MBA, and doing it by distance

in remote locations technol- an executive MBA using

ogy is delivering programmes to areas which, 10 years ago, would have literally been left out in the cold. In Canada in particular. videoconferencing and the internet have opened up the remoter parts of the country to management education. The Ivey school, at the

ston. Ontario, has a similar programme. And the Schulich school at York University says most of its MBA students now switch between delivery modes during their programmes -University of Western something almost unheard Ontario, for example, runs of five years ago.

This month Henley Man-

videoconferencing to link agement College will be Athabasca University, based classrooms across Canada. launching, from the UK, its in St Albert, Alberta. Unlike Queen's University in King- International MBA in Canada in partnership with the Certified General Accountants of Ontario (CGA). The programme combines face-to-face teaching with electronic teaching via CD-Roms and Lotus Notes

> Richard Hobson chose the distance learning MBA from

most MBA programmes the Athabasca's was set up as a distance-learning programme using the internet. All material is delivered online, including group discussion and teamwork. The programme began in 1994 and has already attracted more than 700 students who

take on average between two

Peter Carr, associate professor for management on the Athabasca MBA, says the programme is also proving very popular with the city-bound who cannot study during more conventiona teaching hours.

Della Bradshaw

Tel. 44 171 873 4673 Fax 44 171 873 3950



TANZANIA ELECTRIC SUPPLY COMPANY LIMITED

PRE-QUALIFICATION FOR CONSULTANCY SERVICES TO DEVELOP THE ZAMBIA-TANZANIA 330Kv INTERCONNECTOR PROJECT FOR PRIVATE INVESTMENT CONSIDERATION

ZESCO LTD of Zambia and TANESCO of Tanzania have embarked on the development of a 330Kv transmission line from Pensulo substation, Serenje, Zambia to Mwakibete substation, Mbeya, Tanzania. The length of the line is approximately 690km.

A techno-economic feasibility study has been done by an inter utility study team from ZESCO, TANESCO and ESKOM. A financial and economic justification study has also been undertaken. A Power Purchase Agreement and a Pre-qualification document has been drafted. Tariff negotiation process has commenced. There is now need to identify potential private investors and formulate a Request For Proposal (RFP).

A Consultant is therefore being sought to assist in the Prequalification of Potential Private Investors and to prepare and adjudicate the RFP in order to prepare the project for investment consideration. The Consultant is also required to assist in setting up a realistic program of events, target dates and formal outputs.

The applicants' expression of interest must be in English and must include the following:

- a) A comprehensive individual profile or company curriculum vitae
- b) Organisation structure and capacity to manage this kind of project
- c) Audited financial statements for the past 3 years d) Reference for similar assignments already undertaken within the
- past 7 years including key personnel, work done and time spent on similar assignments
- e) Contact details and physical addresses
- f) Any association/partnership with local firms

Expression of interest should be addressed to:

The Company Secretary Secretary ZESCO LTD P.O. BOX 33304 Lusaka Zambia

The Company TANESCO LTD

> P.O. BOX 9024 Dar es Salaam Tanzania

Fax: +260 1 223971/237601 Fax: 255 051 113836 And should be received not later than 12:00 hrs on Monday, 15th March 1999.

TECHNOLOGY SOFTWARE PROGRAMMING

A new language for chips

A software breakthrough could pose a challenge to the dominance of the microprocessor, writes Marcus Gibson

A breaking software technology is being hailed by computing experts as a cessor in the worlds of computers, electronics and telecommunications.

Computing Laboratory. could allow future electronic devices to be instantly pro-grammed, and indefinitely reprogrammed, to perform lane highway." Whereas a devices to be instantly pro-grammed, and indefinitely any number of different microprocessor can only pro-

As a result, a single digital handset could be used as a operation, an FPGA can pro-videophone, web surfer, cess many thousands. And music machine, GPS although a microprocessor receiver or personalised database. The reprogram- tions - which cannot be ming would take just onethousandth of a second, and FPGA chips possess an be possible via radio or the almost limitless range of internet.

The breakthrough is based background in industry. Its novel "software compiler"

E-mail: acc+fin@iancaster.ac.uk

internet address: http://www.lums.lancs.ac.uk

chips. Currently, the electronics potential challenge to the and computing industries dominance of the micropro- are oriented around the microprocessor. But over the past eight years Mr Page has devised Handel-C for the The development, by a FPGA instead, because its group at Oxford University's architecture gives it a very contrasting performance.

> "If a microprocessor is an cess a few instructions per clock cycle, or individual has a fixed number of funcaltered after manufacture ~ functions and flexibility.

Mr Page believes that viron Handel-C, an ultra-fast tually no aspect of the elecprogramming language tronics business will remain devised by Ian Page, an untouched by the develop-Oxford academic with a ment. "In some complex demonstrations there is no processor, no program code,

BUSINESS EDUCATION

The department of Accounting and Finance has a high international-level regulation in research and teaching and is part as a first to research rated business.

the Management School, one of the UK's 5" research rated business schools. The department offers two one-year full-time masters courses:

MSc in Finance - 12 months full-time; for quantitative-based graduates to develop careers in the financial services sector.

MA In Accounting and Finance - enables professionally qualified accountants to develop careers in accounting profession. Indistrictions commerce and academia.

Funding: We have ESRC quota studentships for UK and EU stockcarts.

For further information please contact the Postgradigate Admissions Secretary, Department of Accounting and Finance, Lancaster University, Lancaster LAI 47X. Telephone: 01524 523628. Fac. 01524 847321.

We want your business.

THE MANAGEMENT SCHOOL:

LANCASTER UNIVERSITY

A breakthrough in of US-made "FPGA" or Field And yet they achieve things software technology Programmable Gate Array that conventional wisdom would say need all of these

things," he says. Apart from allowing electronic devices to be repro-

grammed, Handel-C enables FPGA-equipped devices to run up to 200 times faster than conventional systems using microprocessors. And by obtaining more computing power at lower clock speeds, power consumption

Dated as of February 5, 1999

There is a long way to go,

system operates in conjunction operating system, and no tion with a new generation Random Access Memory. Composing a new language: lan Page, inventor of Handel-C

can be reduced - which has however, before Mr Page's big implications for portable dream of a "post-Microsoft, post Intel" world can become computing and telecoms. The new language also reality. After a 30-month greatly accelerates the overstruggle to find funds from all process of software doubtful venture capital design by cutting out, almost firms. Mr Page has formed a company, Embedded Solu-tions, to exploit the technolentirely, the arduous "endstage" of hardware function

programming. The software ogy commercially - via Isis Innovation, the university's can reduce a six-month programming task to as little as technology spin-off arm. 12 hours. "Our system turns Research scientists at Sieprograms into hardware automatically ... with amazing results," says Mr Page.

mens, Ericsson and Matra are testing the technology. But computer experts are enthusiastic about Handel-C. so-called because of Mr Page's love of music and penchant for restoring antique musical instruments. Tony Hoare, Oxford's professor of computing, says it is the first clear solution to a problem that has been pursued for the past 15 years. "The goal of automatic compilation from software to hardware has been

47.4 t**344**

hut to

. I vaka

· making

pursued by many around the world. But Ian has done it." James Martin, the millionaire software consultant who funds a computing professorship at Oxford, says: "There's a multi-billion industry just sitting here...If this were Silicon Valley it would have been snapped up years ago."

LEGAL NOTICES

TO THE HOLDERS OF

OLYMPIA & YORK MAIDEN LANE FINANCE CORP. 103/1% SECURED NOTES DUE 1995

NOTICE OF SUCCESSFUL CLOSING OF SALE OF 59 MAIDEN LANE AND OF DISTRIBUTION OF CASH AND LITIGATION TRUST CERTIFICATES

On February 3, 1999, the sale of 59 Malden Lane to a designee of Amtrust Realty Corp. closed successfully for the price of \$75 million. Those funds, together with approximately \$88 million which was received in late December 1986 pursuant to the settlement with The Home Insurance Company ("Home") and other funds previously received from rettil payments and other sources, are being hald by Marine Midsand Bank, as Trustee, for the benefit of the holders of the 10%% Secured Notes due 1985 (the Notes") of Olympia & York Malden Lane Finance Corp. ("Finance Corp.").

& York Maiden Lane Finance Corp. (Finance Corp.").

In accordance with the terms of the Joint Plan of Reorganization (the "Plan") of Finance Corp. and Olympia & York Maiden Lane Company LLC, each Noteholder should receive shortly from its broker a lister of transmitted which, after completion, should be returned to the broker for tendering, together with that holder's Note certificates, to Marine Micland Bank, as Trustee. Upon receipt of the letters of transmittel and the Note certificates, Marine Micland Bank will distribute an aggregate amount of \$146,000,000.000 in cash, plus 200,000 Units of Litigation Trust Certificates to all of the Noteholders. Accordingly, each \$1,000 original principal amount of the Notes will receive \$730.00 in cash (which will be allocated in the amount of \$839.33 to principal and \$90.67 to interest)" and 1 Unit of Litigation Trust Certificate. The Litigation Trust Certificates evidence the right to any proceeds received from the Ritigation currently pending against Zunch insurance Company, Home, and cartain Zunch affitigues arising from a series of transactors which took place in 1985.

Pursuant to the terms of the Plan. Marine Micland Bank has established certain reserves for payment of

Pursuant to the terms of the Plan, Marine Midland Bank has established certain reserves for payment of various outstanding dalms. After those claims are resolved, it is expected that one or more further distributions of cash will be made to the Noteholders.

The Trustee continues to work closely with the ad hot Committee of Noteholders in the foregoing matters. Holders interested in communicating with the Trustee should write to Mr. Metin Caner, Vice President, Marine Middend Benk, 140 Broadway, New York, N.Y. 10005-1180 (fax no. (212) 658-6425). Counsel for the Trustee is Devid E. Retter, Esq., of Kelley Drye & Warren LLP. Counsel for the Committee and special counsel to the Trustee are Daniel Golden, Esq., and Lisa G. Seckerman, Esq., of Stroock & Leven LLP. Holders interested in contacting the Committee may call Mr. Golden (at (212) 808-5423), Ms. Beckerman (at (212) 808-5423) or Mr. Retter (at (212) 808-7576).

"Each Holder is urged to contact its own tax advator concerning the tax treatment of the distribution.

GLASGOW

Heniey to expan free lectures

iese professor

win US awards

fate will be de

to the work of

COPENTAGEN

An explicition operating to see Seturities and Marian in the Louising and Marian years. The other features and Museum of Modern Artist and Marian years. The other features a Museum of Modern Artist and Marian years and Museum of Modern Artist and Museum of Museum of Museum of Museum of Museum Artist and Museum of Museum Artist and Museu show sums up his of a country mixes modern jazz with the output from the 1931st insufficient mythms of to the present decision at the present decision to the present day Taxine Avignon Festival popens at leleupe and features US, Starting tomorphis

within the Payerside Studies tomorrow

Referminances are in French, will Bacon (right: * Taglish subtitles.

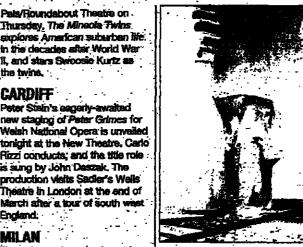
England.

w.l. Learned to Drive, opens off Broadway at the

Pels/Roundabout Theatre on Thursday, The Mineola Twins explores American suburben life. in the decades after World War i, and stars Swoosie Kurtz as the twins, : CARDIFF

Peter Stein's eagerly-awaited new staging of Peter Grimes for Welsh National Opera is unveiled tonight at the New Theatre, Carlo Rizzi conducts; and the title role is sung by John Daszak. The production visits Sadier's Wells

MILAN The only Verdi production at La Scala this season is La forza del destino, opening tomorrow. Riccardo Muti conducts a



staging by Hugo de Ans. with a cast headed by thes Salazar and Josë Cura.

NEW YORK MUSIC

Written more than a century ago, Delius's opera The Magic Fountain had to wait until 1979

for its first hearing in a BBC radio broadcast. It was finally staged two years ago in Kiel, and receives its UK stage premiere on Saturday at the Theatre Royal, Scottish Opera's production is conducted by Richard Armstrong and staged by Aiden Lang.

Washington

The retrospective of John Singer Sergent (left), recently seen at the Tate in London, opens at the National Gallery of Art on Sunday, Comprising 113. paintings from collections around the world, it can be seen in Washington until May 31, and thereafter in Boston.



Nothing short of a revelation: bearded and barefoot, John Tomlinson's Moses is every inch the Old Testament patriarch

'Moses' finally conquers the Met

The New York audience has been won over by a triumphant performance of a difficult opera, reports Andrew Clark

tion, it might have been too commercially risky to put on. But, half a century after Schoenberg died in American exile, Moses has finally reached the Met.

That signifies some sort of revolution, because the rich patrons who bankroll the Met do not normally choose to spend their evenings listening to 12-tone rows Carmen, Aida and Die Fledermaus are their preferred diet. Last week they got their fill of Schoenberg, a composer blamed by many for starting the rot in classical music. They heard an unfinished work with just two principal roles, one of which is supposed to be halfspoken. Far from scurrying off at the interval, most of the audience

stayed and cheered. That prompts two conclusions. First, Moses und Aron is not the operatic turn-off it was long considered to be. With the passing of time its idiom has become more approachable – and more performable. Second, the Met is developing an increasingly schizoid personal ity: you'll often find sub-standard nights of popular Italian repertory in the same week as powerful performances of unpopular 20th-cen-

If Moses und Aron had been the tury titles. In addition to Moses music like a rich tapestry - needle. Met Lady Macbeth of Misensk five tions are the shocking visual shortthan one of intense significance to Great Gatsby and Busoni's Doktor Pierre Boulez. New York's large Jewish popula- Faust. What all this suggests is But has the that, buried inside the world's biggest opera factory, an artistic conscience is struggling to get out.

Moses und Aron is not new to US udiences. The Opera Company of Boston gave the US premiere in

City Opera performed it in 1990.

These were the courageous exploits

of adventurous companies. Putting

the opera on at the Met, with 3,800

mitment. The pivotal figure was

James Levine, who first conducted

Those performances, in a Pon-

nelle production with the Vienna

Philharmonic, had been special

enough - but last Monday at the

Met found Levine exerting a much

more purposeful grasp on the

score. I have never seen him beat

as clearly as this: he and his out-

standing orchestra treated the

it in Salzburg 10 years ago.

work of a living composer, it would und Aron, this season's repertory sharp in detail, with a textured years ago has he supervised a show have been boosed off the stage of includes Wozzeck and Carlisle warmth and dramatic vivacity that as brilliantly allusive as this. the Metropolitan Opera last week. Floyd's Susannah. They will soon you would never expect from the If it had dealt with a theme other be joined by John Harbison's The work's other great champion, ducer of Moses und Aron is the

been so deservedly upstaged by its chorus? Schoenberg's dense choral writing came across with ravishing translucence, whether in the offThe challenge facing the pro- nudity favoured in Europe.

challenge which faced Schoenberg: But has the Met orchestra ever to communicate an abstract vision without distorting or destroying it. Vick and his designer, Paul Brown, remain faithful to the rudiments of Schoenberg's biblical story, while stage whispers at the burning bush underlining its theatrical energy or the Expressionist recitations of and closeness to our own world.

There was a confidence of attack in the ensembles that the Met rarely achieves in more familiar repertory. The triumph of this production was the way it made complex music sound simple - and dramatic

spiritual ones.

the way it made extremely complex seats to fill, required a special commusic sound simple - and dramatic. For transatlantic visitors, interest centred on the choice of Graham Vick as producer and John Tomlinson as Moses. Vick has been having a wretched time of late, his career seeming to consist of a production-line of faltering inspiration. Moses und Aron represents a return to the vitality of his early work. Perhaps it has something to

bles that the Met rarely achieves in

more familiar repertory. The

triumph of this performance was

1966, a year after the first Covent the Act 1 finale. And there was a The Israelites are dressed as 20thcentury Jews, but behave like morally confused representatives of modern civilisation, where material values have replaced the old

> Act 1 resembles a Hockney landscape, fusing bright New Mexican colours, undulating desert perspectives and simple pyramid motifs. Act 2 takes place in an open-air arena, to which Moses finally descends on an elongated aircraft staircase. This postmodern flavour is intensified by a series of verbal "signposts" and an orgy which, in Ron Brown's choreography, sums up the moral degeneration of do with repertoire: not since his society. Syringes and stylised erec-

hand here - a far more graphic, less voyeuristic image than the

Vick gives the big set-pieces a swirling, unpredictable quality, in | no miracle of insight, yet deliberate contrast to the concentrated stillness of Tomlinson and Philip Langridge in the title roles. Langridge's Aaron is the smoothtalking spin-doctor par excellence he wears a mask of calculated innocence, and sings with unfailing fluency - no more so than in the Act 1 prayer, which he rounds off with an exquisite fil di voce.

Tomlinson's Moses is nothing short of a revelation. Bearded and barefoot, he is every inch the Old Testament patriarch, and his quizzically dumbstruck expression says all that has to be said about Moses's inability to communicate. But what really distinguishes Tomlinson's interpretation is the way he pitches the words; it's done with such precision that the part sounds more sime than spoken. I hadn't imagined it could be done as musically as this, or as convincingly. This was Tombinson's belated Met debut. He has the voice and the presence to fill the house, and it can't be long before he's back.

Further performances: February 17, 20, 23, 26 (212-362 6000). Saturday's matinée performance will be broadca live on BBC Radio 3 and several other European stations

Conductors fit the bill

Two American orchestras. with two very different conductors, brought two successful concerts to New York recently. The Dallas Symphony Orchestra and its conductor of five years, the youngish American Andrew Litton, brought Walton's blockbuster oratorio Belshazzar's Feast to Carnegie Hall in a triumph of savvy, high-impact

programming.
Meanwhile, the very suave, very polished Riccardo Muti, mostly absent from these shores since leaving the Philadelphia Orchestra in 1992, made his debut with the New York Philharmonic. Everything in his repertoire, including Ravel's Bolero. received an intimate, attentively manicured interpretation where nothing sounded. over-played.

First Dallas. Accustomed to its acoustically reverberant Meyerson Symphony Center back home, the DSO's muscled sound was often overwhelming in Carnegie's brighter acoustic. Litton's deliberate manner with the Elear Introduction and Allegro for String Quartet and String Orchestra offered was cosy and firm. Likewise,

his emphasis in Debussy's La Mer towards warm. plush inflections overshadowed the overall fine pacing, the shaded woodwinds, and the splendid muted brass solos. It made for stock romantic playing, where Debussy lost all uniquene What they'd been waiting to unleash was Walton's biblical "handwriting on the

wall" narrative, and the confidence. Litton took heaps of praise for a recorded version of Belshazzar's Feast during his days with the Bournemouth Symphony, and it remains as near a guaranteed success for him as any conductor could hope to find. It requires huge forces large orchestra, large choir, antiphonal brass

bands stationed in the balconies, assertive percussion, and Littor clearly knew he could pull it all together. David R. Davidson directed the Dallas Pierre Ruhe

Symphony Chorus, which commanded great presence, true pitch and enormous volume, Alan Opie's rich baritone enhanced the texts.

Standards have steadily improved since Litton (b. 1959) took over in Dallas. Until recently he seemed destined for a major orchestral post, but with his natural talent and early success has come a tendenc to coast. He still scores well with the same speciality pieces, but there's little evidence now of a curious. ever-deepening musician.

Riccardo Muti's artistry was damned with faint praise by the time he left Philadelphia – in part a reaction to 12 years of perceived haughtiness, in part for internationalising the velvety "Philadelphia sound" cultivated by his predecessor. Eugene Ormandy, in part for fighting a losing battle for a new concert hall. Now with prominent bases in Milan and Vienna, he has scarcely been in front of a US

orchestra in five years. His Philharmonic debut pointed my strengths we always knew about - and reminded us also how few conductors of his stature are around these days. For Muti strings sang sweetly, the finest I've heard here since Valery Gergiev conducted last season. Brahms's First Serenade came off tautly. with suppleness and an unexpected, gripping tension. No luxury of sound is possible in the uneven, desiccated Avery Fisher Hall, yet in four movements from Busoni's infrequently heard gem, "Turandot" same source as the Puccini opera – Muti conveyed architectural strength through prominent lower strings, an old-school germanic technique.

Muti, a thoughtful and exacting interpreter of the 18th and 19th-century repertoire, has finally cut through the hype that accompanied his earlier stint in America. In *Bolero*. he was solid and sure, as expected, sensuous and not the least bit volgar, as if lucidly stating: "Here's a work for pleasure. Enjoy it."

INTERNATIONAL

Arts Guide

AMSTERDAM

OPERA Netherlands Opera, Het Muziektheate Tel: 31-20-551 8911 Carmen: by Bizet. New staging by Andreas Homoki, conducted by Edo de Waart. The designs are by Wolfgang Gussmann and Gabriele Jaenecke, and the cast includes Carmen Oprisanu and Martin Thompson; Feb 15, 18, 21

BERLIN **OPERA** Deutsche Oper Tel: 49-30-34384-01 Faust: by Gournod, Conducted by Sebestian Lang-Lessing In a staging by John Dew:

Feb 19

BRUSSELS **OPERA** La Monnel Tel: 32-2-229 1211 Lady Macbeth of Mtsensk: conducted by Antonio Pappano in a new stegling by Stein Winge, with sets by Benoît Dugardyn

and costumes by Jorge Jara; Feb 16, 19, 21

CARDIFF Weish National Opera Tel: 44-1222-464 666 Peter Grimes: by Benjamin Britten. Carlo Rizzi conducts a new staging by Peter Stein. With sets by Stefan Mayer and costumes by Moldele Bickel. Cast includes John Daszak and Janice Watson; Feb 15, 20

GLASGOW OPERA Scottish Opera, Theatre Royal Tel: 44-141-332 9000 Der Rosenkavalier: by R. Strauss. New staging by David McVicer, conducted by Richard

Armstrong. The cast includes Joan Rodgers; Feb 18 The Magic Fountain: by Delius. Conducted by Richard Armstrong in a new staging by Aidan Lang, with designs by Ashley Martin-Davis; Feb 20

LAUSANNE EXHIBITION Musée Centonal des Beaux-Arts Tel: 41-21-312 8332 Courbet - artist and promoter: more than 70 paintings by Gustave Courbet (1819-77). including landscapes, portraits and nucles. The exhibition concentrates on Courbet's artistic output after 1855, especially work produced during his exile in Switzerland; to

Feb 21

Garden staging, and New York confidence of attack in the ensem-

LONDON CONCERTS Barbican Hall Tel: 44-171-638 8891 London Symphony Orchestra: conducted by Myung-Whun Chung in works by Rachmaninov, with piano soloist Jean-Yves Thibaudet, Feb 18 London Symphony Orchestra

and Chorus: conducted by Myung-Whun Chung in Mahler's Symphony No. 2, with soprano Andrea Dankova and alto Sara Mingardo; Feb 21

LOS ANGELES CONCERTS Dorothy Chandler Pavilion Tel: 1-213-365 3500 Los Angeles Philharmonic: conducted by Esa-Pekka Salonen in the world premiere of John Adams' Naive and Sentimental Music. Programme also includes works by Haydn and Schumann. With cello soloist

EXHIBITION Los Angeles County Museum of Art Tel: 1-213-857 6000 www.lacma.org June Wayne: A Retrospective. Survey of the artist's printmaking work from 1946 to 1995; to Feb 15

Heinrich Schiff, Feb 19, 20, 21

MANCHESTER CONCERTS Bridgewater Hall

Tel: 44-161-907 9000 BBC Philharmonic: conducted by Peter Maxwell Davies in the UK premiere of A Reel for Seven Fishermen, and by Vassily Slnaisky in works by Beethoven and Shostakovich, with plano soloist Lars Vogt, Feb 20 Mikhail Pletnev: recital by the pianist of works by Chopin, Grieg and Schumann: Feb 17

MUNICH CONCERTS Philharmonie Gasteig Tel: 49-89-5481 8181 Munich Philharmonic Orchestra: conducted by Ingo Metzmacher in works by Schubert and Henze; Feb 21 Prague Symphony: conducted by Tomás Koutník in works by Dvorák and Mendelssohn Bartholdy, with violin soloist Pavel Spord; Feb 19 Salzburg Mozart Orchestra: conducted by Hubert Soudant in

NEW YORK DANCE New York City Ballet. New York State Theater Tel: 1-212-870 5570 Celebrating Five Decades of Repertory: continuing 50th anniversary celebrations; Feb 16, 17, 18, 19, 20, 21

works by Beethoven and Tchalkovsky, with piano soloist Valéry Afanassiev; Feb 20

EXHIBITION Guggenheim Museum Tel: 1-212-423 3500 www.guggenheim.org

Jim Dine: Walking Memory, 1959-1969. More than 100 works make up this survey of the American artist, including photographs, paintings and performance pieces; to May 16

OPERA Metropolitan Opera, Lincoln Center

Tel: 1-212-362 6000 www.metopera.org Moses und Aron: by Schoenberg. Conducted by James Levine in a staging by Graham Vick, with sets and costumes by Paul Brown. Cast includes Philip Langridge and John Tomlinson: Feb 17, 20

CONCERT City Hall Tel: 44-191-261 2606 Royal Liverpool Philharmonic Orchestra: conducted by Jun'ichi Hirokami in a programme of French music including Canteloube's Songs of the Auverge and Berlioz's Symphonie Fantastique, with mezzo soprano

NEWCASTLE

Della Jones: Feb 19

PARIS CONCERTS Salie Pleyel Tel: 33-1-4561 6589 Orchestre de Paris: conducted by Christoph von Dohnanyi in works by Donatoni, Bloch and Beethoven. With cello soloist Eric Picard; Feb 17, 18

Théâtre des Champs Elysées Tel: 33-1-4952 5050

 Natalia Gutman: moming recital by the cellist of works by Bach and Hindemith; Feb 21 Orchestre National de France: conducted by Pinchas Steinberg in works by d'Indy, Saint-Saëns and Prokoflev, with plano soloist Jean-Philippe Collard; Feb 19

EXHIBITION Musée du Louvre Tel: 33-1-4020 5151 www.louvre.fr Eternal monuments of Ramses II: New Theban excavations. Display of the latest archaeological findings from the Egyptian pharach's tomb; to May 10

Théâtre des Champs Elysées Tel: 33-1-4952 5050 Opéra National de Lvon: Zelmira by Rossini. Conducted by Maurizio Benini in a staging by Yannis Kokkos. The title role is sung by Mariella Devia; Feb 15, 17

ROME **EXHIBITION** Palazzo Venezia Tel: 39-06-841 2312

'700 Veneziano: Capolavori da Ca' Rezzonico. Display of 18th-century Venetian art, lent by the Venetian museum to the Palazzo Venezia, which once housed the city's ambassador to Rome. Includes works by Canaletto, Guardi, Longhi and Carlevarijs; to Feb 18

TOKYO CONCERT

Suntory Hall Tel: 81-3-3584 9999 Tokyo City Philhamonic: conducted by Taljiro limori in works by Vivaldi and Bruckner; Feb 15

VIENNA **EXHIBITION KunstilausWien** Tel: 43-1-712 0495 Jean-Michel Basquiat: Paintings and Works on Paper. 100 works on loan from the Mugrabi Collection make up the first show in Austria devoted to the black-hispanic US artist, who died in 1988; to May 2

TV AND RADIO ● WORLD SERVICE BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHZ (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

 CNN International Monday to Friday, GMT: 06.30: Moneyline with Lou Dobbs 13.30: Business Asia 19,30: World Business Today 22.00: World Business Today Uodate

Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens,

Bribery: no longer business as usual

Every country in the world should enact and enforce strong laws against acceptance and solicitation of bribes by public officials

n recent weeks, the Salt Lake City Olympics scandal guo. For that reason surprised and disappointed the world. But the sad fact is that this sort of corruption is not unique. Bribery of government officials has been an all too frequent factor in international business transactions, for example, not only in the early parts of this century but right up to the present day. In the year the outrage about the between May 1997 and April 1998, we identified instances of bribery in more than 60 important international contracts valued at nearly to its commitment. \$30bn. And most of the world simply looked the Unbelievably, several

Today several countries take an important step in the fight against corruption The OECD Convention on Combating Bribery requires signatory nations to criminalise bribery of foreign public officials in a manner similar to that of the US Foreign Corrupt Practices Act. That Convention takes effect today in the US and the 11 other countries that have adopted implementing laws: Iceland, Japan, Germany,

Unfortunately, 22 of the countries that signed the Convention 14 months ago have not yet acted. Four of these nations - France, Italy, the Netherlands, and Belgium - represent almost a quarter of all OECD exports. We need them, and all the others, to keep their

Hungary, Finland, the

United Kingdom, Canada,

Norway, Bulgaria, Korea,

The core concept of the convention is very simple: a country should outlaw acts of bribery directed toward the officials of another sovereign state. Even so, the agreement took more than eight years to negotiate. The entrenched interests trying to keep bribery "business as

usual" were hard to beat. These interests are still trying to maintain the status enactment of legislation prohibiting bribery will not he enough to make the convention's promise a reality. Every signatory's laws must be examined to ensure that they live up to the letter and the spirit of the agreement. The OECD will be doing precisely that over the next year. I hope Olympics will cause the spotlight of public scrutiny to focus on these efforts and spur every nation to live up

OECD member countries still allow tax deductions for bribes paid to foreign officials. Others allow tax deductions for these bribes unless there has been a criminal prosecution and conviction relating to the particular instance of bribery. And still others allowcertain violations, with their roots in the past,to continue unabated.

After legislation is enacted, the battleground will shift to enforcement. The OECD countries have agreed to review each other's enforcement efforts

We need public attention to

ensure that strong laws do

because prosecutors decide

bribery is a low priority or

out bribery so important?

public officials hurts real

people. Citizens of a country

also because bribery of

that it deserves no attention.

First, because it is right. But

Why is the effort to stamp

not become dead letters



Lessons for the world: Robert Garff, chairman of the Salt Lake Olympics organising committee, takes questions

with corrupt officials must suffer under, and pay for, government decisio motivated by the self-interest of bureaucrats and elected officials, not by the best interests of the nation. And if the Asian financial crisis has taught us anything, it is that

government corruption Why is the effort to stamp out bribery so important? First of all, because

creates a financial structure

that cannot be maintained.

strongest supporters of this

Although the convention

is an important step, it is only a first step. The OECD

has more work to do. addressing outstanding

That is why the

convention.

international business

community is one of the

side". Every country in the world should enact and enforce strong laws against the solicitation and acceptance of hribes hy public officials. We stand ready to work with the private sector, other governments, and non-governmental organisations to assist in these efforts.

issues not fully covered in

the convention, such as

candidates, and party

officials

bribes to political parties,

And the OECD agreement

addresses only the so-called

"supply side" of corruption

companies and individuals

who offer bribes. We also

must address the "demand

It is time to get serious about bribery and corruption worldwide. If the Olympic scandal has taught us anything, it is that we cannot tolerate bribery as "business as usual". It is simply unacceptable.

William M. Daley is US Secretary of Commerce.

LETTERS TO THE EDITOR

Running Europe is too important a job to be left to the politicians

From Mr David Marsh. Sir, Soon it will be once again time for another round of unedifying horse-trading over the top job in the European Union. At a crucial juncture, governments are due to choose by the summer a successor to Jacques Santer as the president of the European Commission.

According to accepted wisdom, the new leader will be a politician, drawn from the ranks of the centre-left parties now dominating EU governments, probably from one of the countries which have not held the job in the last two decades, ie Germany, Italy, Portugal or Spain.

Might I suggest a radical departure? A business eader, not a politician, is the right person to head the Commission in the new millennium. Drawing a figure from the top echelons of one of Europe's largest companies or business organisations could be part of a far-reaching reshaping of the way the Commission is run.

The potential advantages are clear. Finding the person who can manage the Comdates would hardly be expec-

mission effectively, deliver spending programmes and offer able and cohesive guidance to governments on urgently-needed EU reform could do wonders for Europe's image. The recent showdown with the European parliament over alleged corruption within the Commission underlines the necessity of such a facelift. A leader with business acumen, political skills and a firm vision of a vibrant

tiveness as it enlarges eastwards. Of course, realising this proposal would not be easy. Few business representatives have these types of characteristics. Even if such a superhuman existed, it can be argued, he or she would lack political support and would become frustrated in

ing the continent's competi-

Furthermore, companies employing the best candi-

There is no doubt in the

legal scrutiny would bring

Be that as it may, it would

seem quite obvious that the

goodwill made most evident

in President Carlos Menem's

spirit of reconciliation and

minds of many that a proper

satisfaction to Argentina.

and civil service bureaucta

ted to send them to Brussels. value for money on its And the chosen person would face a substantial pay

With will and imagination, these obstacles could be overcome. Awarding the right candidate new powers over the make-up and policies of the Commission would imbue a putative president-from-business with the status and influence to do the job properly. A moderate pay rise would increase the attractions.

Even if politically astute, Europe could make an enorlinguistically gifted Euromous contribution to ensurpean managers with a proven track record of running multinational corporations do not grow on trees, there are half a dozen people on the corporate scene who could carry out the task. Lionel Jospin, Tony Blair and Gerhard Schröder should start the selection process now. Running Europe is too important a job to be left to the politicians. dealings with governments

> David Marsh, Robert Fleming & Co, 25 Copthall Avenue, London EC2R 7DR, UK

Don't keep me

hangin' on the

Sir. The answer to "Hold

on and we'll play you a

tune" (February 10) is for

the "Your Call Is Important

to Us Co Ltd" to sacrifice a

minuscule proportion of the

chief executive's huge and

almost never justified by

performance remuneration

and hire a couple of ordinary

mortals to answer the god-

dam phone.

Mike Turner,

21 Lighthurne Avenue St Anne's on Sea, Lancashire, FY8 1JE

telephone . . .

From Mr Mike Turner.

Schröder applauded

From Mr Klemens van de

Sir, It is opportune, ahead of the June G8 meeting to give an additional impetus to the initiative of providing debt relief to poverty-stricken countries that have a track record of policy and institutional reform. Indeed, the manageability of their debt-servicing obligations is a critical prerequisite to sustaining their efforts of pro-poor policy and institutional overhaul, and for them to have resources available to finance the investments required to eradicate poverty.

Gerhard Schröder, the German chancellor, is enlightened when he stresses the particular problem of countries emerging from crisis. especially civil strife; and why not extend it to natural disasters or financial turmoil? Of course, the commonly agreed rules for engagement in debt relief must be adjusted to the specific causes, conditions and

outlook for these countries. The Rome-based International Fund for Agricultural Development is a leading igency of the UN in the fight against rural poverty. As a reditor to poor governments we are engaged in the World Bank/International Mone-tary Fund co-ordinated heavily indebted poor countries initiative. The speed and effectiveness of implementing this initiative and the pro-poor policy are also our concerns. We fully subscribe to Mr Schröder's attention to the crisisaffected countries and look forward to the G8 initiatives in this regard.

Klemens van de Sand. assistant president. programme management

dept, International Fund for Agricultural Development via del Serafico 107, 00142 Rome, Italy

Argentina: let goodwill prevail

From Mr Rogelio Pfirter. Sir, I have read with interest Sukey Cameron's letter of February 3. It is by no means my intention to enter here into a debate on matters raised therein, which

are best left to the normal course of diplomacy. At the same time, I cannot fail to mention a rather the best interest of everyone untenable thought in her letter. Far from being "wholly unjustified". Argentina's claim in the South Atlantic has a sound historic and legal basis. This background led the UN to recognise the existence of the well-known sovereignty dispute. Even in Britain there are experts who have stressed that Argentina has a good case.

recent visit to Britain is in involved. Rather than remain bogged in the past, we should look to the future. To this and to ever closer

links with Britain, Argentina is firmly committed. Rogelio Pfirter, Emhassy of the Argentine Republic London W1, UK

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage latters from readers worldwide. Letters may be faxed to +44 171-873 5938 (set lax to "fine"). e.moit s, editor@fl.com Published letters are also available on the FT web site, http://www.FT.com Translation may be available to letters written in the mean international languages. Fax (1171 873 5938, Letters should be typed and not hand written.

ECONOMICS NOTEBOOK WOLFGANG MUNCHAU

A tricky agenda

At the top of the ECB's list of policy goals is its determination to maintain price stability. But it may find euro-zone citizens have more complex expectations

Europe's central bankers and the politicians did not last long. Last week Oskar Lafontaine, the German finance minister, warned the European Central Bank that a failure to cut interest rates might have serious consemences for the economy.

The case for an interest rate cut is not apparent if judged purely by the ECB's definition of its policy goals and instruments. All the main parameters, such as monetary growth or current inflation, are well inside its targets. The problem is that the ECB may have defined its goals in such a way that the case for a rate cut may hardly ever be

apparent.
Few have the opportunity openly to confront Wim Duisenberg, president of the ECB, on these issues; among those who can are members of the sub-committee on monetary affairs in the European Parliament, where Mr Duisenberg is regularly

invited to give testimony. So here are some matters that members of the committee may find helpful to consider before they next meet Mr Duisenberg on April 19. Price stability is defined

by the ECB as "a year-onyear increase in the Harmonised Index of Consumer Prices (HICP) for the euro area of below 2 per cent". To avoid misunderstandings, the ECB ruled out negative increases, so the de facto inflation target range is 0-2 per cent. This definition gives rise to some questions. Why is the inflation target band so wide?

This is particularly problematic in view of the ECB's legal obligation to support the economic policies of the European Union. The ECB's job is one of "constrained optimisation" - the need to support growth, constrained by the requirement to keep prices stable. But with such a wide band, it is difficult to pinpoint the moment when price stability has been reached, so one can switch policy to support growth. There is almost always an inflation rate which is lower than the current rate and still within the target. For would face approximately

example, the December inflaequal chances of landing tion rate of 0.8 per cent is above or below that level. In consistent with the target. this environment, it is possible that a persevering hawk but the same would be true of an even lower rate. A cencould turn out to be a lonsy

central banker.

Is it the case that an

never be too low and that

bank operated in an infla-

infinite greed: it can never asymmetric inflation target tends to be successful during have enough of it. ● Modern central banks run inflationary times, while a symmetric monetary polthe more mixed monetary icy that is sensitive to environment of the late extreme price movements in 1990s calls for greater both directions. Is the ECB symmetry? inflation band of 0-2 per cent The Bundesbank took the view that inflation could

In theory, any bounded deflation was extremely range is symmetric, but not in a world of price rigidities, unlikely. But the Bundes where some prices never go down. Price rigidities render tionary environment for a an inflation band of 0-2 per cent asymmetric, since the lower bound - zero - is the point of maximum rigidity. A central bank with an

tral bank's attitude towards

price stability is marked by

large part of its short exis-The ECB. by contrast, operates in an environment virtually free of inflationary asymmetric target is more sures, yet it displays a

European central bankers believe monetary policy is neutral, which means it does not affect unemployment in the long run

likely to pursue a restrictive than an expansionary policy. With price rigidities, the sarily deflation - defined as chances of inflation falling below zero under a restrictive policy are much smaller than the chances of inflation rising above 2 per cent under an expansionary policy. In other words, a hawkish central banker with an asymmetric target can never be

completely wrong. Now consider a symmetric target. If price stability had been defined as an annual increase in the HICP of exactly 2 per cent, the ECB

bias. The result is not necesa persistent fall in the price level - because of the large number of rigid prices.

scenario in which the economy grows well below potential, at high rates of unemployment with inflation close to zero but still mildly positive. We might not be far from this point, as inflation is heading towards zero. while the economy is slowcrash could trigger a down-

the euro-zone in an even • Why do central bankers always say European unemployment is "overwhelmingly" structural when there is substantial evidence to the contrary?

European central bankers believe monetary policy is neutral, which means it does not affect unemployment in the long run. This is a convenient philosophy; it allows central bankers to set their targets in such a way that it is difficult for them to miss It is certainly the case that structural unemployment is high in Europe. So is cyclical unemployment, which is caused primarily by swings in the business cycle. This in turn is heavily influenced by

monetary policy. During most of the 1990s, countries in the euro-zone suffered from large and persistent output gaps – the difference between potential and actual output. This gap has created a layer of cyclical unemployment over and above the rate of structural

Structural unemployment is much higher in the eurozone than in the US (see graph), but cyclical unemployment is still close to 3 cent. It is also far higher than in the US, where it is probably negative. There may be some measurement errors, but it is hard to argue that the 12 per cent unemployment in the eurozone is structural.

If price stability had been defined by European finance ministers, or by MEPs, one would almost certainly have ended up with a different and probably more symmetsimilar anti-inflationary ric definition. But the ECB is unique as a central bank, not just because of its independence but because it combines the right to determine targets and strategies A more likely outcome is a and the power to implement the targets, while it is not strictly accountable.

The ECB defines its primary tack as maintaining price stability. But it may find its clientele of euro-zone citizens - and the odd MEP on the monetary sub-committee of the European Paring. A global stock market liament - has a more complex set of expectations.

CONTRACTS & TENDERS

it's right. But also because bribery

of public officials hurts real people



DIVESTITURE OF STATE-OWNED ENTERPRISES POMADZE POULTRY ENTERPRISES LIMITED

The Government of Ghana, as part of its programme to divest itself of State-Owned Enterprises, invites interested persons to submit bids for the acquisition of 80% of the ordinary shares and 100% of preference shares in Pornadze Poultry Enterprises Limited.

ENTERPRISE PROFILE

Pomadze is one of the largest hatcheries, poultry, egg and feed producers in Ghana with a leading reputation for quality products. Pomadze's poultry, eggs and day-old chicks are sought after by customers and demand currently outstrips supply. Pomadze also has a sizeable feedmill and a processing plant. The potential for its profitable development is substantial. Consumption of poultry products is high and much of it is currently imported. These imports can be replaced by quality local products. There is also the potential to export to neighbouring states where similar products are also mainly imports. The market for poultry products is significant and there are substantial land holdings to allow for expansion or to raise other animal stock. This is a unique opportunity to buy the largest, most reputable poultry farm, feedmill and processors in Ghana.

BID INFORMATION

Bid documents (including detailed bid procedures) will be provided to interested persons upon return of a standard form confidentiality undertaking, duly signed, and payment of the appropriate fee. Visits to inspect Pomadze are welcome. Closing date for bids to be received is Friday April 9, 1999.

Documents can be obtained by writing to, faxing or E-mailing the consultants retained by the Divestiture Implementation Committee on behalf of Government, namely:

> Roger Hughes **Magna Consulting** 34 Church Street, Epsom Surrey KT17 4QQ, England Tel: +44-1372-741642 Fax: +44-1372-741642

E-mail: Magnauk@aol.com

Emmanuel Abbey or Tony Sao Voscon Associates FC Lokko Court, 58 Lokko Road, Osu P.O. Box A476, La, Accra, Ghana Tel: +233-21-779316-8 Fax: +233-21-779315 E-mail: Voscongh@ignmail.com

Fadine Sta

WILL LIN

UK Budget

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Monday February 15 1999

Schröder

Yeltsin and Russia's chill

The weekend call for Boris happening in spite of the low oil Yeltsin to resign as Russia's head price, partly thanks to the slump of state, and pave the way for new elections, is scarcely unexpected. It came from an influential group representing a broad spectrum of the new Russian establishment in government industry and the intelligentsia. He should heed it.

Mr Yeltsin is clearly incapacitated by ill health. By all accounts, in spite of his appearance at King Hussein's funeral last week, he is unable to focus on the issues of the day. By holding onto the reins of power, without being able to use them, he is creating more instability than if be were to quit. All the potential contenders are jockeying for power in a political vacuum

Since the implosion of the Russian economy last summer the country has existed in a state of virtual hibernation, where inactivity has masqueraded as stabilisation. Yevgeny Primakov, the former intelligence chief and foreign minister, has done a remarkable job as prime minister in the vacuum, at least arresting the collapse. But he has not come up with any clear ideas on how to promote an economic recovery.

Both industrial production and

aggregate demand seem to have settled at around 90 per cent of the 1995 level, although spending on new construction and equipment continues to plummet. Annual inflation is running just short of 100 per cent, which is not as bad as most observers feared. although still scarcely sustainable. The government is certainly printing money to balance its budget, but not as irresponsibly as had been expected.

The most disturbing aspect is that the government seems unable to exploit the one positive factor in its economic environment: a monthly trade surplus

independent prosecutor, should

heed vesterday's call from senior

Republican and Democratic senators and drop any plans he may

be developing to mount a crimi-

nal prosecution of President Bill

Clinton while in office. Indeed,

Mr Starr should now wind up his

He has pursued Mr Clinton

with a single-minded and obses-

sive vigour. But now the Senate

has decided to acquit Mr Clinton,

Outstanding tasks remain. The

reports on the Whitewater land

deal and the White House

travel office, which did not

feature in the case against

the president, should be produced

he must accept its decision.

operation with all speed.

price, partly thanks to the slump in imports. But the foreign exchange reserves of the central bank are still declining, which shows that the money is leaking straight out of the country in massive capital flight.

It is the new Russian elite

which is responsible, and confidence in the authorities will have suffered further from the revelation that the central bank itself used to hold an undeclared offshore account. Until Mr Primakov's government has that situation under control, it is impossible to see how the International Monetary Fund could agree to resume its lending, which in turn is a precondition for any agreement on restructur-

A combination of the financial crisis, and Mr Primakov's astute use of his old KGB contacts, has clipped the wings of the business oligarchs who were allowed by Mr Yeltsin to grab control of vast swathes of the Russian economy. That is certainly to the good. The prime minister claims to have cleared the jails of non-violent prisoners to make way for those found guilty of corruption. That should put the fear up many. But simply reimposing the discipline of the old KGB, as seems to be happening in the media, is the wrong answer.

What is needed is strong government, but also transparent government, to prevent the reemergence of another "maffa" in power. If Mr Yeltsin goes now as he should - it would clear the way for new elections. That is the correct constitutional process. It would be wrong for Mr Primakov, or anyone else, to gain power in a creeping coup, because the president failed to quit in time. That was the old way, and its poison has yet to be

nal indictment of Mr Clinton

while he is in office, reportedly

under consideration, would go

beyond the role of the indepen-

dent prosecutor, which is to pres-

A Department of Justice inves-

tigation of Mr Starr's methods is

also unnecessary. His zeal may

have led to unseemly behaviour,

but investigating the investigator

will only drag this sorry saga on longer. In 1997 Mr Starr was

forced to cancel his plan to resign

as independent counsel, and

decamp to Pepperdine University.

amid Republican outrage that he

was walking out on the job. Now

the task is done, he should hurry

up and announce his departure.

ent the facts to Congress.

Back on the brink

With the Northern Ireland peace process under threat as the main players stand deadlocked over the arms issue, it is imperative that a compromise is found, says John Murray Brown

be ignored. In the next few weeks, the dispute over terrorist arms looks set to make or break Northern Ireland's fragile peace accord. Ten months after the Good Priday agreement, unionists and republicans are engaged in a trial of strength over whether Sinn Féin should be allowed to take seats in the province's new devolved government while the IRA, the party's military wing, holds on to arms. With politicians engaging in brinkmanship rather than looking for compromise, the danger remains that the province could be tipped back

into violence. Today the assembly will meet to ratify the proposed government structures agreed by the parties before Christmas. The initiative will then rest with Mo Mowlam who, as the Northern Ireland secretary, has powers to trigger the formation of the 10member power-sharing executive which will take over running the province from London.

The government has set a target date of March 10 for responsi-bilities to be formally transferred from Westminster, but Ms Mowlam concedes some slippage is likely. If she proceeds with the establishment of the cabinet without the IRA starting to disarm, it is unlikely the Ulster Unionists will take up their posts. With the antiagreement Democratic Unionists certain to decline the offer, the executive would effectively be dead.

If, on the other hand, Ms Mowlam allows the timetable to drift, Gerry Adams, the Sinn Féin president, has indicated the party would seek legal action against the government, while the political vacuum could be filled by dissidents intent on wrecking the process. Security chiefs are worried the IRA may resort to its "tactical use of armed struggle" with a swift bombing campaign, probably against targets on the IIK mainland.

In such an atmosphere, suspicions abound. The Irish government was yesterday forced on to the back foot after newspaper reports suggested Bertie Ahern, the prime minister, endorsed the unionist position on prior decommissioning. But a government spokesman said Mr Ahern simply made the point that it was "unreasonable to expect the executive to be set up without an understanding of how the implementation of decommis would be taken forward". The clarification will have gone some way to reassure republicans but will have done little for unionist confidence.

But to outsiders, it is inconceivable that all that was painstakingly achieved by the Good Friday agreement could now umravel over what is an issue of timing, not substance,

On the face of it, the Ulster Unionist position seems reasonable. After all, public confidence in the new institutions could be badly damaged if Sinn Féin were sitting around the cabinet table while the IRA remained fully armed - albeit on ceasefire - outside the door.

Even the Irish government, which bitherto has argued it was premature to seek IRA decommissioning, conceded yesterday it was time republicans at least signalled their intent. However, by the letter of the agreement, Sinn Féin is under no obligation to mission is due to report this summeet the unionist request, mer on reforming the Royal Republicans feel unionists are Ulster Constabulary. More than

Beefing up

Desperate times demand

desperate measures. And

trading operation, whose

voyageurs and fur traders

discounters such as Wai-Mart.

in an effort to appeal to the

baggy pants crowd, the store

recommended The Bay, as its

retailing arm is known, become

HBC. The strategy pioneered by

Kentucky Fried Chicken, the US

fast food chain now known only

as KFC, is intended to make

crusty old companies sound

But monkeying with the

moniker on Canada's oldest

company hasn't gone down well

with the Canadian public. After

an outcry The Bay backed down

and has announced it will keep

its name - even with shares at

T. Eston Co, the department

Canada's most famous business

family, should be so lucky. Half a

century ago, Eaton's had almost

department store market, but by

60 per cent of the Canadian

store chain controlled by

fresh again.

12-year low.

hired a market research firm that

The Bay

using the issue to exclude them from government. To the sceptical in the IRA's heartland, the row will be seen as evidence that the Protestant majority has still not come to terms with the need to share power with Catholics.

Martin McGuinness, Sinn Féin's chief negotiator, complained that the unionist veto had been resurrected, pointing out the IRA guns were not in use, which he said "underlines the IRA commitment to the search for a lasting peace settlement". But beyond the brinkmanship is a deeper struggle over what the past 30 years have been

about. The government's objective from the start of the neace en to secure Sinn Féin's place in democratic politics, in a way that stops the viclence but also wins unionist acquiescence. Many ordinary unionists, however, feel democratic principles have been sacrificed for political expediency.

Unionist suspicions have been the government to act against republicans for so-called punishment attacks, which is seen as evidence that the IRA is still prepared to use violence to get its way. On the other hand, republicans argue that in a resolution of a conflict where neither army is defeated, decommissioning by say the requirements have one side would be tantamount to surrender.

The government has refused to take sides in the dispute, while acknowledging the difficulties both face. Officials say most other aspects of the agreement are falling into place. On security issues, Chris Patten's police com200 paramilitary prisoners republican and loyalist - bave been freed under the accelerated remission scheme contained in the agreement.

The agreement, however, is vague - deliberately so - about to move on decommissioning. what is required of the paramilitaries on decommissioning. Seamus Mallon, the nationalist deputy first minister, acknowledges it might have been better to nail down the issue, but he says the critical negotiations were left to the two governments.

he document says only that parties "work confaith" with General John de Chastelain, who was appointed to oversee the destruction of arms, to achieve the decommissioning of all paramilitary arms by May 2000.

While it is not a precondition for Sinn Féin to be in the executive, the hope is that the IRA may feel more inclined to make a further aroused by the failure of move once they see that the institution is up and running. Moreover, as all parties rean the benefits of the agreement, there would be public pressure on the politicians not to jeopardise progress by resurrecting the decommissioning issue.

The Ulster Unionists, however, already been massively watered down, from arms before talks to arms during talks - and now arms after talks.

If no gesture is forthcoming, the Ulster Unionists look set to table a motion to have Sinn Fein expelled. This would require the support of the moderate nationalist Social Democratic and Labour party, which would be unlikely to

David Trimble, the Ulster Unionist leader, would then have to decide whether to pull out of the process or take the plunge in the hope that, with the SDLP's support, the IRA would be forced

Brendan O'Leary, politics professor at the London School of Economics, says if the Ulster Unionists were to take up their seats, they would seize the moral high ground and "the clock would start ticking on decommissioning from day one".

However the Ulster Unionists could invoke a provision which allows the agreement as a whole structively and in good to be reviewed, thus bringing the process to a standstill.

av mit is for Me Mowlam to establish the executive in shadow form only, ready to accept the powers to be transferred from Westminster. The appointment of ministers with shadow powers would provide a clear signal of the unionists' willingness to accept Sinn Féin into the cabinet. The hope is that this would create the space for republicans to offer something on .decommissioning. On Wednesday business lead-

ers warned of the consequences of stalemate. They proposed that the setting-up of the executive should take place simultaneously, with the IRA and loyalist paramilitaries making the first moves on arms. However, as one unionist official said: "The problem we face is that Sipp Féin says the IRA will not decommission at all."

Any decision by Mr Trimble to compromise will contain a calculation of his chances of survival. He has already seen the defection of one assemblyman to the antiagreement camp, leaving the

unionist block in the assembly split 29:29. Although key decisions can be pushed through with just 40 per cent of unionist support under the complicated power-sharing rules, it is unlikely Mr Trimble will want to move ahead unless he can be assured of majority support from within his own community.

Mr Trimble has to overcome a meeting of his party's 900-strong council on March 20. He will also have one eye on the forthcoming campaign for the European elec tions in June.

As he has done in previous contests, Ian Paisley, leader of the Democratic Unionists, is certain to out-poll Mr Trimble's candidate. With Robert McCartney maverick leader of the tiny UK Unionists, hinting he may put up candidates in the election, the unionist vote could be further shredded, playing into Mr Pais-

ley's hands. An opinion poll last week suggested Mr Trimble had the overwhelming backing of party grassroots, but officials say his popularity is dependent on holding the line on arms. Mr Adams faces much less public dissent. However, Mr Adams must be concerned to avoid the internal splits that have afflicted the republican

movement down the years. While the deadlock persists, the possibility of a last-minute intervention by Tony Blair, the prime minister, or Bill Clinton, the US president, looks increasingly likely.

A compromise needs to be found. Both Mr Trimble and Mr Adams have staked their futures on the success of the Good Friday deal. Therein lies the main hope that a crisis can be

UK Budget

Fading Starr

Kenneth Starr, the US quickly and quietly. But a crimi-

A slow-down which avoids a Thus, the minimum wage may recession in Britain this year make work more attractive, but a fair slice of the credit. Yet the chancellor's strategy for ending "the cycle of boom and bust" has greatly reduced his influence over short-term economic management. So the focus of the annual Budget has shifted from the overall fiscal stance towards

more detailed measures. By agreeing public spending totals for the remaining three years of this parliament, Mr Brown has created a presumption he will not make big changes to the overall balance. And if he did raise or lower the tax burden significantly, the Bank of England would react with offsetting changes to interest

There is in any case little reason to make a hig change this year. The Bank's latest forecast suggests that after a slow-down in the next six months the economy will recover at a rate consistent with its long-term capacity to grow. And if a further stimulus were needed, another cut in interest rates would be a better way to achieve it than fis-

cal loosening.
What then is left for Mr Brown to do in his Budget on March 9? Last November he set out several broad objectives. These included further improvements in incentives to work, along with efforts to raise UK. productivity; to reduce greenhouse gas emissions, and to encourage savings and reform benefits.

So far, however, these grand visions have not been matched by coherent strategies to realise them. Even in its welfare to work programme, where the govern-ment can claim most progress, there have been inconsistencies.

would leave Gordon Brown with it will reduce the supply of jobs. And as the Bank noted in its latest Inflation Report, the new Working Families Tax Credit will have only a very small effect on the labour market. The populist proposal for a 10 per cent income tax band will do nothing for the unemployed and is unlikely to help the lowest paid.

To meet its other objectives, the government has suggested a mixed bag of measures. They might be scattered around to some effect. But without a clear strategy, they may have unintended or perverse consequences. It would be sensible, for example, to tax energy to help reduce greenhouse gas emissions. But how is this to be reconciled with a policy of reducing the tax on

domestic heating fuel? The idea of taxing the child benefit paid to richer families sounds superficially fair, but it would raise big issues of principle in relation to the separate taxation of husbands and wives. Then again, the suggested taxexempt scheme for retirement savings has its merits; but it could add to the confusion of regulations, and it is unclear how it would lit in with the wider

reform of pensions. More generally, there is a danger that, having set the macroeconomy on auto-pilot, Mr Brown will search for ad hoc tax changes to prevent headline writers from calling his Budget

borlug. instead, he should say that his rules of macro-economic stability will be extended to the bex and benefits system, that he will make infrequent changes, and then only when he knows exactly where they are leading.

revive itself with new management and new customers. Now, however, its announced another profit

warning.
That has started rumours it is about to be bought by desperate is the word that best describes Canada's two most Cincinnati-based Federated, venerable retailers. Hudson's Bay Company, the 328-year-old putting one of Canada's most famous companies into American hands. Perhaps then the store will be known as The Fed. How opened up the Canadian west, is could it lose money then? reduced to an ailing department store chain losing customers to

Puddle muddle

Carnival in Panama doesn't have quite the same ring about it as Rio - and it might have something to do with the rules. The festivities, centred on several days of spectacular wate

fights, have been in full swing. But reveilers must pay attention to the strict dress code. In one town, revellers aren't allowed to wear masks or face paints: nor on any account can they dress as a policeman, fireman or nun. In Panama City, fancy dress is out of the question in certain areas and after six o'clock at night - presumably to avoid a rash of pickpockets disguised as nuns. And anyone trying their best to make merry at least has the consolation of knowing the water they are spraying at each other has been inspected by the

Department of Health. But let's not forget those warnings that all the left-over 1997 it had declared bankruptcy. Since then, it's been trying to puddles are perfect breeding arounds for disease-ridden

mosquitos. With that sort of fun, makes you wonder why anyone should bother.

Cone alone

OBSERVER

Britain's new super-watchdog for the financial services industry has been left with ice cream all over its face. A £10m advertising campaign by the Financial Services Authority was intended to bring the activities of the organisation to public attention. But the advertisements,

showing dishonest ice-cream sellers and public house bar staff, drew an immediate complaint from the UK Ice Cream Alliance, which says they've hit sales. The Alliance reckons that if the FSA wanted to show dubious characters to drive home its message it should have used much-criticised financial intermediaries and not someone selling ices.

Complaints have been lodged but now several MPs are jumping on the bandwagon, demanding the advertisements are withdrawn and calling for an apology to ice cream makers everywhere. Shadow Chancellor Francis Maude, who's calling on chancellor Gordon Brown to make a statement on several aspects of the FSA's activities, is being kept up to date on events. And that's not all. Now the Federation of Licensed Victuallers is up in arms -

complaining of the FSA's

depiction of thieving bartenders.

A spokesman adds: "In any case, it's nigh on impossible for staff to pinch money nowadays, given the sophisticated machinery in use." The campaign is due to run for weeks yet - and the FSA says it didn't intend to victimise anyone in particular. Observer suggests Howard Davies, SFA boss, stays away from ice cream ellers for a few more weeks yet.

Headlines

As rumours about cross-border mergers sweep the global automotive industry, Katsuhiko Kawasoe, president of Mitsubishi Motors, is under increasing strain. It seems everyone's been pressing him on what's really on his mind - and comering him for a word "ofuriko" - the Japanese term for off-the-record. But Kawasoe, who claims to

be in talks with several foreign carmakers, is saying nothing on strategy for Japan's third largest carmaker. "I've been trying to paste my hair to my forehead so nobody can see what's going on inside," he giggles. So stand by for an announcement - and a change of hairstyle.

Smoked out

Could German chancellor Gerhard Schröder's fourth wife Doris be getting a bit grand? Offered a cigarette in a nightclub she's said by onlookers to have replied "Deutschland dankt" -Germany is grateful.

Financial Times 100 years ago

Boon For Horses

boon for horses: By special appointment to Her Majesty the Queen, the Martin Horse-shoe. The Martin Shoe is in use in Her Majesty's Stables, the Royal Mews Buckingham Palace, and has been for more than three years past. The shoe is non-slipping and absolutely does away with the need for pads or screws, and leaves the foot perfectly open and free to allow of its natural growth. Among the many advantages of the Martin shoe are the following: prevents jarring or concussion of the horse's legs; is as light as, and wears longer than, the ordinary shoe; gives a horse confidence and a firm grip of

50 years ago

the road."

Egypt And The Suez Canal Cairo, Feb. 14. M. Georges Picot, a member of the Suez Canal Company delegation which has been negotiating with the Egyptian Government has left for Paris to submit a draft agreement to the Board, it was reliably understood to-day. The Égyptian law of 1947 requires that 40 per cent of directors of companies in Egypt must be Egyptian.



FINANCIAL TIMES

MONDAY FEBRUARY 15 1999

THE LEX COLUMN

Metall-bashing

Oh dear. Although mediation lessens the risk of an all-out strike, IG Metall's call for a strike ballot in Baden-Württemberg - after its failure to secure a 6.5 per cent annual wage rise - bodes ill for the eurozone's largest economy. Meeting such a rich demand from the engineering workers union - when inflation is running at well under I per cent - could hardly fail to price more Germans out of work. It is depressing evidence of just how inflexible the German labour market is, that with 4m people already out of work, the union can be so shamelessly immodest. Never has the need for supply-side reforms and further dismantling of the monolithic system of collective bargaining been so obvi-

Even assuming this impasse can be resolved with few work days lost, a settlement of, say, 3.5-4.5 per cent will put the government's 2 per cent economic growth target further out of reach. Since compa-nies will find passing on price increases to consumers difficult in a negligibleinflation environment, margins will bear the brunt of higher unit wage costs, resulting in lower earnings growth and investment. And more jobs will be created overseas rather than in Germany, No wonder the Dax is 7 per cent below where it started the year.

Still, this settlement is unlikely to serve as a benchmark for pay rounds all across the euro-zone, so fears of stagflation look overdone. Wage pressures are not a feature of the area's other leading economies. Higher German unemployment and lower manufacturing profitability, though, seem inevitable. So, while the European Central Bank will doubtless examine the terms of the eventual settlement closely, there seems little reason for further stalling on another rate cut.

Japanese rates Decisiveness is not a quality generally

associated with Japanese monetary policymaking. But Friday's 10 basis point cut in the overnight interest rate seems more than usually footling. It goes only a small way to counteract the recent rise in long-term interest rates, which threatens to choke off the supply of monetary oxy-

The central bank's action seems

radical action. Politicians at home and, if rumour is to be believed, in the US administration want it to print money as a way out of Japan's deflationary slump. The Bank's governor has described such ideas, which involve it buying existing government bonds and subscribing directly for new bond issues, as "lacking commonsense". Nevertheless, so long as the economy remains gasping for air, the issue is unlikely to go away.

All this continues to worry financial markets. With the Japanese government borrowing on such a vast scale, bond yields seem destined to keep rising. That, in turn, is spooking western bond markets. After all, the Japanese are the world's savers of last resort, and thus helping to finance the US current account deficit. The requirement for them to finance their own government's fiscal deficit too would mean less is available for the US. Of course, if the BoJ did decide to print money, western markets could breathe more easily. But such an infla- Friday's close of 528p. tionary policy would be little comfort for the Japanese bond market.

Plan B activated! After the stalling of its approach to fellow Swedish truckmaker Scania, Volvo has lost little time pursuing other options, notably Navistar. For all the haste, shareholders should prefer a link with a US truck manufacturer. Volvo and Scania were not an obvious fit. The two overlapped in products and geogdesigned to stave off pressure for more raphy. But the risk was that Investor's

chairman Percy Barnevik would drive a mean bargain over the price that achievable synergies could not justify.

That said, Navistar will not come cheap Along with Renault's Mack unit, it is a valuable player in the consolidating US market. Further, thanks to the sale of its car division, cash-rich Volvo is an anxious buyer at the peak of the truck cycle, a prospect that should make its shareholders wary. Any deal with Navistar or Mack would significantly improve Volvo's subscale position in the US market and reduce its over-dependence on northern European markets. But how Volvo can avoid over-paying remains

National Power

National Power's merger talks with United Utilities were not only bad investor relations - the City needs warming up before strategic U-turns - but they did not even make much sense. National Power had previously, and sensibly, concentrated on exploiting its expertise in power generation. Wanting to own water pipes and electricity wires as well smacks of empire building. The news of the abortive talks, coupled with share price underperformance, last year's profits warning and some bad luck in Pakistan, suggests

the status quo may not be tenable. It is time to dust down those break-up valuations. The international portfolio has a book value of some £1.5bn. Generation assets are in demand, and National Power's UK portfolio could be worth £5.5bn-£6bn. Add the value of lease income from other plant and deduct debt, and the valuation reaches 550p-600p, compared with a recent low of 468%p and

Arguably, the overseas business is worth more because of its growth potential. Management should consider demerging it. This would leave a UK generation and supply rump, which should be run for cash, with proceeds from governmentmandated plant disposals handed back to shareholders. Of course, presiding over a company's dismemberment rarely thrills executives. But if they do nothing, they may be out of a job anyway. Predators will start circling, and National Power is unlikely to find shareholders particularly

WASHINGTON AIMS FOR CONSTRUCTIVE DIALOGUE DESPITE COOLING IN RELATIONS

US seeks progress toward Chinese entry to WTO

By Tony Walker and Stephen Faser in Washington

The US and China are intensifying efforts to reach an agreement on Beijing's entry to the World Trade Organisation during a visit to the US in April by Zhu Rongii, China's

The initiative comes as relations between the two countries are at a low point, damaged by disagreements over human rights, China's acquisition of missile technology from the US, and tension over

Agreement on a timetable for Chinese entry to the WTO was "feasi-ble" during the visit, a senior administration official said. However, in a sign of the difficulties the administration may face even if it succeeds in agreeing the terms for Chinese entry, prominent Democrats from the House of Representatives said they would introduce a bill making it contingent on Congressional

The Clinton administration is hop-

advantages of a constructive dialogue with Beijing.

Representatives Richard Gephardt, the House minority leader, Nancy Pelosi and David Bonior sent a letter last week inviting Congressional colleagues to be co-sponsors of a bill they would introduce next week. The bill would require a joint resolution of the House and the Senate before the US government could support the admission of China to the

The letter said the US trade deficit with China was expected to grow this year to \$70bn. "The accession of China is too important an issue for the Congress to abdicate its constitutional authority over trade matters, it said.

Some lawmakers are concerned that in its effort to get something out of the Zhu visit, the administration may make too many concessions to China. But administration officials deny this will happen.

"We haven't changed one iota from our litmus test of a commering progress towards China's entry cially viable package," said Stuart important to Congress.

will demonstrate to sceptics the Eizenstat, undersecretary of state. The US had told Chinese negotiators time was running out for China's entry, he said. A new trade negotiating round, expected to begin in the autumn at a WTO ministerial meeting in Seattle, the growing protectionist pressures arising out of the rising US, and the US elections next year all limited future opportu-

nity for WTO entry. Senior US officials, including Madeleine Albright, secretary of state, and Charlene Barshefsky, US trade representative, are expected in China over the next few weeks.

Ms Barshefsky suggested in an interview that agreement was not

"There are some very large gaps that remain to be filled and an enormous amount of work that remains to be done," she said.

Long Yongtu, China's chief trade negotiator, was in Washington last week and told US officials he had been given increased authority to negotiate. He was told that an agreement on agriculture was particularly

US willing to accept phased progress on open skies by UK

By Michael Skapinker, Aerospace Correspondent

The US is ready to agree to a phased move towards "open skies" with the UK, provided this is accompanied by progress in opening London's Heathrow airport to greater competition.

The US position, which industry observers expect to be put during talks in London this week, is a compromise on Washington's longstanding demand that the UK immediately scrap Bermuda II, the bilateral aviation agreement, in favour of an open skies accord. Bermuda II allows only two US carriers, American and United Airlines, to use Heathrow, the world's busiest international airport.

A move to liberalise UK aviation ish Airways and American. The two year they four or five years because of the agreed phased liberalisation agree- issues".

high price European Union and US ments with Japan and France. As regulators were demanding for its immediate introduction. The EU said BA and American

should give up 267 weekly take-off and landing slots at Heathrow and London's Gatwick airports if their alliance was to go ahead. The US demanded an immediate open skies agreement with the UK, with guarantees that other US airlines would be able to fly to Heathrow. BA's decision to push for a gradual introduction of the alliance was also influenced by a fall-off in its business class passengers and a desire to delay increased competition.

This week's talks, which begin on Thursday, are the first since the US walked out of negotiations last October, saying there was no possibility over several years instead of imme- of making progress. The two governdiately would be welcomed by Brit- ments are expected to use the talks to assess whether there is the basis wanted to develop their alliance over skies accord. The US has already

well as the gradual opening of Heathrow, the US is expected to press for US cargo carriers to be allowed to fly freely from the UK to third countries However, the US is under pressure

to resolve a dispute over access to Gatwick before it moves to negotiations on a new agreement. Continental Airlines wants to start services from Cleveland to Gatwick and US Airways wants to fly from Charlotte, North Carolina. They say they cannot get slots at convenient times. Eleven US senators, including

Jesse Helms, chairman of the Senate foreign relations committee, demanded on Friday that this week's talks be called off because of the Gatwick dispute. In a letter to Rodney Slater, US transportation secretary, the senators said the Gatwick dispute "makes it impossible for us to believe that pro on other unresolved US-UK aviation

CONTENTS

Comment **Features**

ebrate the shooting down of an Ethiopian I

Companies & Finance

FINANCIAL TIMES Directory of online services

via FT Electronic Publishing

FT WEATHER GUIDE

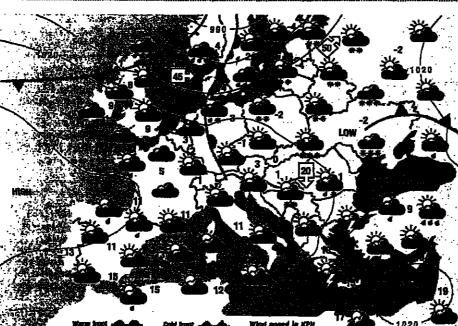
Europe today

with snow but southern Norway will have rain, Germany will be sunny at first but the cloudier consoread east into northern German iter with perhaps some light rain. spells in the south but cloudi conditions farther north, and a few showers around the Biscay coast. The Mediterranean will be mostly sunny, but northern Spain and the Adriatic coastline will have the

Five-day forecast

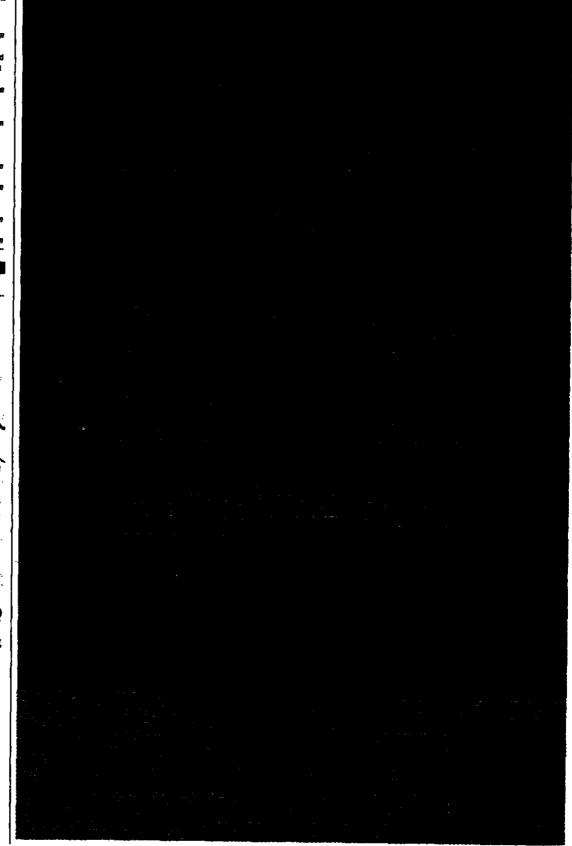
It will stay unsettled as further bands of rain or snow move eastwards. Scandinavia will have snow, as will Alpine regions, it will be mild enough for rain across France. The Low Countries and much of Germany. The eastern Mediterranean will be unsettled with showers or thunderstorms.

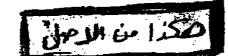
03000



TODAY'S TEMPERATURES Barcelon Belfing Belfingt Belfingt Bermuch Begota Bermbay Bruseets Budaper Chager

Sun Cloudy Cloudy Feir Goudy Show Sun Feir Shower Cloudy Saun Sun Sun Feir Cloudy





FINANCIAL TIMES

COMPANIES & MARKETS

Group, owner of the 86-acre

estate in London's Docklands,

are discussing an initial public

offering early this year to

finance completion of the final

two-thirds of a project that

could be worth \$4bn (\$6.6bn)

The completed office com-

plex would have room for

The IPO would confirm the

stunning reversal in the for-

tunes of the once-bankrupt

project that is now viewed as

90,000 workers.

Shareholders of Canary Wharf the second home to London's

financial services sector.

about £4bn.

Based on the value of exist-

could have a market value of

lined plans for completion of

the project. Aside from new

for creation of retail space,

parkland, residential housing, leisure facilities and hotels.

in London

MONDAY FEBRUARY 15 1999

London Docklands group considers IPO

brought crucial tenants into

the site when its future was in

Superalitys 25%

its financial advisers a group

In addition to Morgan Stan-

new 1.1m sq ft headquarters at

Also in the group is Bankers

ley Dean Witter and Credit potential IPO.

quarters from the City into a the company's shareholders.

of banks that proved early sup-



INSIDE

New Holland to expand in the US

New Holland, the world's second biggest manufacturer of tractors, plans to expand in the US by shipping heavy-duty excavators from its hewly-acquired plant in Germany. North America accounts for more than a quarter of the market for construction equipment. Page 17

Norsk Hydro expected to restructure Norsk Hydro, Norway's largest listed company, is expected to announce a restructuring plan involving cost cuts and staff reductions; together with a fall in 1998 results for the oil. agriculture and light metals group. Page 16

Attention is set to focus on euro Attention may focus on



- 1

ardens

a-Terre

TMENTS

RIMENTS

the prospects for the euro this week. aithough most analysts expect no interest rate cuts from the European Central Bank at its meeting on Thursday, Meanwhile on Friday, the US announcement of December trade figures is unlikely to turn many heads. Some

economists have predicted that the US trade deficit will increase to \$16bn from \$15.5bn in November. Currencies, Page 20

Weaker Real may help pulp exporter A weaker currency and growing global demand should help Aracruz Celulose, Brazil's leading pulp exporter, reverse a collapse in profits. The group's net income in 1998 fell to US\$3.4m. in 1997 net income was US\$59.7m, itself half 1996's result. The Real has lost 36 per cent of its value since it began floating. Page 16

Thai stocks pull back after tailspin On Friday, the Thai stock market, which had been into a two-week tailspin that had seen the market fall 14 per cent, shot up 11 per cent. The turnaround came after the passage in the Senate of the first of five important measures to alter the country's bankruptcy and foreclosure laws. Emerging Market Focus, Page 17

CIB chief quits over strategy rows Adel El-Labban, the managing director of Commercial International Bank, Egypt's largest private sector bank, has resigned after rows with executives over how to expand beyond the commercial banking area. The nomination of his successor is expected within a week. Page 16

Data may support US bond market wither today's Presidents Day holiday, the Trea-sury bond market faces a slew of economic data later in the week. The news may help the financial markets, but any sustained ratty seems unlikely given that next week sees Federal Hawkins testimony. Market Week, Page 18; See Global investor

Book retailers try a new approach Competitors have nibbled at the market share and profits of traditional book retailers, who have realised survival in the £1.9bn (\$3.11bn) industry depends on a new approach. Page 14

FT GUIDE TO THE WEEK

full listings Page 30

INDONESIA TO NAME BANKS TO BENEFIT indonesia's government will today announce the 15 banks that have been nominated by the central bank and finance ministry to benefit from a recapitalisation scheme designed to bail out the country's beleaguered banking sector.
TALKS TO END AIRPORTS ROW On Wednesday, British and US government negotiators are scheduled to meet for talks in the latest attempt to defuse the ongoing row over flights and airport landing rights between the two countries. YELTSIN PLAYS HOST TO EU HEADS A two-day European Union-Russia summit opens on Thursday in Moscow. Boris Yeltsin, president, will hold talks with Gerhard Schröder. the German chancellor, and EU officials.

COMPANIES IN THIS ISSUE

16 Mondex 16 Morgan Stanle 17 - National Power Atlas Copco News Corp Nippon Ste Noritsk OTE Brown & Root CNA Financial Corp. Repsol Canary Wharf Group Republic **Rover** Sen Migue Dyno industries Smith (WH) Franklin Mutual Tabacalera Freeport McMoRe 17 Telecom italia

Teletónica

5,13 Text 100

13 Visa USA

HSBC

MRG Cobelt Sales

MARKET STATISTICS

off after the red-hot fourth quarter of 1998.

news for stocks. And what's

bad for stocks these days is

Rither way, it could be bad

gest suppliers, producing 5,000 tonnes of cobalt last year. Last month MRG completed a similar deal with Gecamines of the Democratic Republic of Congo, supplier of 3,500 tonnes of cobalt last year. The trader also acquired what it said were "substantial quantities" cobalt from the company. It was then that alarm bells began to ring. Large producers had sold cobalt. They could barely satisfy customers. Russian exports were delayed when ers and consumers were reluc-

MRG began building its cobalt as a by-product of would close.

last October gave it the right to market the mining company's cobalt across much of the morning to find they had most

of the deliverable metal."

The January sale was

Plan could finance completion of once-bankrupt Canary Wharf project

Paul Reichmann, the original

developer of Canary Wharf. doubt in the early 1990s. Cazenove is broker to the Canary Wharf will also make a £90m pre-payment to London Underground Ltd in respect of Immediately before the IPO, Canary Wharf is expected to make a special dividend payfuture obligations to contribute towards construction and operation of the Jubilee Line ment of about £40m to £45m to

The original shareholders The size of the IPO has not include CNA Financial Corpoyet been decided. However, according to the company's ration, Franklin Mutual Series Trost International Its chair- Fund, affiliates of Republic annual report and accounts for the year ended June 30 1998. man, Lord Levene, is the man New York Corporation and

Extension.

ties were valued at £1.34bn. Land under or for development Canary Wharf has chosen as widely credited with having companies associated with is valued at book cost of Prince Al-Walsed bin Talal and £105.2m.

The group reported gross profits for the year of £27m, up from £21.2m the year before. However, Canary Wharf Holdings recorded a pre-tax loss for the year of £69m, up from a loss of £11.4m as of June 30, 1997. The 1998 loss includes an exceptional £27.1m charge relating to pre-payment of deht while 1997 figures were inflated by an exceptional £18m gain on the sale of land and completed property.

Cobalt is a hot metal again

ing property, the entire estate porters of the project.

office space, the plans also call Canary Wharf.

At a meeting last week for Suisse First Boston - its first

members of its proposed two tenants - the group also investment banking syndicate, includes ESBC, which last

Canary Wharf officials out- year opted to move its head-

MRG's gamble on high prices in a volatile market has paid off

By Paul Solman

Users and traders of cobalt could be forgiven for feeling they have missed something. Just weeks ago, with the price of the metal languishing at a nine-year low of \$6 a pound, many in the industry seemed certain that prices would stay

Now the price is \$18, and a third of the world's supply appears to be under the control of one trader, Londonhased MRG Cobalt Sales.

Traders in minor metals are used to volatile prices. The metals are used for a wide range of industrial applications such as super alloys and specialty chemicals. When a new application is found, demand rises and prices jump; when it is replaced by another metal, the price falls again.

The cash market, where buy-ers and sellers deal with each other rather than through a after the opening up of the regulated exchange, also means prices react quickly to changes in supply and

Cadmium underwent a emarkable surge during the 1980s, jumping from 50 cents a pound in 1987 to more than \$8 a year later, supported by the fall invention of nickel-cadmium "l As NiCd batteries have been and sen almointees bebesterne returned to specialised industrial applications and the price has dropped to around 25

Cobalt, too, has seen high orices before. "It was especially volatile in 1978, when political upheavals tant to hold stocks: supplies

Colours 12.1% Magnets 10% Datieries 5%

in Zaire and Zambia – which then provided 60-70 per cent of the world's cobalt - meant supplies were uncertain," said stocks even as the price was a trader, "Prices came down falling. A deal with ZCCM of Zambia Soviet region, when Russia

began exporting its cobalt." As recently as June last pound. Then producers, traders and consumers started to believe the market was oversupplied and prices began to

"It's a relatively small mar-(NiCd) rechargeable batteries. ket," said an analyst. "Annual supply is about 30,000 tonnes. and late last year there was a perception that there was about 2,000 tonnes more than

was needed. The Asian crisis also played a part. Falling demand from industry meant cobalt producwere run down and buying metals prices faltered, Norilsk, the mining giant that produces nickel announced output cuts. Rumours said other plants

"While most people had persuaded themselves cobalt would stay cheap, MRG had series of shrewd deals," said a trader. "We woke up one

The only readily available source of free market cobalt is the US Department of Logistics. It sells a limited amount of cold war stock by tender.

heavily oversubscribed, with MRG outbidding its rivals. The next sale will be on February 23. Traders warn that instead of relaxing the squeeze on cobalt supplies, frantic bidding could push prices higher. shipping routes froze. As base

BMW decision on 'downmarket' move imminent

BMW will take a decision this month on developing a new small car below its existing range in a move that could decisively affect Rover and safeguard its Longbridge plant in the UK.

Developing a 2 Series below BMW's lowest priced 3 Series range could form the basis for a shared "platform" - or engineering architecture - that could also be used for new cars to replace Rover's 200 and 400

The future of the 200 and 400 replacements, and indirectly Longbridge, where they are built, has hung in the balance because of doubts within BMW over whether Rover could sell enough to warrant the massive investment in a new platform

of its own. BMW has traditionally refused to move below the 3 Series for fear of damaging its brand image and margins. Any moves downmarket have been limited to developing a shortattract new buyers.

However, a decision on whether to move downmarket and develop a shared platform with Rover is expected soon.

The difficult choices had heen nostroned because of the deep rivalry between Bernd Pischetsrieder. BMW's former chairman, and Wolfgang Reitzle, his rival and de facto deputy, both of whom were removed this month.

The decision will now fall to Joachim Milberg, Mr Pischetsrieder's replacement, and BMW's largely reconstituted

edge strategic differences between Mr Pischetsrieder and Mr Reitzle, which also pervaded lower management and had almost paralysed decisionmaking. While Mr Pischetsrieder favoured maintaining Rover as a full range brand. Mr Reitzle wanted to focus on profitable niches such as Land Rover and MG.

Developing a 2 Series, using front wheel drive rather than BMW's traditional rear wheel drive, has been discussed intermittently for years.

However, the success of VW's Audi executive cars subsidiary - and particularly of BMW's arch-rival Mercedes-Benz - in going downmarket is believed to have influenced BMW's latest thinking.

Sales of Mercedes-Benz's unconventional new A Class reached about 150,000 last year, in soite of safety concerns, without apparently damaging the prestige brand.

BMW's hesitation over replacing Rover's 200 and 400 stemmed from boardroom difvehicles could be profitable. Strong competition in the midsized car market has led analysts to believe that only high volume platforms of at least 500,000 cars appeally could be profitable. Rover's 200 and 400 replacements alone would not generate the sales required.

Sharing a platform with a 2 Series would allow Rover to gain the required economies of scale. The use of a shared platform would mean the new BMW could even be built at Longbridge on the same production lines as the Rovers.



RICHARD WATERS

Inflation alarm bells ring

President's Day holiday in the US, the incombent in the White House would be forgiven for allowing him:

The traumas of an imneachment trial are over. The US economy is again defying the pundits by refusing to take a time-out after two years of near 4 per cent growth. What could go

One distant alarm bell, perhaps, is ringing in the bond markets. The past couple of weeks have been truly bloody for anyone who owns Treasury bonds. As prices have fallen, the yield on 30-year securities per cent in a hurry. These are the sort of yields that prevailed before last autumn's international financial crisis.

There are two messag here. One is that the international investors whose appetite for Treasuries has fed the bull market in bonds and, indirectly, stocks - and who will be increasingly needed to finance a burgeoning trade deficit - are getting barder to

The other is that the balance in the domestic economy between inflation and deflation has tipped again. Wali Street seems to have made the same miscalculation at the start of this year as it has in each of the past four: the economy is showing little sign of cooling

bad for America. It's not higher earnings that have sustained the bull market for fiscal easing if interest rates the past two years, but lower long-term interest rates - to be specific, a decline in the yield that will stop the ECB from on the long bond from 7 per to higher yields in bond cent to 4.7 per cent at its low point last autumn. That has led to the expansion in the the short term. price/earnings multiple that has been the feature of this. Domestic news has also played a big part in the US late-cycle jump in equity

prices. Until now, the conomic crisis spreading out. distinct possibility. More from Asia has fed this process. The US has become a big importer of price deflation and foreign capital looking for a The latest twist in the Japanese crisis is different. The black hole that is the of 1999 looks like being another record-breaker.

Japanese economy looks as bis as ever, but a liquidity trap has sent bond yields soaring (compared with last autumn anyway). There will be an easier

monetary policy over time – the only question is how much foreplay we have to go through to get there," says David Hale, chief economist at Zurich Financial Services in Chicago. It is difficult to predict how this political process will unfold, though, And until it does, bond yields in the 2-2.5 per cent range could continue to suck Japanese capital out of

the Treasury bond market. European bond yields are also facing a period of inexpected firmness. Political considerations rule here, too. The new European Central Bank is becoming caught in the sort of political bind it must have feared. Labour

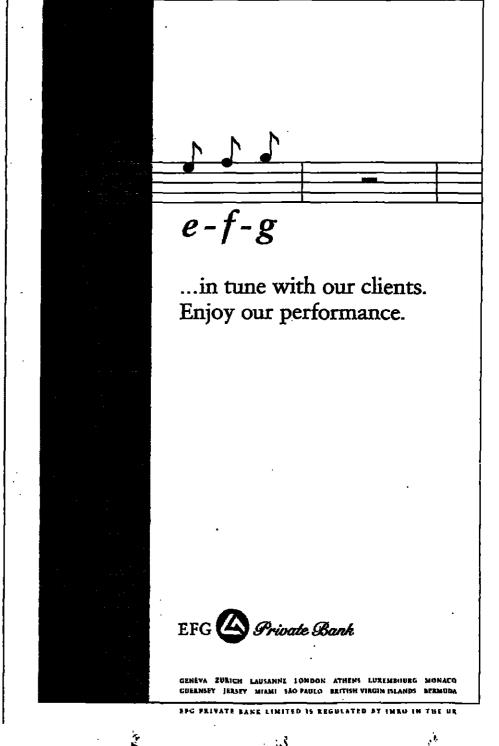
unrest in Germany, a German finance minister threatening do not fall soon – it all adds up to the sort of show of strength easing soon. All of this points markets worldwide, at least in

bond market's February tumble. It wasn't long ago that recession this year seemed a recently, economic growth had seemed set to fall back into the 2-2.5 per cent range widely seen as sustainable over the longer term. Now the first half In theory, higher bond yields should help apply the brakes. The overbeated housing

market should slow, as should the wave of mortgage refinancings that has helped support consumer spending.

These "shoulds" have been around a long while, though. As Neal Soss, US economist at Credit Suisse First Boston, points out, the retreat in bond yields may only mark the passing of the crisis mentality that prevailed during last autumn's upheaval. Leaving aside the lower short-term interest rates, these are the financial conditions that prevailed last summer.

. Until now, an unlikely surge in productivity late in the economic cycle has kent the lid on US inflation. But the back-up in yields is a reminder that this may not carry on indefinitely.



National Power may float overseas interests



By Virginia Marsh

Last year's fall in valuations

of many smaller quoted UK

SmallCap index in Septem-

ber have been or are in bid

or merger situations.

Correspondent

National Power, Britain's second largest electricity generator, is considering floating its international power interests in a bid to boost its flagging stock market performance.

The company last week suffered a setback in its bid to increase its UK electricity supply interests when United Utilities pulled out of merger talks which would have created a multi-utility with a combined market capitalisation of more than

Shareholder concerns about National Power's prospects are thought to have increased following the revelation that it was considering linking with United Utilities power distribution and water interests in north-west

takeovers as a way of gain-ing critical mass.

"Some traditionally more

its regional electricity suppolicy and market share of The generator previously

had said it did not want to run a power distribution business but was only interested in buying supply operations which would give its power stations direct access to customers. lan Byatt, the water industry regulator, is also threatening to impose a big price cut on North West Water, owned by

A rise in National Power's share price since the announcement that merger talks had failed indicates that the market was not convinced that a nil-premium acquisition followed by a break up of United's water and distribution interests would have released the nec-

National Power's share

possible flotation or partial share sale. The overseas business has a book value of £1.5bn compared with the group's current market capitalisation of

about £6.5bn.

large UK generators have

come under fire from the

Keith Henry, chief execu-

tive, believes that the cur-

rent share price undervalues

its growing international

power business. The group

has been looking at a num-

ber of options to boost its

value including hiving off its

growing overseas power

business as a prelude to a

industry regulator.

National Power has committed about £2bn to international interests, acquiring stakes in 21,000 MW of over-

England as well as buying price has fallen from 694p in seas capacity, of which its January last year to 528p at share is equivalent to about Should Dixons float Freeswith 16,000MW owned by National in the UK. Only AES energy group of the US has a larger international

> The fall in National Powers share price is considered by some analysts to have made it vulnerable to a possible takeover. Several US groups, including Duke Energy, are believed to have been considering a bid.

National meanwhile remains keen to expand its UK electricity supply interests following its agreed takeover of Midlands supply operations at the end of last year. It has offered to sell its Drax coal fired power station in Yorkshire in a bid to satisfy requests from the regulator that it reduce its market share.

Dixons

internet

business

Dixons, the UK's biggest

electrical retailer, is open to

the idea of floating its Frees-

erve free internet service.

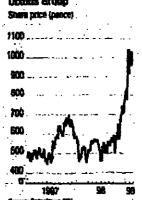
By Claristopher Price

may float

COMMENT

Dixons/Freeserve

Friday's close as the pricing 7.000MW. This compares erve? The electrical retailer's free internet service has certainly proved a spectacular success, garnering more than 1m subscribers since its launch last September and verging on an early break-even. But since Dixons' shares have outperformed the market by more than 50 per cent in the same period. there may be little value now left to be released. Valuing each subscriber at, say, £1,000 would make Freeserve worth about \$1bn or some 235p per share. Yet Dixons'



more than twice that amount since the Freeserve launch. Still, pent-up demand for internet stocks could fetch a higher value per subcriber. In any case, it makes sense to allow Dixons' shareholders to determine the extent of their internet exposure, especially as the synergies sacrificed in a complete demerger, largely in marketing costs and in-store software distribution, do not seem too good to miss. Roll on the UK's first large pure-play internet stock.

UK government statistics

shares have already risen by

A casual observer might think that after all the damage UK government statisticians have supposedly done to economic policy - notably in last autumn's earnings flasco - they deserve a good dressing down and should have any existing independence withdrawn. In fact, the opposite is true: the anoraks need to be given more freedom to look after the statistics, not less. Politicians have meddled with statistics so much over the years, it is time they laid off. When in opposition, the Labour party recognised this. Its manifesto included a commitment to create an independent statistical service. And soon after the election, they duly launched a Green Paper as part of the consultation.

But since then the "independence trail" has gone quiet and the government response to the consultation exercise is now six months overdue. Could it be that once in government, ministers have realised, as most do, that statistics are more conveniently kept under officials' control after all? The idea of a government statistician supervised by a new watchdog Statistical Commissioner would provide a far better framework for assessing priorities, quality and resources. This might be a difficult year for the Office of National Statistics, but it should enter the next century as a more efficient and self-confident organisation.

NEWS DIGEST

Strain on YPF and **Repsol integration**

Signs of strain are emerging between YPF, the Argentine privatised energy concern, and Repsol, the Spanish oil company which paid \$2.01bn for a near 15 per cent stake

Roberto Monti, YPF chairman and chief executive, appears to be resisting Repsol's desire for a rapid integra-tion of the two companies' activities, according to industry analysts. YPF has made clear it is willing to look at a number of joint venture activities with Repsol, but not a mer. At the time of the sale the Spanish described th deal as "the first step" to integrate the two companies. However, Repsol emphasised it would only consider launching a friendly bid for YPF. The purchase, Repsol's biggest single investment, was intended to lift it out of the

minor league of international oil companies. YPF on Friday revealed a 42.5 per cent fall in fourthquarter net earnings to \$115m, hit by continued weakness in international oil prices. Net earnings for 1998 fell to \$580m (\$877m), while operating profits declined 30 per cent to \$1.15bn. Eanings per share for the year dropped to 164 cents (248 cents). Ken Warn in Buenos Aires

MEDIA

Pearson set to sell financial unit

Pearson, owner of the Financial Times, is expected this week to sell a financial data operation to Primark, the US group, for £15m-£20m. The deal involves the research products arm of its Extel subsidiary. The Extel operation, which provides data on about

- : E + V A

15,000 companies, will add to Primark's existing company database operations. These include Worldscope, which tocuses on US companies and Dafsa, a French operation. The agreement will leave within the Financial Times Group Extel's Exshare business, which provides end-ofday security prices. This fits with Interactive Data Corporation, which provides similar information in the US. About 300 staff are expected to transfer from the FT Group to Primark under the agreement. Primark will acquire the name as well as the assets, and is entering a long-term agreement to supply financial data to the FT.

Extel's research products division, founded on Extel cards giving company data, is estimated to have been iosing £3m a year on turnover of about £12m. Pearson has been seeking a buyer for the operation for several months. Extel was acquired by Pearson in 1993 for £74m, as a way of expanding its financial publishing operations. However, it is now concentrating on expanding the Financial Times Itself and developing its FT.com Internet site. John Gapper

RECRUITMENT

Select expands in Finland

Select Appointments, the specialist recruitment group, has acquired a Finnish office staffing company, continuing its expansion into the Nordic region.

The group has also paid £4.5m for a controlling interest in Beresford Blake Thomas, a supplier of personnel to the contract engineering and medical and social care sectors. The acquisitions fit in with Select's ambitions to grow in specialist areas and to expand in continental Europe. Select has acquired a 70 per cent interest in Office Help of Finland for an initial consideration of FM6m (\$1.1m). Last year Office Help had sales of FM7.4m, up 89 per cent. Select has bought an 85 per cent stake in Beresford,

which has four UK offices. Last year Beresford increased sales 63 per cent to £14.7m. Michael Peel

ELECTRONIC CARDS

Mondex sells Japan franchise

Mondex International, the electronic cash card provider. has sold its franchise for Japan to a consortium made up of Sanwa Bank, MasterCard International and JCB, the Japanese credit card company. The electronic cards, which are charged with money before use, will initially be launched in a small pilot scheme.

benign institutions have a 37 per cent discount to the companies has led to a surge cent after lagging it by 21 clearly become more pro-acmarket based on 1998 earnin takeover activity and bid per cent last year. The bank expects the bid tive in their attitude to ings forecasts at the beginpremiums are rising, accordning of this month. ing to Merrill Lynch. activity to continue. This is underperforming compa-The bank says the enginies." says Tim Steer, small In a report published both because, it says, neering and support services today, the US investment smaller companies are still bank says that 15 per cent of trading at significant discompanies' analyst at Mersectors have been among the rill Lynch. "We still believe that in counts to larger ones, and companies in the FTSE

because institutional interthe future there will be more est in smaller companies has focus on the larger, smaller companies. But for the Institutional investors moment it is a game of 'spot activity has been behind the have therefore been putting the bid in smaller compa-

Despite the recent improvement, the FTSE SmallCap was still trading at

It predicts further consoli-

dation in these areas as well as in the brewing/restaurant, paper and packaging, property and leisure sectors. The bank also found a

growing gap between market valuations of smaller companies and the prices trade buyers are prepared to pay for them. The average bid premium

for deals under £400m rose from 33 per cent in the final quarter of 1997 to 43 per cent in the same period last year. According to the bank, the average has now risen to 52 per cent.

The increased activity, as well as a drop in the number of flotations, has led to a decline in the number of

John Clare, chief executive, said a Freeserve flotation "may become an issue which we will have think about in due course." Valuations on internet shares have reached dizzy heights, particularly in the US. Compaq, the US com-

puter company, recently announced it was spinning off its Alta Vista internet search engine group on Nasdag in order to take advantage of the huge demand for internet stocks. Freeserve has been a phenomenal success for Dixons,

attracting more than 1m registered users in the five months since launch and making it the UK's biggest internet service provider (ISP). Its growth is such that Dixons has brought forward the break-even date from the end of 1999 to April.

Mr Clare said: "We clearly have a retail group which is doing well and have inves tors who want to invest in that. But these are not the same investors who might want to go into a higher risk internet stock."

He made clear that Freeserve's value to Dixons operations remained uppermost in considerations about its future. Freeserve's popularity has forced other ISPs, most of which charge a monthly subscription, to reexamine their business models. Last week, British Telecommunications announced

its first free service, as did Mark Danby, general manager of Freeserve, said the strategy was to continue building up the customer base and to promote user loyalty. This was being achieved through the addi-

tion of services, such as entertainment, news, finance and games. It is launching an integrated web site and store concept for the computer games market.

sector's strong performance pressure on small companies nies and we should continue **Insurers amass** 'billions' in excess capital

By Andrew Bolger, surance Correspondent

companies are sitting on bil-tify this build-up in capital. lions of pounds of excess Individual insurance compa-capital that should be redenies do accept there is a ployed or returned to share- problem, but it's always the holders, according to other company that is overresearch by AT Kearney, the capitalised."

management consultants. of nearly L000 US property and casualty insurance comovercapitalised by as much as \$270bn-\$360bn, and continental European and UK than federal, level.

general insurers aresimilar. deterioration of the underly- so politics can intervene." general insurers since the late 1970s, AT Kearney says the sector's ratio of incurred losses and loss-adjusted expenses to net premiums has remained constant.

However, the ratio of their loss reserves and investment surplus to premiums has more than doubled.

Stefan Spohr, a consultant, said: "Growth in capital in conjunction with earnings extraordinarily large catastrophe losses are expected or that results are consis-

tently under-reported." Richard Hines, a vice-pres-"People always talk about already evident in the sector.

the need to be ready for a major catastrophe, but even huge earthquakes in Califinsurance ornia or Japan could not jus-

Small takeover activity

month the FTSE SmallCap

index has outperformed the

FTSE All-Share by 10 per

He also points to the role Its analysis of the results of the US-based rating agencies such as AM Best, Moody's and Standard & Poors, and the cautious attitude of insurance regulators, who operate at state, rather

Mr Spohr said: "In some Although there has been a states regulators are elected. ing profitability, excluding. The analysis suggests sev investment returns, of US eral factors are driving this capital growth cycle, locking insurers' performance into a downward spiral.

AT Kearney says insurers can break out of this cycle by determining risk-adjusted return and capital requirements. So far, the model has been applied to one large US reinsurer in an 18-month project which Mr Hines said was "very, very successful". The consultancy is now deterioration suggests that talking to a number of property and casualty insurers in

the US, UK and Europe. As well as helping manage ers with capital allocation the analysis also supports ident with AT Kearney, said: the consolidation trend

Indonesia problems delay **UPM-Kymmene** project

By Nicholas George in Stockhola

UPM-Kymmene, one of Europe's leading forestry groups, says political and economic turmoil in Indonesia has delayed its paper and pulp joint venture in the country. It is now renegotiating the project with its partner Asia Pacific Resources International (April).

Juha Niemelā, UPM-Kymmene's chief executive, said pulp and paper mills in in China. Sumatra by the end of 1999.

ceed in Indonesia is now an open question," he said.

Last week StoraEnso said it was postponing its \$1.5bn pulp joint venture in Brazil due to problems in financing reported a strong rise in prethe project.

Under the terms of the original deal UPM-Kymmene had been offered a 30 per cent share of afine paper company relying on three new mills built by April, two April would not be able to of them in Sumatra, and one its rose to FM7.5bn. complete the building of two in Changshu, near Shanghai,

"We are renegotiating and nese mill has been renegoti- from FM5.50 to FM6.50.

at the least we need a new ated and the mill will start time schedule. How to pro- production in March; however April has struggled to raise financing for the second mill in Sumatra. Mr Niemelā's comments

came as UPM-Kymmene tax profits in the 12 months to December, up from FM5.57bn to FM8.54bn (\$1bn

Excluding net capital gains, mainly from the sale of Nokia shares, pre-tax prof-

Earnings per share were FM22.69 (FM15.55) with a The agreement on the Chi- proposed dividend raised

Text 100 considers move to main market from Ofex

Text 100, a public relations consultancy, is likely to £16m (£11m) in the year to in the stock and raise a move from Ofex to London's main market this year.

Text hopes to raise either up to £3m through a placing or at least £500,000 to cover flotation costs. If successful it will increase the proportion of free floating shares from about 12 to 25 per cent. The directors are likely to provide a proportion of the

shares with the balance coming from a stock issue.
The company reported a 9

per cent increase in pre-tax Tom Lewis, chairman, profits to £1.35m (£1.2m) on said: "We hope the move will turnover up 46 per cent to encourage greater liquidity July 31.

A dividend of 1.4p (1.2p), up 20 per cent, is payable from flat earnings per share of 3.9.

Text. an internationalcon-

sultancy serving the technology industry, listed on Ofex in March 1997 at 30p. The shares have more than doubled to 69%p, and the company said it was ready to reach out to a broader group of investors.

small war chest to finance organic growth."

Last year Text opened eight new offices in North America, Asia and Europe, and in this financial year has openedsubsidiaries in London, Tokyo and Singapore, bringing the total to 24. Its strategy is to become a global IT consultancy.

The float is being sponsored by ARM corporate

Reading between the covers all is not what it seems

Michelle Joubert turns over the pages to reveal that times are changing rapidly in the world of book retailing

- Charing Cross Road draws thousands of literature lovers to its book shops, which have lined the climbed recently on news street for nearly a century. Love of books, not cold busi- the internet retail wave and, ness principles, seems to says an analyst, investors' keep the stores alive.

Shoppers should sayour has reacted tocompetition. this atmosphere. Despite more competition from new ately under-managed," he groups, the internet and supermarkets, many UK book stores have clung to traditional methods.

ing. Relative to the total, consumers are spending less on literature. Book retailers than that of supermarkets, ity threatened, realise survival depends on a new approach.

book retailers. But investors should take note: listed retailers, including WH Smith, the UK's largest, and supermarkets such as Tesco and Asda, are changing fun-

first came from predatory share prices. Tesco says to 1998. competitors, nibbling at mar-since Christmas like-for-like

Smith was a case in point. that the group would join conviction that management

"The group was despersays. "So it was vulnerable to competition, particularly from supermarkets. But that's changing. Manage-But strategies in this ment is now focusing on the 21.9bn industry are chang- chain's range and layout. Operations are improving." WH Smith's range is wider

are allowed to discount which benefit from economore. Stores, with profitabil- mies of scale. But, says the analyst, WH Smith's high street stores target a similar market and are most likely It's not all bad news for to be hurt by expanding book stores in supermarkets. Book sales are fairly new to supermarkets, which will be one of the slowest of according to consultants all consumer sectors ment facilities and stocking sales via this medium would Market Tracking Interna- between 1998 and 2008 - only

very year, London's ket share and profits. Ana-sales of books are up 40 per lysts say until recently WH cent on the previous period. Discounting, allowed since Shares of WH Smith the net book agreement (NBA) ended in 1995, is an important part of the supermarket's book strategy and probably the biggest weapon of all large retailers. Supermarkets say the effect of NBA was to stop book retailers from modernising operations by carrying out

> traffic through stores. This, of course, hurts independent stores which the Booksellers Association says have declined in numbers. Analysts say these, mostly unlisted, are the worst affected. Book shop numbers have fallen slowly since 1995. independents faster than

Verdict, the retail consultants, forecasts that sales volume growth in books, newsagents and stationers tional have about 6 per cent half a per cent a year. That of the total market. Their is higher, the consultants ers clinging to the old ways small to influence their cent growth for the decade

2.9% Wol Smith promotions which generate

70 .,15 allowed and the book sector labour-intensive and tradi- stores Barnes & Noble and tough, some companies have tionally slow to turn stock, Borders. Share prices of

chosen to merge with others unless there are very few. to improve economies of scale. Dillons, the retail chain, has acquired former rival Waterstones for £300m from WH Smith. Books Etc was bought by US-listed chain Borders.

These groups, knowing that books are impulse buys, aim to win favour from shoppers through store entertaintheir vast stores with books The companies reckon this

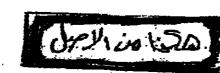
burgeoning internet groups

sold in the UK. The wake-up call to retail- book divisions are still too estimate, than the 0.1 per is how they will gain market of internet sales on book share. But, says an analyst: retailers includes those with "I query the economies of internet divisions such as

these US-based competitors. Soon there could be too now in the UK, are dropping many of these stores." due to factors including wor-Analysts differ over ries about internet retail and whether these large shops, lower consumer spending. will be as affected as small The exceptions are shares of shops with limited range by internet-based retailers such

as Amazon, as yet unprofitalike US-based Amazon.com. But profitability of all book shops is threatened. Verdict forecasts that by 2003, book reach 18 per cent of all books Concerns about the effect

Book shops on Charing Cross Road will probably survive, boosted by tourist interest. With chains most easily able to cope with new industry conditions, not all independent stores will be as fortunate. For investors, it will be worth watching how listed retailers adapt to the With discounting now superstores, which are WH Smith and US-based industry's metamorphosis.



Dixons/Freeserve

Committee of the state of the s

point a requirement of the first of the firs

Irain on YPF and **Impool inte**gration

NEWSE

Manager of the second of the s

and so sell financial u

An investment bank of global

All investment banks say they do the same things. One does them differently. Warburg Dillon Read has a global mandate, yet our thinking is a world apart from standardized, rigid and restrictive. In local markets, we have local knowledge. In global markets, we offer global resources. No firm can commit more. You'll also find us more individual, more innovative; in fact, the more intelligent choice.

Ilgerice.



Warburg Dillon Read

PULP AND PAPER

Aracruz Celulose may gain from weaker Real

A weaker currency and growing international demand should help Brazil's leading pulp exporter reverse a col-lapse in profits last year. Net income at Aracruz Celulose in 1998 fell to US\$3.4m, hit by low prices, higher financial charges and extraordinary items. In 1997 net income was US\$59.7m, half 1996's result.

However, many of the conditions that contributed to last year's results have eased following the devaluation of the Real. Aracruz exports nearly all its output and will benefit from a more competitive exchange rate. The Real has lost 36 per cent of its value since it began floating. Production costs in Brazil, a big world supplier of paper and bulp, are now similar to those of Indonesia, which has enjoyed some of the lowest costs in the world after it devalued its currency, the rupiah, in 1997. John Barham, São Paulo

AIR TRANSPORT

Norwegian airline in the red

Braathens, Norway's largest domestic airline, reported a 1998 loss and warned that continued overcapacity in its domestic market would lead to a further loss in the first quarter. The poor results followed a profits warning last week, in which the company said larger than expected problems from the replacement of Norway's international airport at Fornebu in October by the new Gardermoen airport, together with flight restrictions during the start-up of a Scandinavian air traffic control system, would wipe out 1998 profits. Valeria Sköld, Oslo

TOBACCO PRODUCTS

Tabacalera beats expectations

Tabacalera, the Spanish cigarette and cigar group, beat market expectations by announcing an increa 36 per cent in attributable net profit to Pta23.51bn (€141.3m, \$158.8m) last year, its first as a private-sector company. Provisional figures show 19 per cent growth in gross sales to Pta1,360bn. After sales taxes and tobacconists' commissions, sales rose 12 per cent to Pta412bn.

Tabacalera said the profit boost, which followed a jump of 48 per cent in 1997, reflected higher unit margins and increased sales volume on the Spanish market - due in part to a clampdown on contraband trade. The company, in which the Spanish government sold its remaining 52 per cent holding on the stock market in April last year, is preparing to float its hived-off logistics arm. David White, Madrid

BANKING

Bank Sarasin lifts dividend

Bank Sarasin, the Basle-based private bank whose shares more than doubled last year, increased its pre-tax profits by 15 per cent to SFr110.8m (\$78.3m) in 1998. Net commission income rose 22 per cent to SFr202m and total operating income rose 20 per cent to SFr278m. Operating expenses increased by 24 per cent to SFr147m, because of an expansion in the workforce to 493.

The rise in the group's pre-tax profits was less than that of Julius Baer, the market leader among Swiss private banks. However, the one-third rise in Sarasin's dividend, in Baer's dividend. Sarasin has disclosed for the first time its funds under management, which increased from SFr23.3bn to SFr28bn in 1998. Shareholder equity rose to SFr414m at end-1998, equal to 14.7 per cent of the group's equity. William Hall, Zurich

CHEMICALS

Dyno industrier in the black

Dyno Industrier, the Norwegian chemicals group, returned to profit last year despite settling six civil actions over alleged price fixing in the US, an issue that has cost the company more than NKr800m (\$105m) over recent years. pany bounced back to a net profit of NKr156m last year from a loss of NKr62m because of continued improvement in its core businesses of explosives and chemicals.

SPORTS GOODS

Finnish group returns to profit

Amer, the Finnish sports goods manufacturer that owns the Wilson and Atomic brands, has returned to profit following a sharp increase in ski demand and improved margins in its golfing and tennis products. The company, which has endured two years of heavy losses, reported pre-tax profits of FM32m (\$6m) for 1998 compared with a loss of FM53m in the previous year, even though sales fel 5.5 per cent to FM4.43bn. Amer, which also said it would seek authorisation for a share buy-back, said the improved profits reflected the benefits of restructuring in its Oxygen in-line skate business and growing market share for Atomic and Wilson. Tim Burt, Stockholm

CORRECTIONS

San Miguel

The report of the company's 1998 full-year results in the Saturday 13/Sunday 14 February edition of the Financial Times should have stated that net profits rose eight-fold from 2.96bn pesos in 1997 to 24.4bn pesos (\$626m) thanks to heavy one-off gains from asset sales, and not the 88 per cent rise attributed.

Philips

The world market share of Philips in mobile phones using the GSM standard is estimated at 5.3 per cent, not 16 per cent as reported in the Financial Times last Friday.

Indian software group to list in US

By Krishna Guha in Bombay

Infosys Technologies, the software company, is to become the first Indian company to list in the US. The company has filed offer documents with the Securities and Exchange Commission. and will begin its roadshow in a matter of weeks.

Infosys will offer 1.8m American depositary shares, each representing half and underlying share, with an indicative price of \$27.88, which will be listed on Nasdag. The company expects to raise about \$50m to \$60m.

The issue is a sign of the global ambitions of India's booming software services industry - which will post export revenues of more than \$2.6bn for the current financial year - and a milestone in the internationalisation of India's economy.

Nandan Nilekani, managing director of Infosys, said the company would use the receipts from the issue to invest in operations in India and abroad, and to build up its brand equity, a traditional area of weakness for Indian companies.

Infosys intends to use dollar-denominated stock options based on its US listed securities to attract and retain high-flying executives outside India. The listing will also create a global currency for acquisition, Mr Nilekani added.

Infosys had hoped to list in the US last year. However, the company postponed its efforts in November because of turmoil among US information technology stocks. Now, executives expect to capitalise on renewed global interest in technology.

As part of the preparations for the listing. Mr Nilekani has taken on the posts of president, managing director and chief operating officer. N.R. Narayana Murthy remains chairman and chief The issue will be under-

written by NationsBanc Montgomery Securities, BancBoston Robertson Stephens, B.T. Alex Brown and Thomas Weisel Partners.

Analysts expect other Indian software companies from the EBRD, the only arrears and has suffered perthe US, possibly this year.

Egyptian bank chief resigns

By Mark Huband in Calro

The managing director of Commercial International Bank, Egypt's largest private sector bank, has resigned after conflicts over strategy. Adel El-Labban, 41, man-

aging director of CIB since 1990, left after disagreements with bank executives over how best to expand CIB's activities beyond the commercial banking area, in which it now plays a leading role in Egypt Mr El-Labban, widely

regarded as one of the most skilled and innovative bankers in Egypt, is believed to have declined a position as a non-executive director of CIB. The nomination of his successor and a restructuring of senior management responsibilities is expected to be announced within a

The conflict in part centred on the degree of liberty the companies within the CIB group should have. Mahmoud Abdel Aziz, CIB chairman, had attempted to loosen Mr El-Labban's influence on Commercial International Investment Company (CIIC), CIB's investment bank, as well as Intercapital Securities, its brokerage

Some analysts have raised concerns that the past year has seen growing uncertainty over CIB's development strategy, despite it having recorded a E£127m (\$37m) profit in 1998.

CROSS BORDER M&A DEALS BEDDER/INVESTOR TARGET SECTOR VALUE COMMENT Quest Diagnostics (US) Unit of SKB (UK/US) Hasithcare \$1.03bo Restructuring Flowserve (US) Weir Group (UK) Approach rebuffer Express Scripts (US) Unit of SKB (UK/US) Healthcare \$700m Warburg Pincus/Genera Rebus (UK) 5284rr Atlantic Partners (US) PowerGen (UK) LG Energy (S Korea) Power \$213m 49,9% state Polifarb CW (Poland) 60% achieved Bid for minority SSOrt Emap (UK) Publishing Automotive Group (US) \$350 Building Petersen Macro 4 (UIC) Insync Software (US) Computer stycs \$30m Deferred element organ Stanley DW (US) AB Asesores (Spain)

CONVERTIBLE BONDS PENT-UP DEMAND AND FOREIGN INVESTOR INTEREST DRIVE PACE AT START OF YEAR

France leads the European march

By Vincent Boland

France looks like regaining its place as one of Europe's most active convertible bond markets thanks to a pacesetting series of transactions in the first six weeks of 1999. If the pace was maintained throughout the year, it

global convertible/exchange-

able bond issuance

Since January 1, names such as Havas. Axa. Artémis, Moulinex, Bouygues, Promodès and Vivendi have tapped strong demand among French and international investors for high-grade convertible and exchangeable bonds - and

for euro-denominated invest-

ments - raising a combined

€5bn (\$5.6bn) out of total

European issuance of €5.8bn

up to the end of last week. National Grid and Telewest have maintained UK interest in the market, but observers note that other traditionally strong markets such as Switzerland and the Netherlands have been more muted. This could change, however, in what analysts believe will be a good year

Jean-Francois Mazaud. head of equity linked origination at SG Global Equities, believes there are some factors peculiar to the French market that have made it so active so early in the year -

for convertible issuance – to

follow good years in 1997 and

January is often the quietest month for any type of new equity issue to come to the market.

The first is pent-up business after a relatively disappointing 1998, when only FFr25bn (63.8bn, \$4.3bn) of convertible bonds were issued, of which half came would set a record level of from a jumbo issue from France Telecom. Second, the product is constantly evolving - the ability of French issuers to sell bonds that can be converted into either new or existing shares makes them more attractive for

> Third, the nominal size of the French market has been shrinking in the past two years because of a high level of redemptions. Taking advantage of that window, several of the recent French issues have been "opportu-nistic" - launched without a specific use of proceeds other than to refinance exist-

Others have had a dedicated use of proceeds - such as to help pay for acquisitions. Financial services group Axa's purchase of Guardian Royal Exchange was the reason for its €1.5bn bond issue earlier this month

Fourth, and most revealing, is the ability of French issuers to tap a growing base their convertible bonds, similar to international appetite for French equities.

"We have been placing only about 40 per cent of issues this year with French investors, compared with 60 per cent a year ago," Mr Mazaud savs.

for convertible bonds.

Warburg Dillon Read's

that European issuance is beginning to slow down. New issuance has roughly doubled in Europe every year in the past few years, and the trend for 1999 is in motion now," says Katalin Tischhauser, head of convertibles research at War-

Of course, the convertible bond market is not an exclusively European phenomenon. The US has traditionally been a very active market and global issuance was about \$60bn in 1998, bringing the nominal size of the global market to about \$450bn. So far this year the US and Japan/Asia have

10-year benchmark bonds French convertibles have

also been outperforming their European peers in recent months, although performance in the secondary market so far this year has been disappointing - again mirroring the ups and downs of equity markets - despite the high levels of demand

European convertible index has risen 29.8 per cent since January I 1998, but only 1.5 per cent so far this year. Its France index has gained 36.7 per cent and 0.5 per cent in the same periods. There is no sign, however,

seen issuance of about \$3bn The US market differs from its European counterpart in one key respect: the majority of US issuers are small or sub-investment grade companies. In Europe, assuance tends to come predominantly from highly rated, blue chip issuers. That has helped convertibles and exchangeables to become a distinct asset class among

European investors. The arrival of the euro is expected to give the European market another boost eliminating currency concerns that have been an important consideration for investors in the sector. "If

convertible bonds," observes Antoine Schwartz, head of European equity capital markets at Goldman Sachs. Bankers say the German market could be the next to see a flood of activity. German issuers were active last year in the exchangeable

market as companies such as Allianz, the insurance giant, launched bonds that could be exchanged for shares in other German entities in which they are sharebolders. If there are more to come from those sources, the ket looks like hogging the

there is one product that has

been helped by the euro, it is

Kamaz defaults on bank debt

By Kevin Done, East Europe Correspondent

Kamaz, the Russian truckmaker and one of the country's largest industrial companies, has defaulted on its debts including a \$100m loan from the European Bank for Reconstruction and Development.

The company's management has resisted pressure from creditors, including the Russian government and the government of Tatarstan, to restructure and is now facing the threat of legal action lated considerable tax

vesterday whether it had begun legal proceedings, but confirmed it was taking appropriate actions to recover its investments".

Kamaz, which at its peak produced more than 125,000 trucks a year and employed more than 130,000 people, has failed to service its debts to the EBRD for more than a year. Following previous debt for equity swaps, the truckmaker is effectively number of independent controlled by the state units, some of which could government of Tatarstan. be profitable.

7739.85 227.623 102.953 8.4770 240.386, 418964.3 4.3564 1.5286 629.9640 2.5166 2.5166 9.5883 9.5883 6426.130 289.640

1,6294 0,0143,240,338,78,628,13 1,259,53,13 1,252,53 1,6254,730 1,6254,730 1,6254,730 1,750 2,750 2,750 10,165 841,556 841,556 841,556

6125.13 947.700 249.300 154.251 1.3570 947.700 887.200 157.700 2501.72 301.813 547.700 10.250

4750.00 130.700 62.9458 5.8163 147.257120.0 2.7000 0.9955 5091.300 1.7900 1.52110 3950.60 177.794

1 0.3776 147-532 2.0900 2.0900 2.0900 2.0900 501.530 1 42.4513 5.6800 4.5472 1.9500 7752.75 591.500 591.500 7752.75

4351.08 531.97 1.5946 106.514 106.5

1,1278 0,4282 168,386 2,2556 269,7830 40,336 40,336 1,127 1,127 47,8765 6,4830 1,127

0.5749 0.1258 125.652 1.7497 185467.5 31.252 31.252 31.252 31.252 31.252 31.252 31.252 31.252 31.252 4.0131 1.866 4.0131 1.8763 56.636 5.4962 4.0131 1.8763 5512.40 590.634 5.4962

The EBRD, one of the largest foreign investors in Russia, is seeking to use the case to show that creditor rights can be exercised in Russia. It is still trying to negotiate a restructuring agreement with Kamaz and to install a new manage-

ment, but the truckmaker's

failure to honour previous

deadlines has forced the

bank to consider a variety of legal actions. Kamaz, one of the industrial monoliths of the former Soviet Union, has accumu-The EBRD refused to say It has also defaulted on loans to the Russian stateowned Vneshtorgbank, with which the EBRD is seeking to co-ordinate its drive to secure agreement on

> restructuring the group. The EBRD is seeking to persuade Kamaz to sell off unused equipment and pay around \$25m of its \$110m obligations to the bank. The bank believes the company should be broken up into a

Norsk Hydro to restructure

By Valeria Sköld, Oslo

Norsk Hydro, Norway's largest listed company, is expected to announce today a broad restructuring plan involving cost cuts and staff reductions, together with a fall in 1998 results for the Norwegian oil, agriculture and light metals company.

The restructuring follows similar moves by competing oil companies as low prices and consolidation lead to redundancies, and as Norsk Hydro struggles with low

graded last month by J.P. Morgan, because of lower aluminium prices, to market underperformer from market performer. Norsk Hydro is expected to

report a 43 per cent fall in pre-tax profits to NKr5.9bn (\$774m) from NKr10.3bn on sales of NKr94.8bn compared to NKr96.2bn a year earlier. The company earlier

reported a 64 per cent fall in third-quarter profits to NKr468m due to turbulence in world markets and lower fertiliser and oil prices.

ach against four key currencies on Friday, February 12, 1999 . In more cases the rain in nandral, Market rains are the groungs or otherwise, to some cases modest rains base base calculated from those of foreign currencies to which they are that

42.4513 8700.00 8000.80 0.3169 0.8962 4.0805 1716.86 37,7000

61.8350 1.5471 2.2000 1175.53 0.3029 4200.08

69.7376 1.7449 2.4812 1325.79 0.3416 4736.76

0.8474 1700.72 6.8796 1.1278 0.5075 1.5603 4.5124 40.3389 8.0276

Saction Rep
Sactions
Deviction
Sweltenist
Sweltenist
Syria
Tablean
Trailead
Trailead
Torge Rep
Torge Ia
Thicked Tobag
Turist
Turist
Turist
Turist
Turist
Uponde

22.7972 12.6275 360.586 115.181

0,5254 2457.14 9,6294 1,6294 0,7352 2,3683 6,6193 58,2818 18,0427

85,5438 8505,47 284,848 71,9840 8,19170 8,3477 14,170 9,5317 9,47,700 9,6317 9,47,700 14,2365 4,270 14,2365 4,3994 15,450

(Abstrace C)

Ornati George Communication (American George Communication (American (American Communication (American (Am

Visa USA vows to retain logo

The board of Visa USA, the largest US credit card association, has voted to continue its brand marketing campaign, despite the resignation of two executives from Citigroup, its largest member, over the issue.

Meeting in Pebble Beach, California, the remaining 11 members of Visa USA's ing for its extensive brand board, drawn mostly from other large banks, agreed to sorship campaign comes ulti-continue with its rule that mately from its members. the Visa logo must appear on the front of all cards.

This rule had been has led to the possibility that it will move its Visa business to MasterCard, the rival card association. William Stewart, Visa

USA's executive vice-president, said: "We hate to lose a large customer. But it isn't the end of the world. We obviously have been talking to Citibank and we aren't prepared to change our busi-

249,700 5,7674 2,3621 5,0654 0,6749 6,0576 1136,00 508,836 137,352 14,6375

321,887 7,4350 3,6451 6,5295 1,1274 7,8896 1464,45 665,857 177,065 18,9470

He added that the question of the logo would be on the agenda for the board's next meeting in May.

Lipp, head of its US retail operations, resigned earlier this month after Mr Reed attacked the prominence Visa gave to its own brand, saying it was amazing banks were prepared to live with a "communal brand".

Visa is jointly owned by its member banks and fundadvertising and sports spon-

Citigroup is in talks with MasterCard, which has about half Visa's market denied last week an agree ment had been reached. The discussions centre on Citigroup switching its Visa cards to MasterCard, in return for marketing concessions, such as removing the MasterCard logo from the front of the card.

Citigroup may also be attempting to lower the fees Card system, although Visa officials said its fees account for about 0.09 per cent of the revenues the bank gains from the cards.

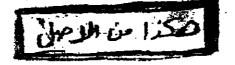
2.2248 2918.00 3.2875 38.5000 0.8137 1.8202 3.7680 177.764 1

1 4,3694 2,4770 4,3694 2797,46 3894,27 6,551 42,7500 275,350 7,6537 42,930 275,350 7,6537 42,930 240,556 240,556

319,362 853,389 9,9394 12,565 73,520 52,6267 1121,44 60,173 947,700 2,5200 16,1807 1,8426 580283-1 1,5236 2,5236 1,5236 2,5236 2,5236 2,5236 2,5336 2

222.874 16,8814 3727.28 89,8673

147,532 80,0093 171,471 250,616 5,256 6,256 1,256 1,256 26,255 70,2117 90,556 1,255 1,255 1,255 1,255 1,255 1,255 1,255 1,255 1 1.5471 157450



By Keviu Done and Kerin Hope in Sofia

The Bulgarian government

has set a deadline of March

18 for final bids for a major-

ity stake in BTC, the state-

owned telecommunications

utility, in the country's big-

Four west European tele-

coms operators - Deutsche

Telekom, KPN of the Nether-

lands, Telefónica of Spain

and OTE of Greece - are in

negotiations with the gov-

ernment to determine the

final terms and conditions

for the acquisition, which is

expected to value BTC at

The sale of a 51 per cent

stake in BTC is the flagship

deal in Bulgaria's belated

privatisation programme, and a crucial condition for

securing further financial

support from the Interna-

tional Monetary Fund and

the World Bank. It will be

one of the largest privatisa-

By Jane Martieson,

Investment Correspondent

Demand for pan-European

equity products helped ABN

Amro asset management,

between \$1bn and \$1.5bn

gest privatisation deal.

for BTC sell-off bids

Antoni Slavinski, presi-

dent of Bulgaria's Commit-

tee of Posts and Telecommu-

nications, said the

government had "no ambi-

tion to keep a big stake" in

BTC. A further 10 per cent

will be sold to employees

later this year and an initial

public offering of shares is

planned to take place in two

to three years in agreement

with the strategic investor.

Deutsche Bank is advising

The government is offer-

ing potential investors a

GSM mobile telephone net-

tion with Mobiltel, the exist-

ing GSM operator owned by

BTC owns a 39 per cent

stake in Mobikom, the previ-ous generation analogue

mobile phone operator in

licence to establish a second poor.

ket Telecom, Bul Sym and Europe.

the government.

First Financial

rean march

CONTE PACE AT START A HAR

MONTAN FURT VRY 15 %



the Kura - تعنقا علا $\mathcal{V}_{-1}(x) \approx \sum_{i \in \mathcal{V}_{i}} \sum_{i \in$ PROBLEM CLIN isa USA vow

TR. SEPPEN

a. Shai, frencis

mintly Pro

- - 12 Pend 1:

to rate the

神神 神神

Ben ben ber b

west V. tone tellure

fremi. htefele

THE RESIDENCE SHOPE AND ADDRESS OF THE PARTY SHOPE AND ADDRESS O

retain logo

.....

100

1.1 m (#+.2)

Jaap Fieret, chief execu- expand in the US market but tive of the division, said the Mr Fleret said yesterday: "It increase in these funds resulted from good performance and the "transfer of

ABN Amro boosts funds 27%

the fund management arm of the Dutch-owned bank, The euro is expected to lead to significant amounts increase assets under manof portfolio restructuring as agement by 27 per cent last domestic investors shift money into other markets in Almost all of the increase, the euro-zone.

from Fl 155bn (€70.3bn, US\$79.8bn) to F1197bn, was European funds performed the result of new business well last year. The Trans Europe Fund outperformed and rising stock markets. The most successful busithe MSCI Europe benchmark ness area was ABN's Euroby 16.5 percentage points in pean equity funds, which the year while the AAF Europe Equity Fund outperattracted F13.4bn last year in the run-up to the launch formed by 10.3 points.

market, but Mr Fieret said At the same time, ABN's he was happy with the existing strategy of organic growth. ABN bought Banco Real,

the Brazilian bank, last year, which added Fl6bn to funds under management. The group's banking parent will publish its results

The group is keen to later this month.

gain an interest in the new GSM licence.

The government had ruled

out offering the second GSM

licence under a separate

international tender, and

was determined that it

would form part of the BTC

privatisation deal, said Mr

Compared with other

countries in central and east

Europe, Bulgaria has a high

level of telephone lines

installed - almost 35 lines

for every 100 inhabitants -

but the quality of services is

digitalised, and party lines

The strategic investor in

BTC would be granted a

monopoly on fixed-line local,

long-distance and interna-

tional voice telephony ser-

is extremely unlikely that

we will make a bid for an

independent US fund man-

ager, largely because of

questions of culture and

There were other gaps in

the group's business, includ-

ing the UK pension fund

Only about 15 per cent of

Slavinski.

private Bulgarian and Rus- the network, Revenues per

sian investors. Eastern Mar, line are among the lowest in

which Cable and Wireless of vices until the end of 2002,

the UK holds a 49 per cent when services would be lib-

stake, and which is keen to eralised. Mr Slavinski said.

US buy lifts Atlas Copco

of the single currency.

a 14 per cent rise in operating profits, boosted by its recently acquired US rental division, but warned that it expected profits to fall in the first half of 1999 as demand weakened in Europe and Latin America.

The company saw operating profits rise to SKr4.35bn (\$552m) in the 12 months to December from SKr3.81bn a year earlier as sales rose to SKr33.74bn from SKr30.08bn.

By Robert Wright in Budapest

Matav, the Hungarian

telecoms operator, plans to

increase telephone penetra-

tion in Hungary in response

to forecasts of a slowdown in

the company's recent sharp

It announced the plans as

it announced net earnings of

Ft58.3hn (\$263m) for 1998. a

62 per cent rise on last year's

Ft36bn. The earnings, at the

bottom end of analysts'

expectations, were struck on

sales up 25 per cent to

Ft318bn. The growth figures

in Hungarian forint terms

were flattered by Hungary's

relatively high inflation,

which ran at just over 10 per

Elek Straub, Matav's

chairman and chief execu-

New Holland, the world's

second biggest manufacturer

of tractors, is aiming to

expand in the US by ship-

ping heavy-duty excavators

there from a newly acquired

North America accounts

for more than 25 per cent of

the \$75bn world market for

construction equipment.

Over the next five years New

Holland intends to increase

by 50 per cent the produc-

tion of construction

machines from a factory in

Berlin bought as part of its

purchase late last year of

Orenstein & Koppel, a lead-

maker, with a large propor

North America.

ing German machinery cent of its sales of \$5.7hn.

tion of these destined for strong number two in the

plant in Germany.

cent for the year.

By Peter Marsh

earnings growth.

Atlas Copco, the Swedish sales increased by 29 per lower than in 1998. cent in 1998 with internal The company said the outgrowth accounting for half look for demand in Europe of this.

executive, said Prime Ser- Latin America. In the US, vice would continue to demand is expected to expand. "We will continue to remain at its present level. take part in the consolidatry at the same time that we grow organically," he said, pointing to the fact that Prime Service was currently present in only 20 states in the US.

gary up to above 40 lines per

The company also under-

lined what it said was the

success of a campaign to

generate demand for tele-

nhone lines, which brought

The moves seemed to be

aimed at calming fears over

an expected slowdown in the

company's profit and reve-

nue growth as previous inef-

ficiencies were removed,

staff numbers reduced and

unsatisfied demand for lines

represents a marked slow-

lines per 100 people recorded

New York Stock Exchange.

The venture illustrates the

increasing globalisation of

the construction machine

industry, in which leading

participants have in the past

few years stepped up efforts

to set up plants or marketing

operations outside their

Industry leaders include

Caterpillar and Case of the

US, Japan's Komatsu, Volvo

of Sweden, Switzerland's Lie-

bherr, and JCB of the UK.

New Holland wants to

reduce its dependence on

farm equipment, which last

year accounted for 60 per

Although the company is a

industry to Deere, the US

London, is majority-owned, among most large agricult than DM100m (651m, \$60m) Komatsu.

main regions.

35.4 per cent.

125,000 orders.

Matav to raise penetration

planned by 2000 to drive tele However, Matav continued

phone penetration in Hun- to improve profit margins

100 people, from the present profit was Ft96.1bn, up from

The planned increase in on a forward price/earnings

market penetration itself ratio of 17.2 times, almost

New Holland plans US expansion

by Fiat, the Italian automo- tural equipment makers are

New Holland, based in machinery supplier, profits sum – believed to be less including Caterpillar and

down from the increase of 12 stock exchange level.

1997, accounted for more all demand for the compa-tion half the rise in operating's products in the first ing profit. Prime Service's half of 1999 is expected to be

was somewhat weaker, with Giulio Mazzalupi, chief a sharp decline expected in

"Prices for our products tion of the American indus- are definitely not going to rise. For some products and in some areas prices will go backwards," Mr Mazzalupi

Earnings per share rose to SKr12.44 from SKr12.03 with

over the year. Operating

Ft74.1bn in 1997, to give a

Pre-tax profit margins

profit margin of 80.2 per cent

improved more sharply as

two companies in which

stake moved from contribut-

ing Ft238m of losses last

One analyst said it had

always been obvious Matav's

profit growth would slow

during the present year. He

forecast net earnings of

Ft81bn, putting the company

twice the average Budapest

However, when compared

with the average European vear.

tive group, and listed on the expected to be depressed for angineering group merging

the next two years because

of a slump in worldwide

Umberto Quadrino, New

Holland's chief executive,

said that up to now New Holland had had only a mar-

ginal impact in the heavy

construction machine busi-

This is because its main

excavator subsidiary - a

maker - is precluded from

operating in both North and

South America under the

new O&K subsidiary will

have no such restriction. It

bought O&K for a nominal

ness in North America.

farming investment

year to profits of Ft302m.

Matav holds a minority

against 29.2 per cent.

Bulgaria sets deadline | Telecom Italia pay TV talks off

Telecom Italia is breaking off negotiations with Rupert Murdoch's News Corp Europe over the sale of Stream, its pay TV subsidiary, ending two months of negotiations over a possible

work in Bulgaria in competi- local exchanges have been short statement on Saturday still account for around half

ruption of talks with News Corp on the sale of Stream". News Corp Europe immediately said that "the inter-

Europe's interest in Italy". News Corp Europe said it was still talking to TF1, the French terrestrial television station controlled by the Bouygues industrial group,

again. hold in the Italian market. "We are evaluating with TF1 the points on which Telecom Italia decided to interrupt the negotiations to see whether there is scope either to reopen them or, if

possible ways of entering the Italian market," News Corp Europe said . Mr Murdoch had been seeking to acquire an 80 per cent stake in Stream since Christmas, hoping that this would be a basis on which to

broadcast Italian soccer on pay TV. However, his bid to buy Stream appears to have run aground on the basis of new Italian government anti-

trust rules, which were rushed through last month amid fears he would monopolise the market in broadcasting soccer. The Italian government

ruled that no single broadcaster could be allowed control of more than 60 per cent of the rights to broadcast Italian Serie A soccer. The break-off of talks also

Murdoch could consider jointhe French pay TV group, for gold and silver.
whose Telepiù subsidiary This should eas already has a foothold in the | ning dispute between Free-expansion. Italian market. According to some

accounts, Canal Plus is pressing News Corp to abandon plans to challenge Telepiù in Italy and join forces to pursue ambitions elsewhere in Europe.

However, any co-operation involving a combination of Canal Plus and BSkyB, the Prime Service, the US Although demand for the board proposing a divi-rental equipment company equipment rental is seen as dend of SKr4.50 compared News Corp, would face enor-Atlas Copco acquired in continuing to expand, over with SKr4.25 a year earlier.

> telecommunications companv's P/E of 24.9 times, the

company was much cheaper.

with far greater growth

Matav's figures came at

the end of a heavy results

week on the Budapest stock

exchange. Among others

were disappointing figures

from Hungary's two biggest

chemical companies, TVK

fall 21 per cent to Ft14.7bn.

from Ft186m last year, with

the company blaming the

fall on a 20 per cent slump in

prices for its main products

brought on by the fall in oil

BorsodChem also disap-

pointed analysts, despite

raising pre-tax profits to

Ft10.1bn from Ft8.54bn last

- from Krupp, the German

O&K made a loss on sales

of DM800m last year, but Mr

Quadrino believes it is capa-

ble of generating profits rela-

tively quickly under the new

Last year, it produced

2,000 construction machines,

most of them excavators,

from its Berlin plant, which

employs some 2,000 people.

New Holland's increased

activities in North America

venture but also with other

large companies with a

strong presence in this area.

3.000 a year by 2004.

with Thyssen.

ownership.

joint venture with Hitachi, Mr Quadrino said planned

the Japanese machinery production would increase to

terms of a separate venture will bring it into increased

that Hitachi has with Deere. competition not only with

However, New Holland's the Deere/Hitachi excavator

TVK saw pre-tax profits

and BorsodChem.

potential.

prices.

EMERGING MARKETS ACCOUNTING AT FINANCIAL INSTITUTIONS HAS LED TO CONFUSION Banks lead Thai downturn By Ted Bardacke in Bangkok

What a difference a day

makes. Until Friday, the

That stock market was well

the passage on Friday in the

ate of the first of five impor-

tant measures designed to

country's bankruptcy and

Until now, these laws have

been extremely biased

needed component of Thai-

Debt restructuring would

Thai financial institutions.

lowering the country's over-

all bank recapitalisation bill

and giving banks the confi-

dence to begin lending once

foreclosure laws.

into a two-week tailspin that had seen the market fall 14 per cent. And then, in one day the market shot up 11 per cent and is now less than 20 points off its level of a fortnight ago. The immediate reason for the startling turnround was

In a further indication that politically conservative Sen-Mr Murdoch could be looking at alternative ways of pursuing his ambitions in fundamentally alter the the European pay TV busi-ness, Telecom Italia issued a that it "confirms the inter-

towards delinquent debtors. which has held up a much land's economic recovery debt restructuring. ruption of negotiations on Stream by Telecom Italia does not alter News Corp help reduce the huge levels of non-performing debt at

about ways of getting a foot-

33 per cent of Thailand's market capitalisation, the new laws are crucial to the direction of the overall market. "If the other bills pass as there is not, to find other easily as this one did then we're off to the races, if

> we're not already running," said one breathless trader. Yet it would still be wise to consider the reasons for

the market's recent tailspin, also led by the banks. The fall coincided with a painful and expensive learning process among investors, ana-

By Sander Thoenes in Jakarta mining company that oper-

should pave the way for a said royalties would be dou- mately 210,000 tonnes, production costs for copper ties and dividend to Indon-This should ease a run- environmental impact of quarter of 1998. But the price was \$118.3m, down from

steadily in recent years.

Higher royalties will put since dropped further, from more pressure on Freeport's 74 cents in the third quarter As Freeport Indonesia, the mining subsidiary, sold

they are indexed to metal 1.42bn pounds of copper last gold and silver included - yet to be released. Freeport amounted to 3.6 per cent of earlier expected taxes, royal-

Financial Times Surveys

Isle of Man

Thursday April 22

For further information please contact:

Charles Blandford Tel: +353 1 676 1184 Fax: +353 1 676 2125 email: chasb@indigo.ie

or Tracey Endacott in London Tel: +44 171 873 4356 Fax: +44 171 873 4862

FINANCIAL TIMES No FT, no comment.



sa ±44 171 873 4378 oce and used Cityline @ FT.com

lysts, bankers and regulators bout the minutiae of Thai hank accounting.

Two weeks ago Bangkok Bank president Chatsiri Sophonpanich told an investor conference that his bank's non-performing loans (NPLs) were 48 per cent of total lending.

Although many financial institutions in Thailand have even worse NPL fig-ures, this number came as a shock; Bangkok Bank is considered one of the better banks in the country and most estimates had NPIs at With banks accounting for just over 40 per cent.

In the following days, Bangkok Bank shares fell more than 20 per cent and the bank saw \$1.3bn in market capitalisation wiped out. This was not a good thing for a bank that needs to raise more capital, or for

other bank shares which were also dragged down. In the struggle to understand the number, it took Bangkok Bank 10 days to explain that what it meant when it said "non-perform-

ing loans" was actually clas-

tomer (one who has other loans that haven't paid interest for three months) is considered classified, but still performing. In addition, some banks have more stringent definitions of classified assets

There are several differ-

ences, primarily the fact that

good loan to a bad cus-

Feb

than the central bank itself. Bank of Asia, for example, uses US GAAP because it is a consolidated subsidiary of Dutch bank ABN Amro. At the end of the year its NPLs were 39.3 per cent of all loans: its classified loans stood at 54 per

Furthermore, it is classified assets for which the central bank requires banks to set aside hefty provisions. "What was really hammer-

ing the bank shares was provisioning needs going forward." says Andrew Maule. Thai banking analyst at **ABN Amro Asia Securities** Trading. "If Bangkok Bank is applying a more rigorous standard then the implications for the rest, for the sys-

by the market for keeping a more realistic set of books, rather than taking the beating it got. After all, at the end of the third quarter of 1998, the difference detween NPLs and classified assets provided for by Thai Farmers Bank, the darling of the market, was a hefty 28 per

Part of the blame lies with Bangkok Bank itself. At a press briefing last Wednes day, it became clear that the chairman of the bank's executive board and former finance minister Kosit Panpiemras didn't know the difference between an NPL and a classified asset.

It took a friendly investment banker in the audience to pull interested reporters Bank's case.

At some level, the fact that Mr Kosit didn't understand his own bank's accounting policy is a good sign, one that shows the bank is indeed so conservative that it truly doesn't distinguish between a classified loan and an NPI.

Yet it is unfortunate that after a 10-day double-digit fall in the bank's shares, it was still out of touch with the confusion in the market and unable to rectify it.

"I wish I knew," said Mr Kosit shrugging his shoulders when asked why the market was so focused on questions surrounding the 48 per cent number

This sort of admission from a senior Thai banker is as important to keep in mind when the market is going up as it is when it is going

Indonesia raises Freeport royalties

ates the world's third largest copper mine, has agreed to port declined to comment. raise royalty payments in return for approval of its

Kuntoro Mangkusubroto, fuels speculation that Mr Indonesia's mining minister, the current level of approxiing forces with Canal Plus, bled on copper, and tripled although Mr Kuntoro has or 2.9 per cent of gross prof-

port, which had been close to former president Subarto, Freeport McMoRan, the US and members of the new government who long resented the company. Free-The royalties agreement

> boost in capacity to 300,000 tonnes of ore per day, from cited concerns about the its per pound in the third 1998. Net income for 1998

cash-flow, already hit by a to 66 cents by year-end. drop in prices, but the impact will be limited as prices, which have dropped

Royalty payments - for per pound of copper has \$208.5m in 1997.

year, royalty payments should have totalled about \$17m but full results have esia to cost some \$227.5m in

email: tracey.endacott@FT.com

FT Cityline

Fast, convenient access to the City's latest share price information.

FT Cityline help desk

FINANCIAL TIMES

Lloyds Brasil Asset Management SICAV 1. rue Schiller, L-2519 Luxembourg R.C. Lexembourg N° B 56223

Notice is hereby given to the Shareholders that an Extraordinary General Meeting of Shareholders of LLOYDS BRAZIL ASSET MANAGEMENT SICAY will be held at the registered office in Luxamboung 1, rue Schiller, on 25 February at 11 a.m. with the following agenda: -L- Modification of the Articles of In

Article I, aliméa I, is modified as follows:

There exists among the Shareholders and all those who may become bolders of shares, a Company in the form of a stociété anonymes qualifying as sacciété d'investionement à capital variables under the name of alloyda Americas Asset Management SICAV». Article 5, olimés 2 is modified as follows:

The minimum capital of the Company is the equivalent in Dollars of the United States (USD) of fifty militon frances knownbourgoois (Flux 50.000.000.) or such other amount that may be determined by the Luxembourg Lete. Article 10, 1" sentence is modified as follows The annual general meeting of Shareholders shall be held, in accordance with Luxembourg Law, at the registered office of the Company, or at such other place in Luxembourg as may be specified in the notice of meeting at 10 a.m., on the third Tuesday of November in

Armore ZL, defined S is modified as follows:

If there full to be redeemed (pursuant to requests for redemption or conversion) on any Dealing Day more than five per cent of the number of Starces of the class concerned then is leane, the Directors may decide to reduce proportionally the redemption requests to such Sk level and to postpone the part of them which has not been redeemed for the next Dealing Day(s) provided that such postponed requests will be given priority over subsequent requests.

Article 25, alinea 1, 1" sentence in madified as follows: The accounting year of the Company shall begin on the 1st June of each ear and shall terminate on the 31st May of the next year.

These resolutions will require a quorum of one half of the constanding hares and will be adopted if voted by a majority of two thirds of the hareholders present or represented at the Extraordinary General Meeting. II.— Modification of the composition of the Board of Directors telenowiedgement of the resignation of Mr Leonard Plant and MrRobert suchoali from the Board of Directors and granting them discharge;

 Bleetica of Mr Roy Gillson as new Director of the Board for a period of six years; - Ratification of the nomination of Mr Peter Phillips and Mr Colis Mitchell as new Directors of the Board for a period of six years.

- Increase of the management fee of Brazil International Fixed bucome Fund from 1,75% to 2,5%, Brazil Equity Fund from 2,50% to 3,50%, and ization Equity Fund from 2,50% to 3,50%

We would like to remind you that in the event you disagree with the chang t fee structure, you have the right to redeem your shares free of charge. These resolutions will require no quorum and will be adopted if voted y a majority of the Shareholders present or represented at the introordinary General Meeting. By order of the Board of Director

ROBERT FLEMING EQUITY DERIVATIVES LIMITED

Up to 10,000,000 Flemings Call Warrants d by Robert Fleming Equity Derivatives Limited Guaranteed by Robert Fleming & Co. Limited on 14 October 1938. relating to Ordinary Shares of

Words and expressions defined in the terms and conditions of th Warrants shall have the same meaning in this notice.

Notice is hereby given pursuant to Condition 6.1 of the Wenzents that subsequent to a rights issue effected by the Underlying Company on 25° January 1999, the Exercise Price is adjusted to EUR 164.89 and the int is adjusted so that Condition 4.2(a) reads: "Ruch 5 Warrants relate to 1 Security (subject to adjustment in accordance with Condition 6 below) ad entitle the holder upon exercise to nurchase one Security upon payment of the Exercise

exercise to purchase one Security upon payment of the Exercise Price together with any applicable Exercise Expenses and subject to and in accordance with the Conditions." Robert Fleming & Co. Limited 15° February 1999



MARKETS WEEK



February 15 - February 21

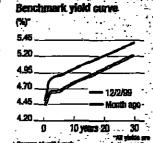
NEW YORK

By Richard Waters

After today's Presidents Day holiday, the Treasury bond market faces a slew of economic data later in the week. The news could be supportive for the financial markets after last week's bloodbath but any sustained rally seems unlikely, given that next week will bring Federal Reserve chairman Alan Greenspan's Humphrey Hawkins testimony, which may give clues on whether US rates will rise soon.

This week's calendar will be dominated by the release on Thursday and Friday, of January data for producer and consumer prices. Thanks to lower energy costs, the producer prices index is expected to have risen by 0.1 per cent in January, according to economists surveyed by Standard & Poor's MMS, while consumer prices will

have risen by 0.2 per cent. On Wednesday, the latest capacity utilisation figures are expected to show a further decline, to 80.6 per



5 8 9 10 11 12

cent, as the industrial sector continued to bear the brunt of cheap imports and falling demand in overseas markets. The same factors are likely

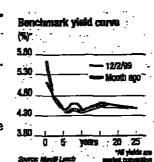
to produce a December trade deficit, due to be reported on Friday, of more than \$16bn. the second-highest monthly deficit on record after last August's \$16.7bn

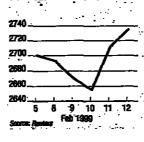
LONDON By Steve Thompson

After the setback in UK stock prices, which ran to six straight sessions and ended on Thursday, dealers in the London market will be hoping for good news on corporate earnings this

The preliminary corporate reporting season begins in earnest this week with eight FTSE 100 constituents, pius a host of FTSE 250 stocks, They include some heavyweights, notably BP Amoco, SmithKline Beecham, Glaxo Wellcome, Barclays Bank, Halifax, Zeneca, GEC, Abbey National and Woolwich, with Rank heading the second

line stocks. There will be some respite for London today, with US markets closed for President's Day. But the pace hots up tomorrow with details of UK inflation in January, which, after last week's Bank of England inflation report, should hardly surprise the market.





Minutes of the January 17 monetary policy committee meeting will make interesting reading, as will retail sales data for January. Wednesday brings the last trading in February stock options, while Friday is the

last trading day in UK February index options and UA index and equity options.

FRANKFURT By Tony Barber The Dax index of blue-chip stocks is set for another

week of volatile trading. with worries about a correction on Wall Street and a possible rise in US interest rates to the fore. Investors have also been rattled by the prospect of a

strike in the metal and electrical industry, or which some fear would be worse – a high wage settlement for the IG Metall union that would eat into companies' profits. Annual results published so far this month show

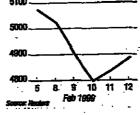
German exporters are struggling to overcome the effects of recession in Japan and currency devaluations in south-east Asia. The telecommunications sector is still buovant. however, and analysts say

banks will begin to look attractive if it appears that they have finally recovered from the international financial shocks of last year. Merger excitement may provide some upward

COMPANIES DIARY

Benchmark yield curve **-** 12/2/99 --- Moeth ago 3.75 3.25 2.75. 10 years 20

Dax index



momentum for the Dax, which fust failed last week to climb above 5,000 points, and is likely to focus on the future of BMW.

The car-maker was the best-performing stock last Friday and was said over the weekend to be attracting the attentions both of General Motors and of Volkswagen.

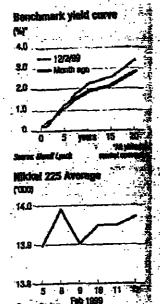
TOKYO By Alexandra Harney The Bank of Japan's lowering of the overnight

lending rate from 0.25 per cent to 0.15 per cent will weigh heavily on the markets this week. The cut, widely seen as a stop-gap measure to check the surge in long-term interest rates, should support share prices and put downward pressure on bond yields.

However, analysts said the effect could be short-lived. The yen's strengthening and the rise in long-term interest rates have hurt share prices amid concerns about shrinking exports and banks' bond holdings. The Nikkei 225 index finished at 13.973.69, only 75.61 points

above its February 5 close. Analysis said the rate cut could push the index to 14,300 this week, because it could weaken the ven. But the unwinding of companies cross-shareholdings ahead of the close of the financial year could hold it back. The yield on the

benchmark 10-year



) 41 44¢

We want your

** 741178

B MAR BEE

government bond fell to 208 per cent last week, from 2.36 per cent.

January sales data for Tokyo-area department stores and industrial production figures for December are expected to reflect weak consumer demand and companies' capital spending plans.



RIG	ahts (OFFER	S _							CUMPANIES DIAM
issue price p	Amouat paid up	Latest Regun. date	Ti Hilgis	108790 1.0W	Stock	k		Closin price		Recovery
49 pm preci		25/2	Жрт	Ж реп	Ambi	ent Media		¥pr	#	hopes at
FTS	SE GOL	D MI	NES I	_	% of	Bress	_			Applied
		Feb 12		Mild Cop		div yes %	Total relate	52 w 8gk	eek 1.0w	Materials
Gold III	nes tadex (29) 950.	82 1.7	31.42	190.00	1.95	957.18	1381.57	791.58	A-miled Meterials
■ Regio Atrica (A Australes		989. 1180.		8.10 4.62	25.73 14.89	4,24 2,63		1488.04 1600.53	785.63 815.93	Applied Materials, world's largest make computer chip equipmen

STOCK INDICES

	1898 Since cump.	
	Feb 12 Feb 11 Feb 10 Feb 9 Feb 8 High Low High Low	Feb 12 Feb 11 Feb 10 Feb 9 Feb 8
FISE 100		Fleigling 1222.84 1216.71 1212.93 1218.11 1218.66 :
FTSE 250		Employ 100 2730.09 2703.05 2663.70 2664.52 2741.35 :
FI装 250 m. ()		Burelog 300 1192,90 1181,18 1164,86 1173,02 1197,21 1
FTSE, 350	2028.5 2003.4 2737.9 2759.1 2783.5 2907.6 2233.5 3546.4 664.5 FT 30	
FTSE SmallCan	2237,02 2225,76 2216,25 2221,96 2217,12 2899,09 1834,49 2898,09 1363,79 FT Go	Mt Securifiet 114.61 115.63 115.74 115.56 115.48
FISE SmallCap ox IT	2209.50 2199.77 2191.70 2195.07 2197.42 5554.19 1815.83 5564.19 1363.79 FT Fb	
FISE ALSONS	2735.41 2711.71 3553.16 2670.65 2692.65 2895.17 2166.07 2895.17 61.92 FTSE	Gold Mines 950.82 925.59 930.26 933.07 981.641
		

ded Cash Offer

Credit Suisse First Boston (Europe) Limited on behalf of

Adecco UK IT Holdings a subsidiary of Adecco SA

Deiphi Group plc

to scient a approximately 200 minutes.

Alternative to any or all of the cash consideration receivable under the Offer (not including the special intestra dividend). Delphi tolders (other than shareholders) who are US persons and certain other overseas starcholders) who validity accept the Offer will be d to elect to receive Lonn Notes to be issued by Adecco UK IT Holdings (and grazumted by Adecco SA) on the terms act out in the

The Office is made to all Delphi Shareholders (including those to whom the Office Document may not be desquached) who hold Delphi Shares or who are entitled to have Delphi Shares successfationally allotted or issued to them, in accordance with the terms set out in the Office Document. The Office will be open for acceptance until 3.00 p.m. (London innet) on 16 March 1999 (or such later time(s) and/or dust(s) as Adecto UK 17 Holdings, subject to the Rules of the City Code, may decide).

Applied Materials, the world's largest maker of computer chip equipment, is 906.04 2.8 18.75 59.58 0.80 908.63 1317.41 647.89 tomorrow expected to report first-quarter earnings per share of 6 cents, compared with 52 cents at the same stage a year ago. However, analysts said it was also expected to demonstrate the beginnings of a -- 1989 - Shace comp. High Low High Low recovery in the semiconduc-8 1517.11 1048.17 1517.11 31.14 5 3666.81 2049.91 3068.91 2044.47 1 1227.68 853.55 1327.68 874.08 tor capital equipment indus-3884.0 2806.8 3884.0 49.4 3 117.17 92.31 144.84 49.18 3 158.88 115.32 158.68 50.53 1251.57 701.56 2874.81 701.58 AFX-News, San Francisco

TO SAVE ALL

THESE TREES WE

DOWN THIS ONE.

 \overline{V}

HELP CHOP

a path through the somerating trees. If the rainforces are used wisely, they

this in randoms around the world, by writing to the Membership Officer at the

World Wide Fund For Nature

onal Secretaria, 19% Gland, Serie

TUESDAY

• Hewlett-Packard, the US computer group, is expected ings per share of 82 cents, against 86 cents in the year. Sir Richard Sykes, chairman of Glaxo Wellcome, is looking for double-digit sales growth earlier period.

Despite strong printer from servers and Asian econ-ters. omic conditions continue to damp growth, according to

AFX-News, San Francisco

underlying £2.2bn last year, some 12 per cent.

tive Martin Taylor, and the income line, there is a wide prospects for lending to UK range of estimates.

shipments, weak revenues business as the economy fal-

WEDNESDAY

the company said only Salomon Smith Barney estinia, asthma and migraine. weeks ago that its pre-tax mates that the fourth-quarresult would be more than ter net income will be \$830m, £1.9bn (\$3.1bn), so attention which is 41 per cent lower THURSDAY is likely to focus on other than its estimate of \$1.4bn issues. These are likely to for the same period last include policies likely to be time. However, because of France will report 1998 net followed by Michael O'Neill, the merger and a lack of disprofit of FFr1.81bn (6275m.

 Weak crude oil prices are unlikely to surprise, as dent. ● The reporting season for likely to take their toll when they come hard on the heels AFX-News, Paris the UK banks continues with BP Amoco reports final fig- of nine-month numbers. A final figures from Barclays ures, although comparison consensus of estimates from • Glazo Wellcome has comanalysts seem to agree on is likely to be on any unlikely to surprise because will report reduced income. ucts to deal with schizophre-

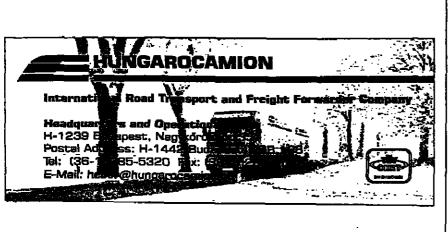
• Crédit Commercial de consensus of analysts' fore- per cent.

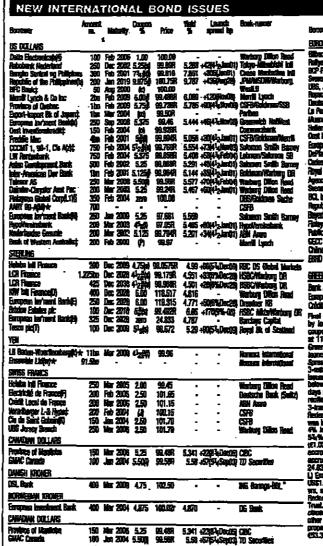
prompt the company to be less interested in the announce that it is accelerat- results than in hearing ing its restructuring process. about the bank's strategic plans to create the growth • Final figures from Zeneca needed to remain indepen-

expected to fall from the with previous years will be First Call suggests a figure mitted itself to double-digit difficult because this will be of £1.064bn, a decline of 1.5 sales growth from this year, although the headline figure the first time it will report as per cent partly because of so analysts' attention is is likely to be an advance of a combined entity. However, currency factors. The focus likely to focus on prospects achieving this. The figure itself is one thing that the company improvement in new prod- Double-digit sales advances should provide funds for research and development and hence lead to further growth in earnings per share so the shares may react positively to any confirmation that the company is achiev-

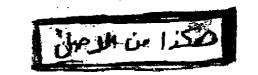
ing its ambition. First Call suggests a prethe successor to chief execu- closure below the operating \$310m), up from FFrl.6bn a tax figure of £2.55bn (\$4.2bn) year earlier, according to the for 1998, a decline of about 5

The consents of this advectisement, which have been prepared by and are the sole responsibility of Adocco S have been approved by CSFB, which is regulated in the United Kingdom by The Securities and Futures / purposes of Section 57 of the Financial Services Act 1986. Tropical hardwood trees are more valuable to loggers than other trees in the High prices for bankwoods easure that logges have no quales about descriping other over that stand in their way. So a WWF project in Costa Rica is researching ways of felling a tree without bringing down several others around it. And how to remove it without builduting





	Bottomer	B.		7	Pdca	*	spread to	
	BIROSIA							
ad	Oliker Vizzaga Indijilij	500	nodaled Cab com				-	Bibao Vicensi Salamon
	Rathe SA(t) BCP Flance Baskt		(h) 2008 (h) 2002		99.785 91.8278	4.862	4105(-OAT)	Mental Calco Read Watung Calco Read
inii Ti	Svenska Handelsbenkent		Aug 2000	Ž,	99.99	:	-	Destache Bank
*	UBS, Jessey Branchill	75	Aug 2000	14.00	100.00	-	-	Wasters Dillon Read
	Report Intil Fisance NY	1.15	Feb 2904	3.75	89.73fR	3.B10	+45(57)-40703	BB4Golden/Invication
3	Deutsche Finance Netsch La Pestelli		Feb 2004 Apr 2009		99,778R 99,388R	4.076	+20(Aar09)	Dauische Bank JP Margan/Partins
4	Auschenz Hymith	400	Reb 2009		991.70R			BEL and 5 others
	CORRECT CONTRACTOR	300	2019	500	99.46R	5048	in in desired	8P of AtmosphyCSFE
7	Oest Kongunaldreikt:		Feb 2005	(4	99,753A	-	•	Destacte Bank
TIEV	European Invinced Backet		Max 2006	7.00	701.ID	-	•	ASLK-CGER
58 T	DePfa Banktyj Cariesijā ji	50 500	Feb 2022 Jul 2004	(1) 30-44	99.554R 99.554R			Carisbo Horgan Stanley
ney no	Romal KPAREN		May 2008	475	102,68ER			Lehendigestaffarlus ABS Anno/Harbury DR
DA .	NAMES (SANCTION OF CONS.)		ks 2009		99.376R			CCE/IP Morgan
	Agence Française de Cerff) Sienste Handelsbankert		A 2000	~~~~	99.912	331	112111111111111111111111111111111111111	SE SE
8	BC), international Finances		Feb 2000	Ä	9999	-	•	Barcheya/SE
_	Republic of Argentine		Mar 2004	9.50	99.50R	9631	-	CSFB/Davische Bank
m,	क्षित्रकार जाउनमध्ये		May 2009	4.30	99.41 IR	4,374	+50(BCESCOC Marchés
	Patricipan Global Corpl.26		- Fab 2004	25 430	100.00 98.425R		4713°s. Jan 19	ORS/Subtreen Stacks
	Public Plar Coop of Greece(C) 500 250	War 2009 War 2004		99.43R	3376	ion lo aireanci	Whether Dillo Asad
	Châne Phaeces, Cle A(S.I)		Dec 2008	470	190.78	450	+1006	Greenich Halffest
	EERD		Mar 2024	R	98.507	•	-	PHICA School STA
واجات				•				
	GHEK DINCHA		<u> </u>					
	Banit Atstria		Feb 2002		99.76R	133	-	WestLB
	European Investment Bask		Mer 2002				•	Alega Crediti Sess
	Crédit Local de Roance		Feb 2902		100.0EF		-	Descriptorella
,	First terms, non-callable by lead ranninger. §Conv	(201000) 141000	detect. Tip 15 testes	s apres Sapres	pa gyangar Ng hanga la		Managar +	(10) is and a solution.
				~	-tea -class	Trial .	Dv. 00 300m	or Carleton on 21/207
	at 114,85% and 04 at 1	20.39.	<u>Cambabbe</u> to	IO 23/2	200, subje	d to 1	35% hursin	of 5-tr accorded with
<u> </u>	caupin any year, it has at 114,89% and 04 at 1: Graening: \$20m, b) Po legached on \$72,99 was Spread rejetter to Cauma 3-safe Buritor +(Stop. b) buser note rejected at 10		et to Othe	a. ras	anne des		20 (200ahin) E C 3-468	100 Her M. St. 650. 6
2	Spread nations to Garman	0000	100m, p00	e unde	والمراواة وو	() Spre	ed redsigns to	francit good bornts. (I)
	3-200 Euriber +150p. b)	3 min (urbor Dat	Short	1로 등 송화	i bat (CORPORAL D D	er teterpolated yield.)
_	below returning rate. It is	mmo 1e	t courson	94 Z.	de i librar	AL her	ni Funnihir	an 51 75m Pag 157
ad altz)	days accrued, o) 3-min to recitor, a) Short 1st com 3-branche repackaging of	bor +12	¹ 2bp. p) 0		che Plandi	riel. of	Quarterly co.	pass, i) Recommended
-	reciter. a) Short 1st cons	(DD. 1)		뼛쑈		ic dan	ostc. v) 3-a	D (2000) +12 (400 b)
	Sectembrian Robert to an		Dow Jone	4 (CO)	Since 50	indec i	10020111. 101 21. 12022 (1007. 10 ³) (She insected 26/1/88
	was received to \$110m.	College	Supply :	म्पन <i>2</i> 2	72/09 at p	s. yl)	13% n g i.	6 ST 2 5 DE TA
	4.F 10 348 4-10 1048 9.W	12 t		3 4		V: 15/2	705. AMC CI	Constitution with CASCA
	(61.02258bm), Plus 109 d		med Ci i	-enth 5	abo e	bo. D)	Fernanda vid	2570m. Plas /2 eve
	scorped, \$250m benefit of	et 118.	117 and E	150n /	et 118.39	D N		1,379 M. Past 74 1987
	24.833% and \$150m of 2	D 074	un. 1985	SV DE	PROFIES	1 193	40 24220 40 24220	nis 71 days account.
	L) Exchangeable Isla DBŞ	-	nt S\$11.5	0.4 t	Peign + 0.	6 local	chara option	200 X (edding)
	3-inanche reparkaging of Rederaption filter de say van Insteamed to £110m. 4% in yes 4-10, ban 39 54%. 88,980R. 4850o. £1,022350th, ban 195 de accrued. £2550s lassed accrued. £2550s lassed 24,833% and £150m. 8; £4,833% and £150m. 8; £1,500 ban £150m. 8; £1,500		عروبو	ا بعنب	De separ		signated, the	o boods calling and 3.
	Redestration price: 113.2	94, 4 E	Hedenes	on ork	2: 121.40	N. M	America (12)	atomatic Recobulet
_	Trust. 4-tranche lesse. 14	Furgit	io with \$7	Kin, Pi	us 37 day	فببعد و	at 1) 3-min	United the Control of
	CONTROL ROY 12% to go 1 & .	四, %	aryne 2-3 Shaith Cal	Z 23-2	4, 4% It i	13 44 fr	6 21-22 22d Sen malil	Saft v 15-this bright in
_	properties. Plus 64 days		entey, All	lana B	of (28.6	监督	PR C 4 CK	Sign and Class D of
	Redestration price: 113.2 Trust. 4-branche lessos. chase. R; 12% le yr 1 & other yts summed and pa proparties. Plus 64 days (53.38a, 1) Fonglisle will	k E150	s.Para 4	daya	account. I	1		ulated the ISMA Detail.
					_			ν.
	.				€,			



THE MOSDAY LINE OF THE

Same belief wild come

. . .

. .

-

THE REPORT OF THE

A per son will

The cost

The state of the surprise

A PROPERTY

Ti ditto jut o

Militarile Mail : Inc

-

Militar States par

Me The District at

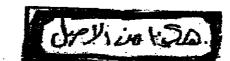
E MANUFACTURE SPECIAL SERVICE

Will Printer

allegaty & chine.

to bear to

Min ton or p.



2004 £65

Prf \$0.47

2029 £225

2601.51

£576.10

£615.60

2690.08

2030 2601.51

2030 £794.38

2030 £627.81

2030 £882.06

2003 £1826.14

Colgate-Palmolive \$0.275

Halifax 61/2% Bds 2004 £65

Do 101/2% Bds 2018 £1050

Ocwen Mtg Lns 1 FRN Jun

Do Class A2 FRN 2029

Do Class M1 FRN 2029

Do Class M2 FRN Jun 2029

Do Class B FRN Jun 2029

Ocwen Mtg Lns 2 Class A1 FRN Dec 15 2030 2453.86

Do Class A2 FRN Dec 5

Do Class B FRN Dec 15

Do Class M FRN Dec 15

Do Class S FRN Dec 15

Racal ADR \$0.0886

■ WED FEB 17

2039 £720.10

(Spec 1p)

£1793.01

£5.125

£71.25

State Bank of New Sth

Wales 7% Bds 2004 A\$70

Aberdeen High Inc Tst 2p &

Aire Valley Finance Class A1

Do Class A2 FRN 2039

Baggeridge Brick 3.15p Barnsley Metro Borough

Eksportfinans FRN 2003

Council 8% 2017 £4

FirstGroup 2.5p *

Peabody 101/4% 2923

Slough Ests 71/2% 2010

71/25 DM71.25

Warburg SG 9% Nts £90

Sud Landesbank Cap Mkts

Financial Times Surveys

Switzerland

Monday March 22

For further information, please contact:

or John Rolley in Geneva Tel: +41 22 731 1604 Fax: +41 22 731 9481 email: john.rolley@FT.com

Kirsty Saunders in London Tel: +44 171 873 4823 Fax: +44 171 873 3204 email: kirsty.saunders@FT.com

or Ernst Jenny in Schwanden Tel: +41 556 443 070 Fax: +41 556 443 076

FINANCIAL TIMES No FT, no comment.

We want your business.

Tel: +44 171 873 4874

DIVIDEND & INTEREST PAYMENTS

E TODAY Abbott Laboratories \$0.15 Anglo American Inv 6% Pri R0.06 BT 8.1p

Bulmer (HP) 5:2p Burndene Invs 1.7p Caterpillar 6% Nts 2003 \$60 City Mtgs Rec 1 FRN Feb 2023 228.02 Do Rec 3 FRN Oct 2023

£62.61 Do Rec 5 Class A Dfd FRN Sep 2023 £7.61 Do Rec 6 Class B FRN Mar 2029 262.61 Fishguard & Rossiare Rail &

Harbours 31/2% Prf 1,225p Greencore ir5.65p Halma 1.308p Hasbro Inc \$0.08 Housing Finance Agency 8¥% 2018 lr4.375 Japan Devipt Bank 8%% Nts 2001 \$418.75 Kingfisher 81/4% Bds 2007

£81.25 Prospect 2 Class A Nts 2005 £1827.69 Do Class B 2007 \$1892.07 Do Class C 2958.91 Readicut Intl 0.63p Rothchilds Continuation 9%

Nts £90 Scottish Metropolitan Prop 1014% Deb 2016 £5.125 SONAR 1 Class A FRN 2021 Do Class B FRN 2021 £203 Do Class c FRN 2021

£224.19 Teijin 6.4% Bds 2001 -Y640000 Tokyo Electric 7% Nts 2007 \$350

Viridian Uns Nts 2003 1.893p Yates Bros 1.38p

■ TOMORROW Abbey Ir3.5p Barclays Bank 61/2% Nts

National Treasury Servs FRN 2002 £1798.78 Archimedes Inv Tst Inc 23p BES Overseas Series A NV Bank of Scotland FRN 2000 \$15236.60 Chester Asset Rec No3 FRN BOC 6%% Bds 2004 £67.50

■ THURS FEB 18

WEEK AHEAD

Bradford & Bingley BS FRN 2003 £39.05 Century Inns 5.3p Credit Foncier de France 10¼% Ln 2011 £256.25 European inv Bank 8% Bds 2006 Ir4p

Field 3.6p Granada 10% 1st Mtg 2018 Halifax Collared FRN 2003 \$39.05

Intl Bank of Rec & Devlot 10%% Nts 1999 £518.75 LAB 71/4% Bds 2019 3.5625p NatWest Primary Cap FRN Series B \$303,47 Robert Wiseman Dairies

1.4p State Bank of New Sth Wales 914% Bds 2003 A\$92.50 Yapi Kredi Finance 10% Nts 2002 \$50 FRI FEB 19

Allied Domecq 15.6p Do ADR 15.6p Alvis 1p Arcadia 7p Bass ADR \$0.8693 Carpetright 9.5p Chevron \$0.61

Debenhams 5.90 Denmans Elect 2.5p Evans Halshaw 11.5p Fleming Conti European Inv 5% Prf 1.361644p Korea Exchange Bank FRN 2006 \$7716.59 Murray Intl Tst 3.35p NatWest Var Cap 2008 \$163.24 Royal Bank of Scotland

17.47p

Siemens DM1.50 SAT FEB 20 Stanley Leisure 1.65p

VENUES

I UK COMPANIES

TODAY BOARD MEETINGS: Finals: Mersey Docks & Harbour Norsk Hydro Rovalblue

■ TOMORROW COMPANY MEETINGS: Baggeridge Brick, Chamber of Commerce House, 75, Harborne Road, Birmingham, 12.00 Fountain Forestry, Whately Hali Hotel, Banbury, Oxon,

BOARD MEETINGS: Finals: Anglo & Overseas Barclavs Low & Bonar Morgan Sindal St Modwen Props

Interims: Black (P) Compel Gearhouse Macro 4 Paterson Zochonia

■ WEDNESDAY FEBRUARY 17 COMPANY MEETINGS: Stakis, Stakis Dunblane Hotel, Dunblane, Perth,

ROARD MEETINGS: Finals: Affied Irish Banks **BP Amoco Dobbies Garden Centre** Woolwich WPP Zeneca

Interims: Allied Carpets **THURSDAY FEBRUARY 18** COMPANY MEETINGS: Crown Leisure, The Institute of Chartered Accts, Moorgate Place, EC2, 11.00 LPA, 21, New Street, Bishopsgate, EC2, 11.00 Tomkinsons, Chantry, St

Worcestershire, 12.00 **BOARD MEETINGS:** Glaxo Wellcome

Mary's Church.

Kidderminster.

FRIDAY **FEBRUARY 19 COMPANY MEETINGS:** Aliders, Four Seasons Hotel, Hamilton Place, Park Lane, W1, 11.00 SHL Group, SHL Management Centre, Woodstock Lane North. Long Ditton, Surrey, 12.00

BOARD MEETINGS: Finals: Abbey National Beta Global Emerging

Company meetings are annual general meetings unless otherwise stated.

Please note: Reports and accounts are not normally available until approximately six weeks after the board meeting to approve the

This list is not necessarily comprehensive since companies are no longer obliged to notify the Stock Exchange of imminent announcements.

preliminary results.

For more information on business advertising please call:

Fax: +44 171 873 3064

CONFERENCES, VENUES AND COURSES

CONFERENCES

The 12th Oil Price Seminar Crude Oil Pricing la Deregulated Markets in Asia

This Seminar and associated Exhibition will review the latest fundamental supply/demand dances and look at some of the ffects of deregulation, particula in Asia. It will then focus on the changing way crude is priced east of Suez and the latest pricing arrangements for outdedrom-the

Tel: +44 (0) 171 467 7100 Fatc +44 (0) 171 255 1472

THE INSTITUTE OF PETROLEUM

in the shadow days to each in the

a extensión de E

· Marie

AR 45'

10 10 10

International Conference on The Caspian Region: The Major Oil and Gas Play for the

This event will address the key political, logistical, economic and legal complexities central to the development of this important

Speakers include Sir Malcolm Rifidind (BHP Petrolsum Lid), Nick Zana (Chevron). Bruce Payne (Chase Manhetten pic) and Stave Remp (Remco Energy pic). Tel: +44 171 467 7100

THE INSTITUTE OF PETROLEUM

Fax; +44 171 255 1472

London

IT Solutions for Financial Services

Attention Securities, Bankl and Insurance Professions Learn how to leverage technological innovations to stasi your bottom line, improve your bount in the influence customer retention and increase profits. Keynote addresses by NYSE Chairman Plonard Grasso and other industry leaders. sented by GartnerGroup and ZIT-Davis.

For more on FREE registrati call 781- 433-1665 or visit the event site at

WALLSTREET '99 **NEW YORK**

FEBRUARY 23

Business with the New Italy Cityforum and the Italian Chamber of Commerce being together an exceptional panel including The Minister for Foreign Trade, The Italian Treasury, ltalian industrialists and bankers, to examine prospects for business with the New Imiy. Sponsored by Freshfields. Confcommercio, Cassa di Rispannio di Perugia and Il Sole 24 Ore. act Citylorum Ltd. Tel: 01225 466744 Pex: 01225 442903 e-mail: 106703-2270@cox

Conferences, Venues & Courses

LONDON

MARCH 3 & 4 FT New Media Conference
In the alternath of the launch of digital
television in the UK, the Financial
Times New Media conference will

examine the state of play in the digital market. Distinguished Speakers include: Mr Jan West, Sky Entertainment; Mr Tony Illsiey, Telewer Communications ple; Mr Adam Singer, Flexech ple; Mr David Dochery, BBC and Mr Stephen Grabiner, Ondigital. Contact: Catherine MacSv

Tel: (+44) 171 873 3162 LONDON

arket & Co

ntelligence: Understanding the Impact da**d**ng • Rese Londer

www.may - represent - grampings of Competition > Knowledge - Menegement Conference for Narioning Professional / Medat Researches / Senior Managers eaturing: The Intelligence Cycle, Synengy with traditional Market Research, Effice & Slobal Perspectives, Highly Interactive regularante of Papers, Panel Discossional L Working Glassons programme or 1 ap. & Working Groups

ESOMAR (Europeen Soc colnion and Marketing

Tel: +31-20-6642141 Fex: +31-20-6642922 mail: conference@

EMESOMARIE

International Hotel Investmen Foress.

Benefit from the advice of top ames in the hotel industry. names in the noise inclusing, including: Sir kay Proceer, Chakm and Chief Executive, Base PLC; Andress Meinhold, President, Swissötet, Christian Windfuhr, President, Mövenpick Hotels and Resorts; Alfred Weiss, President, Dealth Methol: Dark Whotel Dorint Hotels; Paul Whetsell, Chairman, Medistar Hospituility Corporation; Laurence Geller, CEO tragegic Hotel Capital Inc. ontact: Tass Pearson,



Hotel Inter-Continental Berlin, Germany

FT UK Stakeholder Pensions Conference Speakers include: The Rt Hon Frank Speakers include: 10c na raw Field, MP, Mr Chris Bysns, Department of Social Security: Mrs Caroline of Social Security: Mrs Caroline Instance, Occupational Pensions and Regulatory Authority: Mr Andrew Young. Government Actuaries Dopartment, Mr Richard Strond, The Pensions Trust: Mr Nick Page. Human Resources Directorate, CBI and Mr Robert Nutth L BBC.

.PT Conferences Tel: (+44) 171 873 3374 Fax: (+44) 171 873 3067 Email: joanna.edwards@FT.com LONDON

MARCH 17 Cognos Business Breakfast By providing business intelligence throughout the organisation, everyone form smior executives to production line some source executives to protection line workers, is in a position to contribute to the decision making process. This seminar will illuminate the benefits to your business of co-ordinating decision making and discuss the importance of information delivery mast leader have information delivery, questioning have you turn information into knowledge. Contact: Catherine MacSweeney
FT Conferences Tel: (+44) 171 873 3162

LONDON

*

Energy: Solving the Policy

Mr John Battle MP, Minister of State for Science, Energy & ndustry, will join a group of he direction and major themes to uture energy policy in the UK.

For a conference brochure se contact Maria Adams at: The institute of Energy on tal: +44 171 580 0008 fac +44 174 580 4420 or email: info@ioe.org.uk



CBI, Loadon

MARCH 18 & 19

FT European Pensions Distinguished speakers include: Professor Mario Monti, Member of the European Commission: Mr Rees van Rees, Managing Director Shell Pensions Pand, Chairman, European Federation of Retirement Provision: Mr Martin Jack, Director of IBM Retirement Funds, EMEA, IBM UK Lat; Mr Bruce Garner, Head of Pensions, BP Amoco plc, and Ms Ruth Goldman, Head of Pensions, Linklaters & Alliance. Contact: Joseph Edwards

BRUSSELS **MARCH 30 & 31** Central & Eastern European Power industry Forum High-level forum for ministry officials cilities, advisus, investors analyzes ga and electricity sector co-operation, project

Tel: (+44) 171 873 3374

Fax: (+44) 171 873 3067

financing, privatization, investment.
"Energy Regulation and Energy Trade"
Pre-Conference Seminar March 29. enue: Sheraton Hotel Contact: PennWell Publishing UK C&E Tel: 44 1708 342222 Fax: 44 1708 379344 .email: pennwell@c

Warsaw, POLAND MARCH 30 - APRIL 1 DVD Summit 2

Pan-Buropean conference on the strategic issues, alliances and publishing ities for DVD content providers include Alan Bell. IBM: Estilel Petrosc

DVD Video Group; Frank Pauli, Philips Richard Miller, VM Labs; and Mark Waldrep, ADL Tel: +353 | 6671711 Fax: +353 1 6671713

Second Cambridge Enterprise CHALLENGES OF GROWTH

Dublin Castle, IRELAND

timed at innovative young businesses with ambitious to grow. Brings together entrepreneurs, financiers cademics, professional advisers and policy makers to advance understanding of ntrepreneurial busine promote best practice and offer practical guidelines lowards improving

ect: Miranda Bishop Tel: 01223 420252 Fact: 01223 420844

Cambridge, England

APRIL 12 - 14 (ATA's Airline Financial Management 99

Financial representatives and CFO's from over 70 world airlines gather to discuss critical issues in aviation finance. High profile speakers form IATA, SITA, Ciubank, Sanwa Bank Firmuir and many more.
For more information contact Hayley

Tel: +44 181 607 6241 Pag: +44 181 572 5463 Email: manuscripterents
Web site: www.man.org/events
NEW YORK

Distinguished speakers include: Mr Fred Hassen, Pharmacia & Upjohn; Mr Robert A new prestigious city venne within the ingram, Glasso Wellcome Pic, Dr Anthony H Wild, Warner-Lambert Company; Professor Dr Horst Meyer, Bayer AG, Mr Henry Wendt, Unit of Donaldson Lufkin Jenrette Merchant Banking: Mr Eli Lud; Mr Gilles Pajor, IMS HEALTH.

Tel: 0171 873 3374 Page 0171 873 3067 e-mail: jossus edwards@fi.com www.ficonferences.com LONDON JUNE 16 & 17

erence & Exhibition 10 billion curo annual business opportunities in EU funded project worldwide covering many sector including technical assi procurement. Pind your Europe partners to bid for projects in 160 Stefano Missir de Lusignau

Tel: +32 2 648 5002

Fax: +32 2 640 9328 BRUSSELS

Conferences, Venues & Courses

Conferences,

Venues & Courses

Figure 1 Trues Head Office. Ideally suited for seminant, press launches, corporate functions and cocktail

ions. Sophisticated audio visua equipment suitable for all requir Supportive and profession to assist you. For further details please contact: Jay Amin Tel: +44 (0)171 873 3486

Fax: +44 (0)171 873 3067 Email: jay.amin@FT.com



International Faculty of Finance

IFF TRAINING CENTRE

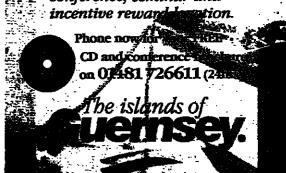
FF's state of the art training centre ocated in the heart of the City of ondon in Queen Victoria Street is the ideal vanue for company raining and off-site meetings. Accommodates 10-78 people

) Fully AV equipped First class catering O Full support of IFF's training Competitive prices



Ireasurea Islands Disc ...an interactive insight into

Europe's most fascinating conference, seminar and



COURSES MARCH 1-3 MARCH 8 - 12

Evaluating Banks Banking Supervision and Regulation
 Financial Information • Key Ratios and Capital Adequacy - Political, nic, Social and Technologica Risks • Country Risk Exposure Analysis • Emerging Markets • The Role of Credit Rating Agencies.

3 Days Contact Birchin Training & Consulting 1-6 Lemberd St, EC3V 9AA, London Tel: 0171 929 6633 Fax: 0171 929 6644

LONDON MARCH 3-5 birchin - purtners in francisi kno Essentials of Corporate

Finance Corporate Objectives - Finance Companies • Debt v Equity • M&A and Valuation Issues • Time Value of Money/DCF Techniques . Cost of Capital - Dividend Policies - EPS 3 Days

Contact: Birchin Training & Consulting 1-6 Lemberd St. EC3V 9AA, London Tel: 0171 929 6633 Fax: 0171 929 6644 LONDON birchin - partners in timencial imoute Corporate Credit Analysis

The credit analysis framework Company reports and accounts -Financial statements - Key financial ratios - Cashflow, projections and forecasts - Loan structuring - Coverants and events of default - Risk evaluation.

5 Days Contact: Birchin Training & Consulting 1-6 Lombard St, BC3V 9AA, London Tel: 0171 929 6633 Par: 0171 929 6644 · LONDON

APRIL 19 - JUNE 7 FT City Course The FT Gry Course, which takes place over 8 weekly afternion sessions, provides an excellent introduction to the City of London as a major financial sad trading centre. Speakers include: Mr Roger Miles, British Banbers' Association; Mr Josh Annents, Credit Susse First Bossor, Mr John Shepperd, Dresdaer Kleinwort Benson and Mr Natesh Sonpar, Banque Contact: Joseph Edwards Tel: (+44) 171 873 3374

Financial Times Conferences & Courses

International **Conference** Venue Directory

Advertise in this regular section and reach over 1 million readers including some of the most senior & influential decision makers worldwide.

> For further information, please contact: Jade Sanderson Tel: +44 171 873 3507

Fax: +44 171 873 3765 email: jade.sanderson@FT.com

LANGUAGE COURSES

LONDON

FAST, EFFECTIVE, AFFORDABLE Would speaking your Customer's language have made the

Did your last meeting overseas go as well as you had hoped? No? Why not? Did you lose out to a competitor who did speak the language of the customer? Don't let it happen again -

difference?

Call BERLITZ for details of 'Doing Business in' French/German/Spanish NOW on

0171 - 915 0909 0121 - 643 4334

0161 - 228 3607

0131 - 226 7198

Beriffz Helping the World Communicate

駅 REGENT LANGUAGES FOR BUSINESS Tailored tutton for business people Courses for individuals and groups In-company or at our centres in London, Oxford, Brighton, Kent and Ediabuset

Expert leaching in over 40 languages including English Regent Linguaphone 31 John Adam St., London WC2v 6-00 Telephone: 0171 839 3622 Fax: 0171 839 3677

Conferences, Venues & Courses

Residential



The Euro is here but not the Euro-language... Master English, French, German, Spanish, Italian or Russian at one of our centres abroad or in the UK and gain an edge over your competitors

Intensive, one-to-one Tailor-made curriculum Qualified, experienced teachers Private accommodation

 Cultural mout Airport pick-up etc. other languages also available

For more information, please contact our head office: Rîverşdown House, Warmford Hampshire SO32 3LH, U.K.

Meals and refreshments

COMMBHICATIONS TEL +44 1962 771111 FAX +44 1962 771050 EMAL info@crossculture.com

WEB www.crossculture.com

RICHARD LEWIS

To advertise contact Jade Sanderson on +44 171 873 3507 or Fax +44 171 873 3765

per look

Pressure on ECB

By Melanie Carroll

Attention may focus on the prospects for the euro this week, although most analysts expect no interest ket will still be speculating rate cuts from the European on the effects of the Bank of Central Bank at its meeting Japan's cut in interest rates on Thursday.

said he expected to see the in cutting interest rates. euro sink to \$1.12 or \$1.10. chance than most in the BoJ cut rates in early Sep-market of a cut, but it may tember. followed by the US

Barrow said.
"Political pressure on the ECB is no good for the euro's

Meanwhile on Friday, the US announcement of December trade figures is unlikely to turn too many heads, said

Some economist have forecast the US trade deficit will increase to \$16bn from \$15.5bn in November.

"But the release of data,

even US data, hasn't flus-

tered the market for a long time. It's also a day ahead of

the G7 meeting in Bonn." he

last Friday. Steve Barrow, currency Japan is believed by many strategist at Bear Stearns, to follow other central banks However Mr Barrow pointed "We think there's more to events last year when the

be a little bit premature." Mr and the Bank of England in October, then the ECB in November. "I'm sure some will say cause. It's inappropriately the BoJ and BoE cuts are a high at the moment," he co-ordinated way to drop rates before the G7 meet-

ing." Mr Barrow said. In the UK, January retail sales data released on Thursday are expected to show a

They fell 1 per cent in Mr Barrow said he expected sterling to fall over the week against the euro.

Eat. 40			Chance	Bidoffe	2-4	10 6	One s	and.	7	اطوره	Cos y		Speck of
Fib 12		Closing mid-point	Change on der	- 17711 15	inight Trays	ige	Rate	%PA	Raite	SPA	Rzie	XPA	Eng. Inde
Euros													
America .	Setti	19.8803	+0.0818	719 - 887	19.9223	19.8570	19.8434	2.2	19,7715		19,479	20	
Belchm'	66 71	58.2815	+0.2399	568 - 061	52,4040	58.2140	58,1733	22	57.962E	2.2	57,105	20	102
Jenner k	(000)	10.7417	+0.0400	374 - 45B	10,7984	10.6689	10,726	1.8	10,6984	1.7	10.5758	15	
	(FLA)	8.5902	+0.0354	853 - 938	8,6080	8.5800	8.5743	22	6.5432	22	8.4168	2.0	81
fance*	á rri s	9.4770	+0.0000	730 - 810	3,4978	9.4558	8,4594	22	9.4352	22	9.2957	20	108
ermany	CIA	2.8257	+0.0116	245 - 269	28324	2.8217	2.8204	2.2	7.8102	22	2,7687	2.0	703
iner:	On On	465,083	+1.6650	705 - 422	469.452	464,839	466,487	-3.7	469.78	-4.1	457,638	-36	S
Teksor"	(E)	1.1379	+0.0047	974 - 383	1.1403	1.1365	1.1358	.22	1.1317	22	1,1149	2.0	94
	<u></u>	2797.45	a11.5200	626 - 863	2031.35	2794.15	2792.25	22	27(22.14	22	2740.88	2,8	75
, Bembourd	(LFr)	SB 2815	+0.7399	588 - OS1	58,4040	58.2140	58,1733	22	57.9626	22	57,105	29	102
eherlands*	(13)	3,1839		825 · BS2	3.1905	3.1601	3.178	22	3,1665	22	3,1197	2,0	102
TO HER	##KI)	12,4209	-0.0036		12,4838	12,3729		-20	12,4757	-1.5	12,5108	-0,7	92
pures.	Μ	289,648	+1.1920	528 - 771	290.267	289,300	289.11	22	268.063	22	253,301	2.0	92
bain.	Ř	240.388	+0.9890	286 - 489	240.900	240,100	239.902	22	239,073	22	235,536	26	76
hreden	(SK)	12,8478		365 - 581	12,9350	12.8385	12.8256	2.1	12,783	20	12,6138	1,8	83
anizariani	SF ti	2,3063	+0.0058	049 - 078	2,3162	2,3013	2.2985	4.1	2.2832	4.0	2,2249	35	107
X X	(A)								-	-		-	100
	6	1.4448	-A 0058	441 - 454	1,4490	1.4429	1.4421	2.2	1.432	2.7	1,4157	20	
DRt	14	1,169600								_	-	-	
enies		14140000											
mentra	Pesti	1.6238	±0 0033	282 - 290	1.6301	1.6215		-	-		-	-	
1921	(RS)	3 1040		951 - 129	3 1395	20713				-	-	-	
Arrenda	Ċ	2.4338	+0.0155		2,4352	2,4174	2,4329	0.5	2,4323	0.3	2,4322	0,1	78
inaico Inaico	Oleur Pesci	16,2452		320 - 573	16,2600	16.2099	16,5551	-22.9	17.2172	-23.9	19.807	-21.9	
SA	(S)	1.6294	+0.0039	290 - 298	1.6310	1.6217	1.6295	0.6	1,625	03	1,5302	-0,1	105.
	e East/Africa					,							
nask	/4\$	2,5209	+0.0211	199 - 225	2,5379	2,935	2,5194	87	25175	0.5	2.516	0.2	81.6
bea Kona	HKS)	12,6275		239 - 310	12,6394	12.500	12,6353	-0.7	12.6E54	-1.2	12,5536	-2.6	
rda	(Ref	89.1701		513 - 891	69.1891	52.8490	69,4793	-5.4	70.3034	-6.6	74,5756	-7.B	
idoosila	(Australia)	14175.80	+33,9200	085 - 075		14041.00	14519.22	-291	15365.69	-34.1	1502.83	-30.5	•
	SNA	6.6162		064 - 260	6.6543	6,6180			-	-		-	
toan	m	185,249	+0,4540	162 - 335	187.570	185.030	185,484	49	183,949	4.9	177.539	4.7	134.2
lakersia.	F457	£1917	+0.0142	455 - 498	6,1973	8.162 8		•	-	•	-		
ew Zestand	423	2,9656		629 - 667	2,9777	2.9365	29817	1.7	2,9574	1.1	2,9552	8,4	92.8
hilippines	Pesaj	62,7320		722 - 918	6 2,99 16 .		63.0555	-62	63,8062	-6.8	67,5606	-7.7	-
aud Arabia	(SP)	6.1111		088 - 134	6.1163	6.085g	6,1153	-0.8	£1345	-1.5	6,2279	-19	-
0520010	(66)	2.7553		542 - 553	2.7572	27391	2.7484	3.0	27345	3.0	2,6972	21	
	€ 0	9.9394		288 · 499	9.9854	9,8504	10.0173	-9.4	10.1756	-8.5	10,8246	-89	-
outh Koree	(Micro)	1915.44		310 - 779	1917.79	1907.68					~		-
ekazar	(12)	52,6297		353 - 240	52,7240	52,3895	52,8003	-4.1	53.0354	-31	53,7722	-22	-
hadard	(84)	60.1738	+0.0302	775 - 700	80.2700	99,9450	80.251	-1.5	60.5491	-25	62,0782	-32	

触花 +0.0218 588 - 032 +0.0518 522 - 750 +0.0051 914 - 934 +0.0051 710 - 729 +0.0031 329 - 345 +0.0031 329 - 375 +0.0031 329 - 375 +0.0031 585 - 775 +0.0031 585 - 275 +0.0031 585 - 275 +0.0031 585 - 275 +0.0031 585 - 285 +0.0002 149 - 159 +0.0002 275 - 285 107.6 107.6 105.5 105.6 105.6 12 1452 25 6952 6 5507 5 2607 5 7697 1,763 28452 7,4352 1,965 7,655 7,655 7,655 7,655 1,654 1,62 71 1508 35 0251 6 4664 5 653 5 687 1 6886 1 687 1 467 1 467 1 687 1 7 18 1 7 18 1 144 508 1 7 18 1 1853 1 1854 1 1853 1 1 12.1845 35.7282 8.9558 5.2649 5.8084 7.2738 286.47 1.451 17.452 1.9513 7.6396 177.523 147.332 7.6752 1.4733 1.5286 1.1283 12 1924 35 7436 6 55892 5 50121 1 7336 265 270 1 142 64 35 7436 1 9533 7 6508 1 77 770 147 430 7 8809 1 412 77 1 1215 12 2695 75,9790 8,52016 5,3489 1,7439 287,090 1,4530 1,4530 1,9550 7,9560 1,4253 1,425 12,2010 25,7657 6,59274 5,59274 5,59163 1,7342 256,429 1,7656 1,7 102.1. 91.7 92.5 75.6 87.5 0.9995 1.9300 1.4942 9.9750 0.9995 1.9058 1.4837 9.9793 - 995 - 100 - 942 - 797 0.2 -1.1 -6.9 -34.5 1,5467 7,7535 42,6576 8915 03 -66 -58 -57 1.5462 7,7763 43.1813 9450 1,5627 7,7500 42,4720, 8524,600 4,0539 115,750 3,5660 3,7510 1,6590; 6,1103 177,570 32,5650 37,6500 - 477 - 506 - 525 - 525 - 330 - 215 - 500 - 510 - 510 - 500 - 500 - 500 - 500 7.7480 42.4440 8650.00 4.9804 113.880 3.7997 1.8053 38.3500 3.7580 1.8855 1.885 4.3 11299 113.895 1.8184 38.7315 3.795 1.6971 6.1905 32.395 36.995 1.8167 39.2255 3.7673 1.8792 6.2502 32.535 37.165 1.2 -7.2 -1.4 2.6 -9.9 -3.5 -2.1

5.463 2.964 3.360 1.127 2.796 0.114 1 2.563 1.099 1.324 2.478 1.361 3.184 1.308 1.954 1.709 2.204

58,745 1,639 167

68,001 545 271

16,805 13

14,650 50 5

MONEY RA	ATES							
Fab 12	(Just Hight	imologi Gus	Tisree suits	Str mites)ear	Loeds. Inter.	Dis. rate	Per Per
Euro-zume	3₫	314	33 33	3	3		3.00	3.0
weekago	3%	3&	32	3₫	3 <u>1</u> 1 <u>8</u>	-	3.00	3,0
S eptember Laurel	13	18	1%	1년 1년 4월 4월 1년	1 <u>8</u>	-	1.00	
HIGGICAGO	11 4 <u>8</u>	1/6	14 48	1.3	11/2	_	1.00	
UŠ	42	434	48	42	5 <u>8</u> 5 <u>8</u>	-	4.50	
weekago	4%	4%	48	4켍	5∯	-	4.50	
Jaban	4	å			Ä	-	0.50	
MASS(CEQ)	Ī	4_	_%	- 1/4	- %		0.50	
S LIBOR BBA J	.ondoo							
Interbank Flains	_	42	42	5	5%	-	-	
weekago	_	48	42	5	5%	-	-	
US Dollar CDs	_	4.74	4.79	4.82	4,91	_	_	
weekago	_	4.74	4.79	4.82	4.91	_	_	
Euro Linked Da	_	31	34	3£	34	_	_	
Aleejesida	_	3ã	32	3 <u>i</u>	33	-	-	
SOR Lizited Ds	_	3 <u>1</u>	3 <u>1</u> 3 <u>1</u> 3 <u>1</u>	34 34 34	3 <u>1</u> 3 <u>1</u> 3 <u>1</u> 3 <u>1</u>	_	-	
weekago	_	30	3%	34	3.	_	-	
BBA Euro Liber	_	3 <u>11</u> 3%	32 34	3 <u>1</u> 3 <u>1</u> 3 <u>1</u>	34	_	-	
weekago	_	34	3ā	33	31	_	_	
Euro Euriber	_	3.135	3.100	3.049	3.039	-	_	
weekago	_	3.156	3.107	3.044	3.026	_	_	
EUMBA	3.08	_	_	_		_	_	
weekago	3.15	_	_	_	-	_	_	
RIRONGA	3.0719	_	_	_	_	_	_	
weekago	3.7514	_	_	_	_	_	_	

1,6230 1,6223 1,6215 1,6220

POUND IN NEW YORK

1.6325 1,6317 1,6311 1.6316

神	Ξ	0.50	Ξ	US Dollar			- 49 4	1-佐	5.
<u> </u>		0.50		Japanese Yee Asiaa \$Sing			1 1	¥ • 1	18
				Short term recent	nt call is	x Der US Dolla	r end You, o	there imp d	
5%	-	-	_						
5%	-	-	_	•					
4,91	_	-	-						
4.91	-	-	-	IN THREE MICH		OOLLAR (CI	E) \$149 pol	nts of 100	K.
34 34 34 34 34	-	-	_		Ореп	Sett price	Charge	High	
33	-	_	-		94.99	•	-0.02	94.99	
34	-	-	-			94.97	-0.08		
3,	_	-	-		94.97	94.90		94.97	
34	-	-	_	Sep !	M.94	94.84	-0.10	94.94	
31	_	-	_	US TREASUR	W DE1 :	ampe m	#5 E1m	-100%	
3.039	-	-	_	a us includ	I BRU,	CONTRACT (C	C) SIM DO	IUUA	
3.026	-	-	-	Mar !	567	95.62	-0.05	95.67	
_	_	-	-	ا سال	5.69	95.64	-0.08	95.69	
-	-	-	-	All Open Interest I	ios. 270 i	r mados do	,		
-	-	-	-				•		
-	_	_	-						
j af 11259. SDR Linked De	poda (Di)	L							

2.1% increase

ivestor Relations

13, cours Valmy

laternet:

basis.

on a comparable

_	T Arms to Home conference
-	FT SINCE IN WORLD CURRENCES
	The FT Guilde to World Currencies being case he found on the Markets page in
	lodav's edition.

Japanese Astro SSI		- 4 <u>I</u>		1 · 4 14 · 1		3 - 4 24 - 13	1 - ¼ 24 - 24
	No. at cal (
_ ===			5 . 84		_		
11363	Open	SHE PROF	Change Change	Moght	Low	Est. wai	Open int.
Mar	94.99	94.97	-0.02	_		51,714	436,309
Jun	94.97		-0.08			48.594	444,809
Sep	94.94		0.10	94.94	94.83	103,302	410,752
US TR	EASURY BILL	PUTURES (C	4E) \$1 <u>m</u> pe	r 100%			
Mar	95.67	95.62	-0.05	95,67	95.62	108	2.511
Jun .	95.69	95.64	-0.08	95.69	95,68	2	708
All Open in	Arrest Age. are i	lor prodoze da	•				
	_						

INTERNATIONAL CURRENCY RATES

			BANK RETURK				
Hungary 360. Iran 4886 Kuwait 0.4 Peru 5.5 Poland 6.1 Russia 37.5	335 - 350,838 2 1,40 - 4867,00 3 931 - 0,4938 321 - 5,5397 316 - 6,1509 973 - 37,7299 2	\$ 3.5870 - 33.6320 21.209 - 221.400 000.00 - 3000.00 0.3027 - 0.3030 3.3980 - 3.3980 3.7940 - 3.7740 3.0800 - 23.1500	The Burk Return Inble can be louted on page 27 in Inday's edition.				

1998 Annual sales

The consolidated net sales of Usinor for the year ended December 31, 1998 amounted to FRF 71,824 millions (10,949.5 million euros) compared to FRF 72,001 millions (10,976.5 million euros) for the year ended December 31, 1997. The increase on a comparable basis is 2.1%.

in FRF millions	1997	1998	Change on a comparable basis
Flat Carbon Steels	37,841	40,398	+ 2.3%
Stainless Steels and Alloys	17,189	16,424	-4.2%
Specialty Steels	14,401	16,763	+ 5.7%
Other Activities	5,108	-	j -
Inter-company sales	- 2,538	- 1,761	} -
Usinor	72,001	71,824	+ 2.1%

Figures « Other activities » are no longer available due to the deconsolidation of Vallourec on June 30, 1997 and the change of consolidation of Forcast on December 31, 1997 to the equity method. FAFER (Specialty Steels) is integrated since January 1st 1998, LA MAGONA (Flat Carbon Steels) and Thainox (Stainless Steels and Alloys) since July 1st 1998.

The change in 1998 consolidated net sales compared to 1997 consolidated net sales on a quarterly and comparable basis is as follows: +14.8%, +3.9%, +1.6%, -11.2%.

The decrease in net sales between the fourth quarter 1997 and the fourth quarter 1998 is due to a decrease in volumes (Fat Carbon Steels: -9.7%, Stainless Steels and Alloys: -5.9% and Specialty Steels: -7.8%) and in average selling prices (Flat Carbon Steels: -3.4%, Stainless Steels and Alloys: -11.3% and Specialty Steels: -0.9%).

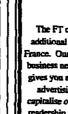
The decrease of the Group's activity for the fourth quarter confirms the destocking movement in Europe aggravated by the increase in imports.



EDINBURGE	
INVESTMEN	
a company had	
the Composite	
Donald	C. L. C. L.
97 Bayanteket 7	nsolidated
1	_
Confirmatio	caloc 1008
I of Shows Pro	

FRF m 71,824 (€ m 10,949.5). e and once in the S

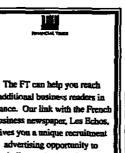
> Shepherd & Wedderburn WS Sakine Court 20 Castle Terrace Ediaburgh ER(| 2ET Agent for Petitionen



92070 La Défense Cedex tel.: (33-1) 41 25 98 98 fax: (33-1) 41 25 97 80 http://www.usinor.com

LEGAL	NOTICE
COURT	OF SESSION

SH MOBITOMIDE Senso of



rance. Our link with the French gives you a unique recruits advertising opportunity to apitalise on the FT's Europea lership and to further target the French business world. For information on rates and rther details please telepho Toby Finden-Crofts on

+44 171 873 4027

1		Open	32 pile	Change	High	Low	Estro	Open ist.
ı	Mar	0.8758	0.8767	+0.0007	0.8815	0,8664	10,825	70,602
1	Jan .	0.8848	0.8870	+0.0008	0.8910	0,8848	96	5,110
┙	Sap	-	0.8977	+010009	-	-	1	1,498
	■ STERLE	IG FUTURES	(CME) 582,5	2 req 000				
	Mar	1.6214	1.5304	+0.0094	1.5314	1.6206	9.124	. 55,065
	Jun	1.5240	1.6300	+0.0098	1.5300	1,6240	79	1,850
	Sep	-	1.6302	+0.0000	1.5250	-	- 260	230
_]							
	l		_		_			
=	UK 1	NTERES	ST RA	TES				
	LOND	ON MO	MEA D	ATTE		_	_	_
		UIT INU				-	-	•
	Feb 12		Over- night	7 days oosice	One Month	Taree Coordina	Stx receibs	Ons
	l			_===	IHUHEI			year
	interbank Si		7% - 5%	54 - 54	5 <u>1</u> - 5 <u>7</u>	5; - 5;		
	Starting CDs		-	-	6% - 6	5월 - 5월	뙗 - 5월	5필 - 5필
	Treasury Bill Bank Silks	5	•	-	2일 - 5일	명 - 열 명 - 명	-	-
	Local author	du dans	614 - 53	5 <u>4</u> - 5 <u>3</u>	23 - 24		5% - 5%	5L - 5K
	Discount Ma		6 - 5%	58 - 5 1	ش. ش	- WE	015 - 016	- 14
			• •	-				
ı	ijK clearing	hank base le	nding Auto 51	é per cent fe	ges. Feb. 4, 1	1999)		
	l			Up to 1 Popula	1-3 (1204)	3-6 teoritis	6-8 montis	9-12 EXONETS
	Certs of Ta	ex deg. (£10	0.000	4	8.5	6.5	6.25	6.25
		ap. water £100						
•	1999. Agreed	de of discount of right for period 22, 1989, Sizheo	Feb 24, 1998	b ibr 25, 19	99, Scheme i	l 7.18cc. Refe	reace rate for	ay Jan 29, period Jan 1,
	Ì							
	BANK	OF EN	GLANI	TREA	SURY	BILL	TENDE	R
			Feb 12	Feb 5			Fab 12	Feb 5
_								

EXCHANGE CROSS RATES

18.43 10 11.33 3.801 9.441 3.374 8.548 3.709 4.458 10.74 4.413 8.592 5.767 7.435

Creage +0.0027 +0.0027 +0.0027

+0.0054 +0.0054 +0.0055

0.7098 0.7160 0.7190

0.7020 0.7117

100 54.25 61.50 20.63 51.22 2.83 18.31 46.92 24.24 45.35 25.27 58.28 23.57 35.29 40.34

D-MARK PUTURES (CME) DM 125,000 per DM

0.7083 9.7149 8.7213

Belgium*
Dermark
France
Germany
Ireland*
Italy*
Ireland*
Italy*
Resident
Spain*
Spain*
Sweizerfa
UK
Canada
USA
Japan
Euro

16,26 8,823 10 3,354 8,329 0,339 2,977 7,530 3,942 7,376 4,109 9,476 3,894 5,894 5,508 6,560

4,848 2,631 2,982 1 2,483 0,101 0,888 2,275 0,976 1,175 2,199 1,225 2,826 1,161 1,734 1,537 1,956

£100m £745m £100m £98.750 5.0137% 5.1040% 5.0007% 5.1040% 5.0637% 5.1667% £100m £100m

. <u> </u>	BA	ASE LENDING RA	TES
	%		
Adam & Company	5.50	Exoster Trust Limited 6.50	Smith & Willemson S
Allied Wigh Bank (GE)	5.50	●Robert Fleming & Co5.50	Şun Benk 5
Girlenry Anabacher	5.50	Habib Bank AG Zudch 5.50	TSB 5
Banco Bilbeo Vizcaya	5.50	Herfable & Gen Inv Bk.5.50	United Sank of Kuwat. 5
Benk of Cyprus	5.50	C. Hosse & Co 5.50	Unity Trust Bank Pic 5
Benk of Ireland	5.50	●SG Hambros Bank &Trust	Whitemay Lakilov 5
Bank of India	5.50	5.50	Yorkshire Bank 5
Bank of Scotland	5.50	Hongkong & Strengthal 5.50	
Bardinya Bank	5.50	investor, Benk (UK) Lid5.50	 Members of London
Brit Bik of Mid East		Julian Hodge Bank 5.50	knyettment Beniding
	5.50	@Leopoid Joseph & Sons 5.50	ASSOCIATION
GBrown Shiptey & Collect		Lioyds Bank 5.50	
Citibank NA	5.50	Midland Benk 5.50	
Clydeadale Bank	5.50	NatWestminster 5,50	

Royal Sk of Scotland 5.50 Scotlah Widows Sank 5.50 •Singer & Prieclander 5.60

			:=			<u> </u>					-
	21,31	497.0	412.5	22.04		1.716	4.176	2.796	319.6	2.479	
	11.56 13,11	268.6 305.6	223.8 253.7	11.96 13.56	2.434	0.931 1.055	2.266 2.568	1 517 1. 719	173.4 196.5	1.345 1.525	
	4.396	102.5	85.07	4.547	0.016	0.354	0.861	0.577	65.91	0.511	
	10.92 0.444	254.6 10.35	211,3 8,593	11.29 0.459		0.879 0.036	2.139 0.087	7 432 0.058	163.7 6.658	1.270 0.052	
	3.901	90.97	75.50	4.035	0.724	0.314	0.764	0.512	58.50	0.454	
	10 ·	233.2	183.5	10.34		0.805	1.959 0.840	1.312	149.9	1.163 0.499 .	
	4.288 5.167	100 120.5	82,99 100	4.436 5.345		0.345 0.416	1.012	0.563 0.678	64.30 77.48	U.4889 . 0.501	
	9.668	225.4	187.1	10	1.795	0.778	1.894	1.258	145.0	1,125	
	5.386 12.42	125.6 289.5	104.2 248.4	5.571 12.85	2306	0.434 1	1.055 2.434	0.707 1.629	80.76 186.2	0.626 1.445	
	5.103	119.0	98.77	5.279	0.948	0.411	1	0.553	76.52	0.594	
	7.823	177.8	147.5	7.885		0.614	1.494 1.307	1	114.3	0.887	
	6.669 8.597	155.5 200.5	129.1 168.4	6.898 8.893		0.537 0.892	1.685	0.875 1.128	100 128.9	0.776 1	
_		. But we				_					•
_	•			<u></u>			_				
_		LADELPI	M SE 2/5		C31,250 (ca	ugy bar b	JURIO)				
	Strike Price		Feb	₩a CNET		/ax 	Feb	한다 Ala		Apr	
	1.620		1.11	1.9		.54 .54		0.8		1.51	
	1.630		0.26	1.3	5 2	יָּט	0.09	1,2	2	1.95	
_	1,840		0.02	0.8			Q.75	1,7	3	245	
	Pipelan	CONT.	CHE 30 PE	5 142 PR	r. day's ap en	III., 6345 ()11 COO 11	.			
	R PH	LADELPH	IA SE D-W	MEK/S OF	TYDHS DUB	2,500 (5	per DND			·	
	Sala			- 041	-			- PUT			
_	Price		Feb	M		O	Feb	Ma		Apr	
	0.575 0.580		0.14 0.03	0.65 0.41		.98; .72	0.30	0.44 0.61		0.62 0.86	
	0.585		0.03-	0.25		52	0.79	0.9		1.16	
	Propions	域常物.	Calle - Pols	85 . Park 6	M's open us.	. (186 389	Pats 3,286	١.			
	Dr.	M:==	ADY "	· Orani		MT P					
-	RF	ICHM		HUVE	RNME						
	Feb 12		Red Date	Сопрап	(5) - Price	Baci Yilekti	Day ste yield	We chy	cata Apt.	Year chg ski	
		•	01,701		185.9272			+0.05	+0.06	-0.24	· (
			86/06	8.750		5.30		+0.04	+0.05	-0.55	_
	وأطبها		97/00	5.875		3.05	+0.03	+0.01	+0.02	-1.02	
			80,10	5.000		3.99	+0.06	+8.03	+0.12	-1 08	
ı	Belgha	•	01/00 03/06	4.000 5.750		3.03 4.04	+0.03 +0.07	+0.03	+0.02 +0.13	-0 99 -1.02	
-	Camada		12/00	5.000		4.97	+0.08	+0.07	+0.27	-0.05	
			06/05	6.008		5.15	+0.11	+0.07	+0.21	-0.26	٠
	Department	k	11/00	9.000		355	+0.06	+0.06	-0.04	-0.62	
-			11/07	7,000	120.4790	4.16	+0.06	+0.05	+0.08	-1.15	
	Fiction		06/00	4.000		2.89	+0.03	-0.02	-0.61	-0.63	•
			04/06	6.000		4.02	+0.05	+0.05	+0.14	-1.02	
	France		07/00 10/05	4.080 7.750		3.01 3.53	+0.02 +0.06	+0.01 +0.03	+0.02 +0.07	-0:35 -1.16	
			10/08	8.500	138,4900	3.90	+0.07	+0.05	+0.13	-7.10	
			04/29	5,500		4.77	+0.05	+0.03	+0.10	<u>670-</u>	
	<u>German</u>	7	05/00 10/05	4.000 6.500		2.98 3.64	+0.01 +0.06	+0.02 +0.05	+0.02 +0.09	-0.85 -1.10	7
			07/08	4.750	106.9408	3.85	+0.06	+0.04	+0.11	-1.13	
-			01/28	5.625		4,77	+0.06	+0.03	+0.08	-0.78	
	Greco		03/00 03/08	9.800 8.600	100,5008 117,7378	9,16 6.04	-0.35 -0.02	-0.70 -0.07	-1.29 -0.57	-6.56 -4.67	
			10/01	6.500	108,5000	3.13	+0.03	+1.01	-0.02	-1.70	٠.
•		_	06/08	6,000		4.01	+0.05	+0.03	+0.06	-1.24	
	laly		04/01	4.500	102.9200	3,07	+0.01	+0.01	-0.02	-1.87	5
			97/03 06/06	4,500 5,000	104.4800	3.40	+0.04	+6.02	+0.05 +0.09	- 1.51 -1.50	*
			05/06 11/27	5.500 6.500	107.5300 124,0900	4.01 4.92	+0.05 +0.04	+0.03 +0.03	+0.08	-1.30 -0.90	7-
-	Japan		12/00	6.900	111.5090	0.58	+0.01	-0.08	-0.04	-0.21	-
	-		12/03	4.100	112,6290	1.39	+0.06	-0.20	+0.15	-	18
			06/08 03/78	1. 600 2.706	97.7950 96.9000	206 281	+0.07 +0.07	-0.26 -0.24	+0.33 +0.38	+0.26 +0.30	
1	(letter)	nds	05/80	1,000	107.1400	3.02	+0.02	+0.01		-0.89	
			97/08	5.250	110.2100	3.83	+0.06	+0.05	+0.09	-1.00	ė,
_	New Zor	imi	02/01 07/09	8.000 7.000	105.6353 111.2 5 00	4.95 5.58	-0.07 -0.08	-0.06 0.11	-0.25 -0.08	-240 -1.75	•
	Hermay		05/01	7.000	104,7000	4.78	-0.96	-0.10	-0.00	+0.57	- '
ı			01/07	8,750	173.8500	4.65	+0.01	-0.11	-0.39	-0.51	-
١	Portugal		03/00	5.375	102.4100	3.09	+0.05	+0.05	-0.07	-1 08	-:
			<u> </u>	5.375	110,3800	4.02	+0.06	+0.04	+0.06	-121	1:
	Spair -	•	04/00 01/08	8,750 6,000	104.2300 114.7600	2.95 · 4.00	-0.06 +0.05	-0.05 +0.05	-0.05 +0.04	-1.37 -1.19	ŀ
1	Serede		05/00	10.250	108.1307	127	-0.02	-0.05	-0.09	-143	-4
1		_ •	05/08	6.500	117.6340	4.15	+0.07	+0.04	+0.13	-1.34	R
1	Sudborf:		06/00	4.500	103.9700	1.41	+0.02	-0.03	+0.09	-0.07	- 7
			01/08	4250	115.0000	2.36	40.08	+0.03	+0.07	-0.40	-4
1	OK.		11/01 12/03	7,000 6.500	106,8800 108,8000	4.65 4.44	+0.06 +0.09	+0.09 +0.17	+0.10 +0.19	-1,89 -1.60	
1			10/08	9.000	135,0000	4.48	+0.14	+0,20	+0.21	-1.46	4
1			12/28	8.000 4.500	126.8800 99.2313	4.98	+0.10	+0.09	+0.04	-1.55	. ≪
1	胨		06/03	5.250	100.7168	- 5.07	+0.16 +0.16	+0.11 +0.16	+0.30	-0.45 -0.50	
- 1											٠.
1		. •	05/08°	5.825 5.800	103.1875	5.19 5.61	+0.18	+0.15	+0.36	-0.38	
		salog. * Mile	05/28	5.600	103.1875 98.4083 hada, Yekk	5.81	+0.18	+Q.19	+0.34	-0.31	, 14

STE (Securities Board of The Netherlands)

Pursuant to article 7 of the Disclosure of Major Holdings in Listed Companies Act 1996 (Wmz 1996) the STE discloses the following

ING Groep N.V., Strawinskylaan 2631, 1077 ZX Amsterdam

(Registered office: A	nsterda	щ),	(he Nethe	rlands in Fortis (!	NL) N.	V.
Total capital interest A direct actual	15,31	S S	Total B	voting rights direct actual	15,31	% %
C direct potential		S	D	direct potential	•	%
E indirect actual G indirect potential	15,31	ST ST	F H	indirect actual indirect potential	15,31 -	% %

Date on which the notification duty arose: 11th January 1999

Stichting Administratiekantoor van aandelen Fortis AMEV, Archimedeslaan 6, 3584 BA Utrecht Registered office: Utrecht), The Netherlands in Fortis (NL) N.V.

					-	-	
Tot	al capital interest	0.42	Ŗ.	Total	voting rights	0,42	Œ,
A	direct actual	0.42	%	В	direct actual	0,42	9b
C	direct potential	-	돛	D	direct potential	_	%
Ε	indirect actual	-	%	F	indirect actual	_	%
G	indirect potential	-	뜻	Ħ	indirect potential	-	%
Dat	e on which the ne	rifica	tion dur	V SPAc	er i 5th January 16	200	

DM 100,000,000

Bank \ustria

Z-Länderbank Bank Austria Aktiengesellschaft

Fixed/Inverse Floating Rate Notes due 2000 Notice is hereby given that for the six months interest Period from February 15, 1999 to August 16, 1999 the Notes will carry an Interest Pate of 15.84061% per annum. The interest payable on the relevant interest payment date, August 16, 1999 will be DM 8,008.00 per DM 100,000 denomination.

By: The Chase Manhattan Bank London, Agent Bank February 15, 1999

↑ CHASE

To Advertise Your Legal Notices Please contact Melanie Miles on Tel: +44 0171 873 3349 Fax: ±44 0171 873 3064

| Sharifar | Lines up to Pive Yames| | Sharifar

5.50

| Trees Pl-gar 2000 | \$\frac{1}{2}\$ | \$103.402 | \$100 \text{ \lambda \text{ \te

Leeds 131₂pc 2006...... Liverpool 31₂pc irred...... 40 Ad Oct 149 3149 Figure Filters Visual
Treas 6 byc 2003 - 109.7649 - 5 5.446 be 7 by 20.71 - Committed 70¹2 6.0 1514 1.0

نفكرا من الاعل

Panafon , the Greek cellu-

European series

ad adj Tobel retn ytd (Buze) €

979.27 1004.88 1226.50 1218.21 1256.10

0.55 1.51 0.39 1.22 1.38 0.95

Bourses look to bond yields for direction

EUROPEAN OVERVIEW By Khozem Merchant

will this week take their cue from the bond markets and general direction of vields. US yields have risen recently, with the spread between 10-year treasuries and 10-year bunds now

96875 97000 97125

117772 1156.13 1265.06

Delimin Co Fint Copy Lactacide B Propiet Pirell Spa Remote Valency Val

BANKS

Addit Amero
Addery Mad
Addisors & Advantif Argentation & Advantif Argent & Advantif & Advantif

東州市企会的 1990年 1990

-13

たんとことなることもか

たなんこなら

+2 +5 +5 +73 +8 +81

11年の日本の合作

Jung Appalan Birth Affiner Affiner Affiner Affiner Affiner Briefle (E) Canada Affiner Affiner

B Sty & Cand Plan Custon Custo

57.00 56.00 56.00 57.00 171.00 40 70.00 70

ELECTRONIC & ELECTRICAL FOURT

10 E2 1,755.57 34.65 7.53 36.62 46.45 702.93 68 91.83

MG & MACHINERY

22,05 27,54 330 25,56 113,56 44,50 17,56 24,4 24,35 172,16 3,37

2.26 35.35 300.20 30.35 30.35 30.35 4.24 4.24 4.25 2.56 2.56

7.2. 12.3 25.8 12.8 133.8 133.8 48

13.00 13.00 14.00 16.00 16.00 16.00 16.00 16.00 16.00 16.00 16.00 16.00 16.00 16.00 16.00 16.00 16.00 16.00 16.00 16.00

日本はおけなればいない。

ないない。

1. **2864**2.

25 25

-1 -1

EETECT

Br Brangs Edition Editional Encil de Per Encilore Had Schr Jan Sch

JES A
AMB (PL)
AMB (P

Julie Japaki Carelan Carelan Relative Presenter Selenty Selenty Teach

A Il Fagis Cachery Schw Beams Gridenig S-S Health Health Cachery (M Chilleny (M Chilleny (M

HERLIN

FURESTRY & PAPER

10.40 10.50

16.65 12.65

4. 2424424.6.

\$\$24,64. **\$**2.

なななられた。

大学しななない。

芸芸

型 組 和 加 加 粒

47 77 03 150 22 45 38

12 12 13 12 12 13 14 12 1

+,1

**** *** ****

289. 29 12 1811 41 13 1813 52 19 57 61 07 163 - 65

FTSE EUROTOP 300

` 199 : 148

which continues to amaze, in Euro-zone equity markets contrast to the sluggish euro-zone economy.

drop is likely to make eurozone equity markets hesttant, says Joe Hall at Deutsche Bank. European equities have gone from being breaching the historic resisconcerned solely with slowtant level of 120 basis points. ing growth and valuations to

The movement has been being concerned about direct uptake of internet usage. owned by the UK's Vodaequity markets," he said. This nervousness will reports similar trends fig-This bond market back- as telecoms, pharmaceuti-

cals and technology. Telecoms was one focus of attention last week, with cent rise in revenues to British Telecommunications reporting better-than-expec-pick-up on the previous year. ted third-quarter results, partly the result of strong lar operator that is majority-

FISE Eurolop 300 FISE Eurolop 100

FTSE Boloc 100 FTSE EuroMed FTSE BoroMid Bolo

FISE BE

FTSE Actuaries Share Indices

1192.90 2730.09 969.58 1182.45 1191.61 1232.21

+0.99 +1.00 +0.74 +0.89 +0.82 +0.89

+11.72 +27,03 +7.23 +8.08 +8.13 +8.43

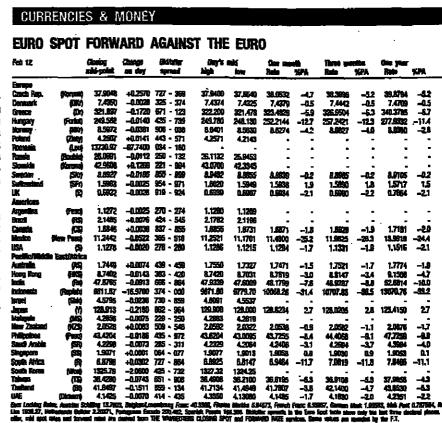
2.28 2.32 2.11 2.83 2.35 2.21

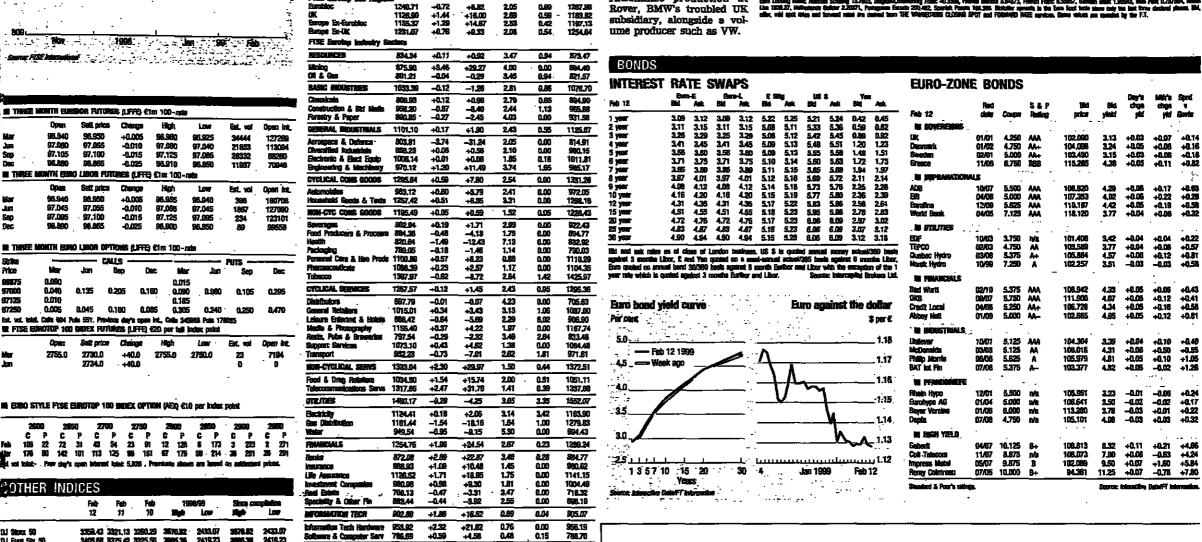
driven by the continuing tion of bond yields and the Telecoms stocks will confone, will also report this strength of the US economy, impact of valuations on tinue to motor ahead, say week and interest will focus analysts, if France Telecom on how successful it has been in holding on to market affect high-value sector such ures when it reveals its share. Panafon, which has traditionally led the domesannual revenues this week. Analysts forecast the French tic field, is under pressure from two aggressive rivals, operator will report a 6 per stet Hellas and Cosmote. FFr168bn, €25bn, a modest Barclays will report its

full-year results this week and analysts expect a figure of about £1.9bn, marginally up on last year. Elsewhere the European motor industry will be the

focus of intense interest following the breathless pace of restructuring in the sector. Speculation is mounting of a cross shareholding arrangement between Volkswagen and BMW. Analysts say it would

make economic sense to rationalise production at Rover, BMW's troubled UK subsidiary, alongside a vol-





+12 | 112 | 64 | 67 +16 | 61 | -13 +2 | 67 | 74 | 14 +62 | 66 | -65 - 554 | 27 | 18

38 41 29 85 23 44

11.1 6.7 6.3 45 1.3 6.6 142 - 6.5 17.7 - 6.5 48 22 0.3

+51 53 - 1.1 +2 89 1.1 12 +1 58 61 68 -33 45 61 69 - 173 25 13 -33 51 61 69 -3 107 20 64 +1 37 25 48

12.1 4.1 5.4 7.5 8.7

-1 -1 -29 -4

-3 -334.9 +136.7 +4 -1 +3 -1

Sales

-1

+2 +2 -4 --2 11.56 18.40 8.76 12.31

+12 +15 +20 +1

40.17 7.90 98.66 175.55 43.28 5.38

126 1926 1926 1,4564 1,4584

1125 1525 1540 1571 -3 -1 -2 31 45 55 85

Acesa BMA DS 1812 P DE Sender tellenne P & O Refferi Septemb

WATER

VALEO: STRONG RISE IN 1998 RESULTS

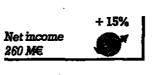
Taleo's Board of Directors, meeting on February 10th 1999, closed the Group's consolidated accounts for 1998.

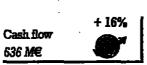
6,019 M€	
Gross margin 1,234 M€	+ 18%
Operating	+ 22%

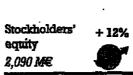
+ 16%

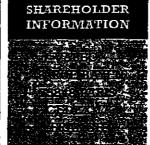
Gross margin 1,234 M€	+ 18%	
Operating income 427 M€	+ 22%	

Net income	fron	ı	
consolidate	d	+ 21%	ı
companies			ı
239 M€		1	
			_









(in millions)	19	998	18		
	(€)	FFr	(€)	FPr	Δ _
Sales	6,019	39,480	5,179	33,970	+ 16%
Gross margin	1,234	8,095	1,049	6,882	+ 18%
Operating income	427	2,805	350	2,297	+ 22%
Net income from consolidated companies	239	1,564	198	1,300	+ 21%
Net income	260	1,703	226	1,480	+ 15%
Cash flow	636	4,172	549	3,599	+ 16%
Capital expenditures	461	3,022	441	2,895	1
	at 12	/31/98	at 12	/31/97	-
Stockholders' equity	2,090	13 709	1,865	12,234	+ 12%
Net indebtedness	610	4 001	201	1,318	ļ.

The Board of Directors confirmed the Group's provisional results published on January 21st 1999.

■ Valeo's consolidated sales for 1998 totaled 6 billion euros, up by 16.2% over 1997. This figure integrates for the last quarter of 1998 the recently acquired Electrical Systems activities, and it excludes the 61 million euros in sales generated by the display and fuel tank cap and filler activities disposed of in 1998.

■ Taking into account the acquisition of Electrical Systems, Valeo's annualized sales amounted to 7.3 billion euros.

■ Gross margin increased by 18% to 1,234 milion euros, that is 20.5% of sales, against 20.3% in 1997. Operating margin rose by 22%, accounting for 7,1% of sales against 586 to 1997. 6.8% in 1997. Gross and operating margins both grew faster than sales in a demanding competitive environment, reflecting the cost-cutting actions implemented by Valeo

■ Net earnings per share for 1998 amounted to 3.45 euros, an increase of 7.5% compared with 1997. These figures take into account the increase in the average number of shares that occurred in 1998, following the issue of shares with warrants attached in August 1998.

■ Cash flow, up by 16% to 638 million euros, largely financed Group capital expenditures. At December 31st 1998, Valeo's net indebtedness stood at 610 million euros, that is a debt-to-equity ratio of 29%.

1998 marked the 5th year in a row that saw a rise in Valeo's results and net earnings per share. Between 1993 and 1998, Group sales rose by 95% and net income by 142%.

Dividend 1998

The General Meeting of Shareholders that will be held to rule on the Group's 1998 accounts will be asked to approve a dividend of 1 euro per share, that is 1.5 euros including tax credit. This dividend corresponds to a pay-out ratio of 31.7%.

The dividend paid out by Valeo has increased four-fold in five years, rising from 0.24 euros in 1993 to 1 euro in 1998.

Outlook 1999

1999 opens against a background of sustained output both in Europe and North America. where Valeo generates 95% of its sales.

Valeo intends pursuing in 1989 the integration of Electrical Systems, whose acquisition in September 1998 gave it would leadership in Wiper Systems, in Electric Motors and in Switches and Sensors. The Group is engaging in reorganization and rationalization programs in Euroland and in North America.

in South America, the devaluation of the real has led to a fall in vehicle output as compared with the previous year. The Group is taking the necessary steps to adapt to the new environment in this region, where Valeo generates approximately 2% of its sales.

Valeo is an inclustrial croup fully focused on the design, production and sale of components. integrated systems and modules for cars and trucks. The Group serves all automakers worldwide, Valeo has 115 plants and 29 R&D centers in 19 countries.

. .

http://www.valeo.com

22.

Imagine this page updated before your eyes. devoted to making the most up-to-date financial information available to you. One visit could make all the difference to your portfolio. www.iii.co.uk HEALTH CARE - Co. Dir Mit Lad (

200. 200.0 at 8

6 67.207 10.7 fb

1.0 1277 10.2 fb

1.2 22.4 22.6 22.0

1.2 22.4 22.6 22.0

1.2 22.4 22.6 22.0

1.2 22.4 22.6 22.0

1.2 22.4 22.6 22.0

1.2 22.4 22.6 22.0

1.2 22.4 22.6 22.0

1.2 22.4 22.6 22.0

1.2 22.4 22.6 22.0

1.2 22.4 22.6 22.0

1.2 22.4 22.6 22.0

1.2 22.4 22.6 22.0

1.2 22.4 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

1.2 22.6 22.0

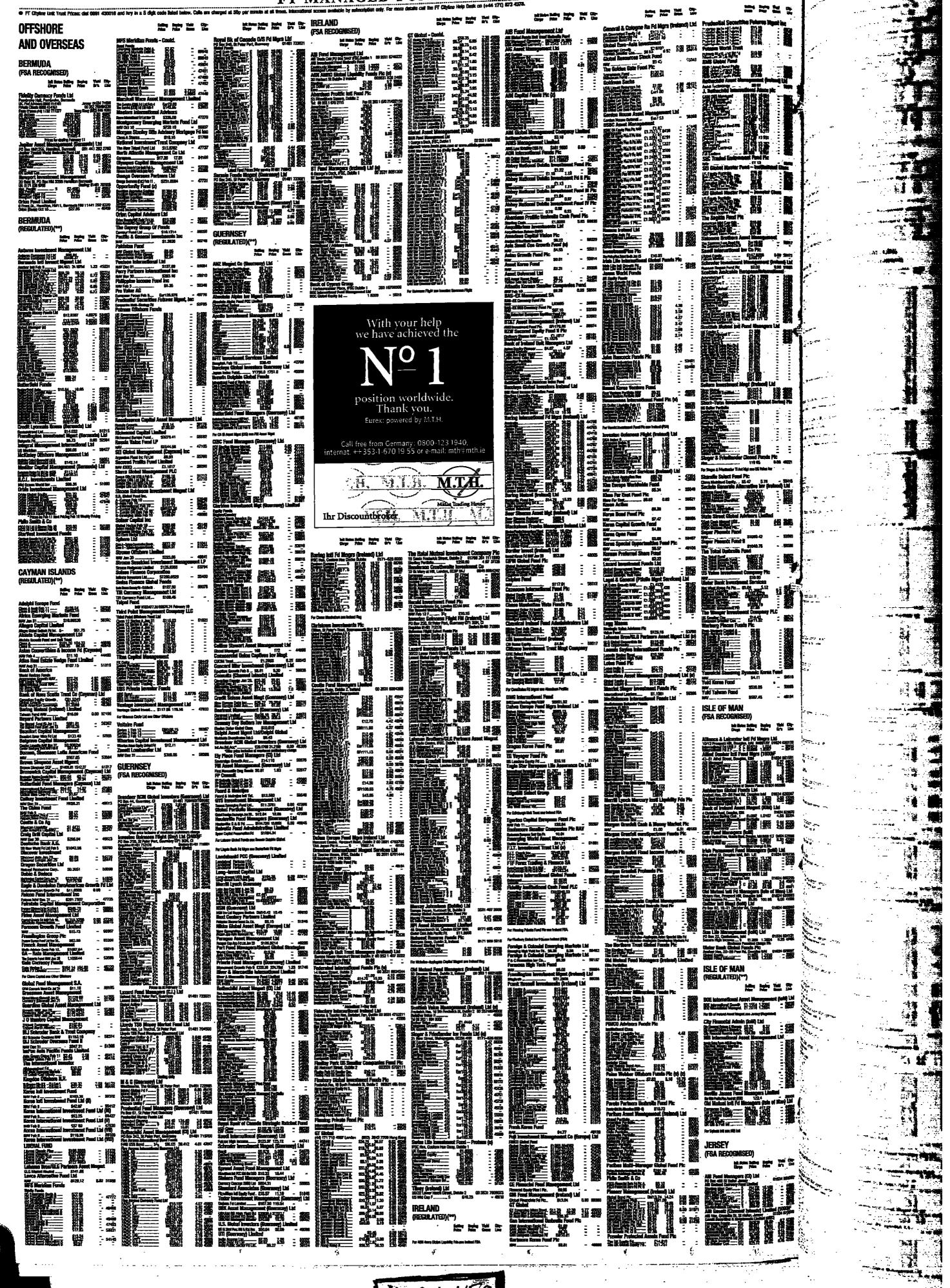
1.2 22.6 22.0

1.2 22.6

مكذا من الاحل

のでは、 のでは、

24



MERCHAN SERRE VRY 18.

Times a provincing

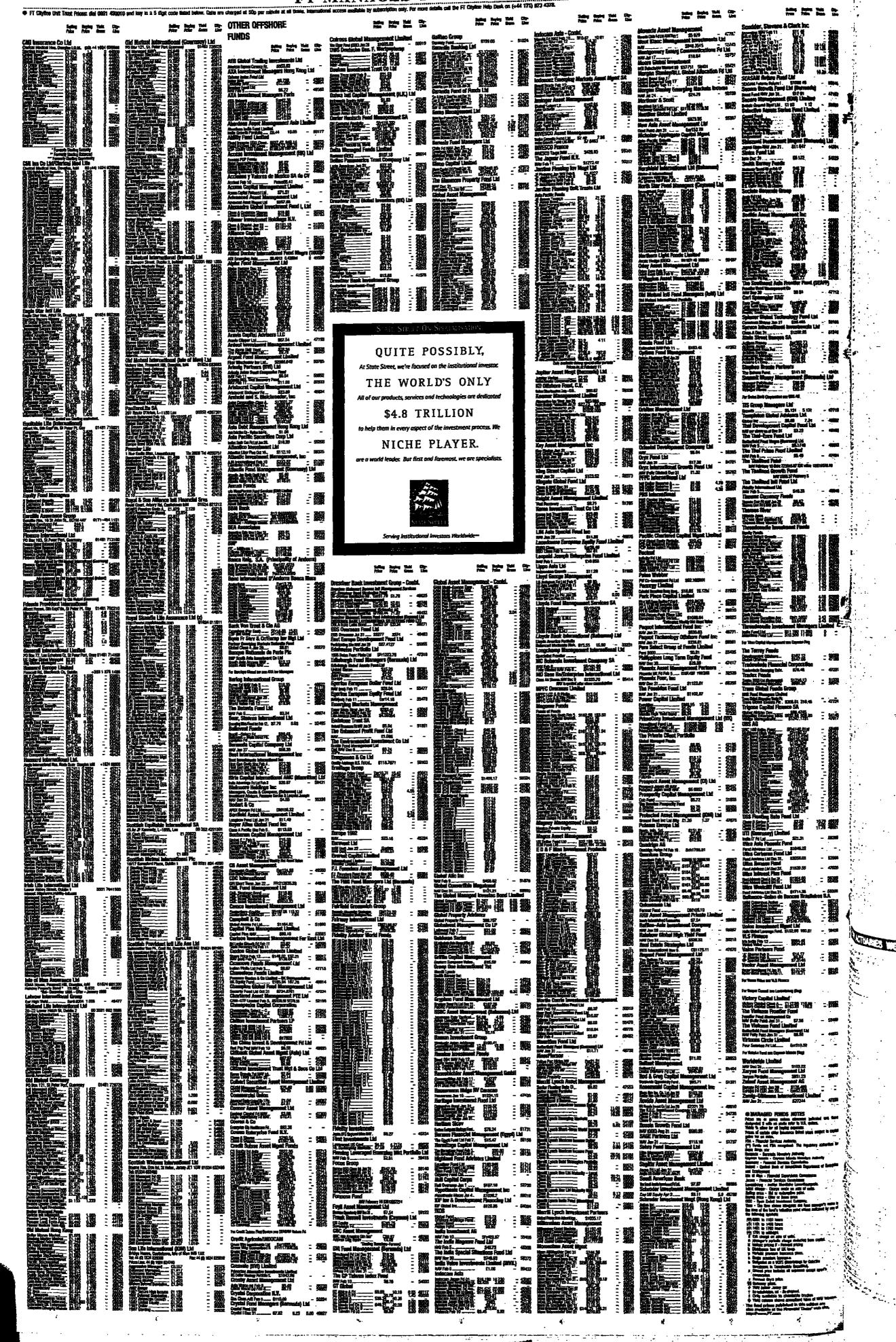
and the state of the

FINANCIAL TIMES MONDAY FEBRUARY 15.1999

FT MANAGED FUNDS SERVICE

26

Offshore insurances and Other Funds





./- Web 1996

Afficie And Andrews An

272214 Sunfay
27221 Sunfay
27221 Sunfay
27221 Sunfay
27222 Sunfay
2722 Sunfay
27222 Sunfay
2722 Sunfay
2722 Sunfay
2722 Sunfay
2722 Sunfay
2722 Sunfay
2722 S

MEXICO (Feb 12 / Peso) 12.30 pm

+/- Bis Le 825-95-64 224 7.5 11.5 68 142 172 11.5 \$25 +1 38 18 191-85 21, 525 255 -5345 275 232 -8 264 13.4

The second of th

おおける からの あるを

þ

Angeon School Sc 67 22 447 60 12 1113 60 15 1114 60 15 1114 60 15 1114 70 15 114 70 18 10 70 18 12340 的。 1950年,1964年,19 Rockwell 550 02 653 622 1.7 182 247 1.8 417 653 1.5 20.9 357 0.5 588 1,870 0.5 588 1,870 0.7 41.8 310 1.3 -1 1,851 0.3 24.7 1,851 0.3 24.7 1,853 0.3 28.5 1,000 1.3 5.4 1,000 0.3 5.4 1,000 0.3 5.4 systems helps Compaq save both time and 4.53 5.100 2.534 2.544 2.544 2.545 2.305 2.305 2.305 3.425 3 | The state of the 2 884 SFT 1.1 389 September 2.2 1.1 389 Sept FT/S&P ACTU The FT/SEP Actuation World Indi Actuation and the Indiquite of A MATHOMAL MATHOMAT HEROMAL MATHOMAT HEROMAL MATHOMAT STORY DUMBER Of India of stock Australia (75)
Australia (75)
Austria (27)
Belgism (22)
Bergil (29)
Curcata (173)
Devranta (59)
France (74)
Gercassy (55)
Grence (56)
Hong Kong, China (65)
Included (20)
Ireland (20)
Ireland (20)
Ireland (20)
Ireland (20)
Ireland (20)
Ireland (18)
Ireland (20)
Ireland (18)
Ireland (18)
Ireland (18)
Ireland (18)
Ireland (19)
Ireland (19)
South Adden (36)
Spelt (39)
Sentration (30)
Unind Kingdom (201)
USA (513)
Americas (724)
Europe (729)
Eurober (729)
Europe (144)
Ireland (154)
Ireland (154)
Ireland (154)
Ireland (154)
Ireland (156)
Ireland (157)
Ireland (158)
Ireland (1

FT/S&P ACTUAL	RIES V	/ORLD	INDIC	ES_					_								Emerg	ing m	iarkets:	Wecomi YouthuC	1,290 -	\$ 1/2	1,196 1.7 24.2 1,010 0.5 16.8 12 16.7	Justini Keppel	870 -24 510 134 21 1	3.1 SOUTH AFERCA (Feb 12 / Rend)
The FT/S&P Actuacine World India	ne are demod	by FISE to	Applicant Lic	nted, Galden	en, Sector &	Co. and Stan	dend & Poor's	i. The ladce	e an cespă	ed by FISE k	demediane)	Limited and S	Standard & Poo	or's in conjun	cilon with th	e Feculty of	IFC inves	table i	indices	Weccol YestarC	1,290 1,590 1,590 1,591 1,530	23 1 210 33 1 210 34 1 35 36 1 310 36 1 31	985 12 102 2,750 08 470 08 154 470 08 154 1,225 09 37,8 1,112 10 34,4 1,112 10 34,4 1,	Jarishi Kappali Kappa Ka	200 -24 510 134 21 22 22 23 23 23 24 23 24 23 24 24 24 24 24 24 24 24 24 24 24 24 24	-/- High Lim 70 70 0.2 6.2 ABSAGo 29.50 -10.51.30 15.3.1 18∪
Actories and the institute of Ac	guaries		٠					: .										Ooli		Aprillad Aprillad	1,550 1,550	-19 1 110 +1 1,538	470 03 154 256 09 374	HandOf HandO	0.50 0.95 0.44 (33 1.85 + 0.2 2.50 0.62 2.4 (1.45 - 0.4 2.28 0.46 2.0 1.51 - 0.3 2.73 1 2.5	12
MATIONAL AND REGIONAL MARKETS			A		WARY 12 1				US	THURSDA Pound	Y FEBRUAL	TY 11 1986	Locat	DC	DULAR INDE	3X	Feb 11		Day's % Ci chg sko % 31/12		1,432m 192	3 4%	躁點戰	Hebil Hepilir	151 - 152 273 274 254 255 255 255 255 255 255 255 255 25	98 Amples 194,40ml +5,40 299 149 28 93 98 Amples 231 —1 310 (78,6) 5,6 20,7 — Amples 92 +3,50 140 64,60 7,8 64
Figures in parenthetes above supplier of lines	US Dollar	Michig Minch	Pound Similina	Yen	Euro	Contency	Local % chg from	Grass Div. Yiski	. Dollar kates	Sterling	Yes	Baro	Contracy	52 week	52 week	8go	Market		¥ 39/0	The Title	112	+3 200	22 22 303 SSD 13 184	DEBCF 1	0.55 + 10 13.40 3.70 1.5 1 0.50 + 15 7.75 1.89 2.0 1 3.06 - 08 4.10 1.71 5.2 1	29 APR 94 +3 96 58 32 18.1 41 August 241 -1 351 25 17.41 8.4 52.1
of stock	Index	31/12/98	index	Yen lodet	Index	Index	31/12/98	Yeld		Index	index	Index	ixtex	High	Low	(subtres)	Lefe America	758.54	+1.1 -4	Ykfrafik Ykharib	226 325	14 機	器 25 二	Process Process	0.80 0.82 0.28 100 289 0.6 3.90 1.33 1.4 /	132 Amplies 7.80 1913 400 28 18 27 48 40 Amplies 28 19 16 67 18 27 48 40 Amplies 28 19 16 67 18 18 27 48 40 Amplies 28 19 16 67 18 18 27 48 40 Amplies 28 18 18 18 18 18 18 18 18 18 18 18 18 18
Australia (75)	213.79	7.3	194.52 159.02	154.47 126.28	218.29 157.47	219,99 157,47	1,8 -1,3	3.34 2.11	213.42 174.58	194.86 - 158.21	154.20 126.12	217.55 157.00	216,31 157,00	219.96 253.73	163.66 185.27	210.51 197.62	Argentina Brazil	224.81	+1.9 ~18	3 Youter	1,216	提綴	E 67313	Rothern Sembco	286 -66 190 123 144 256 -65 1190 123 144 256 -65 1190 1013 752 256 +65 316 116 252 255 +65 316 116 252 250 +60 550 2 20 250 +	0.0 Burlos 24.15 +1.05 \$5 18.50 5.1 7.5 — Couper 51.8070 74 4 0.6 49.7
Austria (27)	174.78 898.28	-52 -4.9	362.38	287,77	351.33	351.33	-1.0	1,92	394.64	359 <u>.95</u> 99.43	285,13	347.53	347.53	448.95 289.34	273,46 89,32	274.13 235.19	Chite Colombia:	488.89 385.16	+2.1 +3 +1.9 -16	<i>A</i> 2566€	247	¥7 35	186 GZ ==	SALER SALE 1	245 +05 1 10 1.16 24 1.30 -20 13 10 1.40 26 1	7.0 Delicen 99.60 +3.60 137.60 68.50 44 4.0 Demped 25.75 -25 41 18 49/
Brazil (29)	107.31 204.82	-19.2 2.5	97.84 186.18	77.54 147.85	109,57 208,93	· \$76.29 221.32	27.3 -0.2	6.17 1.79	109.01 207.70	189.44	78.76 150.06	111.12 211.71	380.24 223.75	24B.78	159.94	221.57	Mesico	500.94	+4.6 +4	Detba	LIA (Feb 12)	/ AnniSi	•	Sprel 1	230 +03 150 207 221	2.0 Urages 26.500 40 27 3.4 682 8.8 Dec(10) 14.50 -26 22.75 2.25 18.1 8.8 Edgess 25.15 +.15 89 16 9.8 42
Caracta (113)	481.50	-7,7	419.90	333.45 439.84	471.21	- 413.78	-4.4	1.71 1,86	488.24 597.29	427.07 544.78	339.31 431.55	477.29 659.74	- 419.27 659.74	537.33 661.25	420.12 322.57	461.78 322.57	Peru? Venezueka?	133.48 379.05	+0.1 -0 -1.0 -16					Single 2	138 -04 192 081 566 +02 330 180 47	B.B Durting 1450 -28 22.75 2.55 _ 18. 8.5 Edgers 25.15 +.15 89 16 9.6 4. — Patent 7.40 +.05 12.5 3.80 1.5 88. 4.9 Genhal 20.50 +.50 33 _ 15 3.4 28.
Prince (29)	608.75 320.58	5.6 -2.0 -6.5	353.88 291.63	231,63	673,54 292,49	673.54 292.40	10.2 2.0	2,10	321.65	298.37	252,39	292.97	292.97 234.38	\$54,45	246.64	248.64	East Asia Chisa	22.61	+0.4 -13	, APP	250 +	.19 723 A4 2.66 AB 2.86 .19 7.89 .10 1.00 .23 1.04 .23 1.04	15.10 ii	UIC UICE F UICESS UICHLO WELL WINGTH	0.67 0.84 0.36 1.5 1 8.15 + 20 11.80 3.78 2.0 1 1.0304 1.50 0.48 2.9 1 1.02 - 02 1.50 0.53 3.4 1 1.0401 2.04 0.50 4.2 5 1.0401 1.82 0.41 0.5	6D Gencer 11.75 + 05 13.15 7.46 4.3 16 7.4 Gencer 33.90 52.20.50 72
GERTRAIN (55)	262.48 423.07	-6.5 21.5	238.82 384.94	189.85	238,65 431,98	- 236.65 - 865.62	-27 24.0	1.39	280.40 415.04	237.51 378.55	188.14 299.87	234.38 423.06	234.38 848,18	325.51 423.07	228.25 211.47	243,53	inde ⁷	89,39	+1,0 +8	1 APRIL	7.51 ±.	# 7篇			8.15 +30 11.80 3.78 20 1 1.03 -04 1.50 0.48 29 1 1.02 -02 1.50 0.83 3.4 1 1.04 -01 1.52 0.41 0.5	12 854 9164 + 2 1330 530 - 13
Grence (36)	278.83	-83	258.89	201.46	284,70	277.42	-9.3	4.40	270,48 48,92	246.70 44.62	195.42 35.35	275.70 49.87	269.09 261.11	382.55 84.52	196.54 19.04	344.33 50,46	indonesia* Koren*	22.86 49.104	-0.3 -5 +0.2 -7		1050 +	젊양	202 13 1.45 1.7 30.3 5.64 5.1 19.1 0.60 9.5 10.5 8.26 5.0 13.6 2.40 3.6 30.1 8.45 3.7 16.4		104 -36 132 031 03°	25 2 J 1.8502 2.40 1.45 40 1.85
ndonesia (24)	46,69 \$48,49	-29 -05	44,50	35.18 396.30	49.71 539.71	259.85 539.71	-93 53 35 -42 03	1.18 1.77	534.70	487.09	386.32	525.25	575.25	605.85	396.15	444.35	Motoyeta Pakistan ^o	87.40	+28 -1	3 🚟 "	10.95 11.94 -	.18 28 .04 2.85 .78 1.80 .78 1.80 .78 1.80 .71 1.80	18.10	STEET WAS	EA (Feb 12/Who)	20 Healt 14 18.75 9.00 46.12. 25 12.1 1.8502 2.00 1.65 4 26 20 1.0504 1.05 0.02 9.3 3. 10 1.0504 1.05 0.02 9.3 3. 10 1.05 0.0 1.00 45.52 0.0 10 12 1.7 29. 10 12 1.7 29
My 53)	184.66	-0.5 -8.0	149.81	118.97	211,12	211.12 71.85	-42 na	1.47 1.04	163.19 98.63	148.84 90.14	117.91 71.40	208,89 180,74	208.89 71.40	192,64 109,33	128.68 76.83	134.41 109.33	Pakistan* Phillocines	79.95 115.76	-1.8 -15 +1.4 -6	5 Broksev. O Beach?	30000000000000000000000000000000000000	77 18.10 12 3.45 12 120	220 43 143 221 65 130		+/- Web Law You	invisis 200.80 +1.20 *270 *122 1.8 31.9 Pri JOSSA 3.70 +1.04 *11 3.20 Joseph 32
Japan (445)	99.44	-L1 39	90.48	71.85 856.98 .	101.54 1211.04	12929,00	4.7	1.90	1185.31	1081.10	858.39	1208.21	12958 28	1733.73	787.15	1575.57	Sri Landor	73.25 108.03	-0211	1 BoogCa	0.19	_ 356 56 44.20	0.14	HyEngC 8,6	00m +1,100 12,652 1247 6 1	MS JESSE 3.70 + 104 - 11 3.20 - 1 3.40 51 51 52 73 50 52 140 51 51 62 64 64 64 64 64 64 64 64 64 64 64 64 64
Netherlands (26)	490.48	-7A	446.27 59.82	354.39 47.51	437,43 67,13	437.43 63.55	-3.6 71	2,17 4,50	485.86 84.87	443.14 . 59.16	351.08 46.87	432.57 56.12	432.57 62.33	562.78 77.84	394,92 45,68	421.35 77.83	Taiwen, China ^a Thailsed	108.03 54.32	-0.0 -6 -0.2 -14	O Briefs	038	- 選	0.26.22.7	16-69 30 14-59 13 Polyst 58 84-66-655	000 +2250 3150 13 (5) 1.5 (5) 5.5 (5) 5.0 (6) 5.7 (6)	0.4 LIGHT 83.50 +1.50 THUR BY 4.6 K. 5.9 MSR 11 2.70 +10 10.50 2.30 180 5.
House Zookand (16)	65.75 · 295.43	11.4 7.7 -8.0	215.12	170,83	261,41	. 244.63	7.1 7.8	235	234.7t 83.96	214.07 78.57	199.58 60.86	239.24 85.58	243.50 - 160.87	357,71 106,98	181.86 42.48	297.25 92.26	Виторя			- EST.	358 +/ 1310 -/	が強	\$15 55 898 15 383	Hydrogic 8,61 KordP 30 U.S. She 13. Point(St 58 SKT40 675,0 Short(C 89,7 Short(C 89	00m +1,100 12,52 12,00 — 1 0,000 +2,250 32,50 12,55 12,50 5,000 +8,000 27,74 9,216 1,4 1 0,000 +2,000 6,600 32,600 1,7 1,000 +2,000 6,600 32,600 1,7 1,000 +5,100 10,400 22,500 0,2 1 0,000 +4,000 22,500 7,500 3,8	77. [Best] S2 - 73.96; 21 3.4 5.1 5.0 6.4 [Lich 83.90 41,50 194.9 89 4.6 8.5 9.4 1,50 194.9 89 4.6 8.5 9.4 1,50 194.9 89 4.6 8.5 9.4 1,50 194.9 195 18.5 1.6 1.5 1.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6
Khilinnines (22)	B4,91 954,92	-8.0	77,26 231,94	81.35 184.19	88.70 318.17	162.91 310.17	17.0 3.3 -4.5	.T.00 1.06	258,72	234.15	185,48	311.83	311,83	299.38	194,13	-	Coach Rep Greece	44.25 742.47	+1.5 -12 +28 +19	8 Caree	350 -4 379 -	04 71.16 5.05	345 G 155	Sengit 5	00x +5,100 96,490 28,992 0.7 7 (450 +150 11716 4,518 (700 +800 22,590 7,500 3,8	07 Marcac 4.95 + 05 8.05 1.85 1.8 28 14 Marca 97 + 1.00 194.9 50 0.7 1.3 27 Respont 9.00 + 40 22 18.30 4.5 8 9.8 Marcar 125 -2 160 89 - 18
Portugal (10)	197.21	-0.6 -8.8	179,43	142.49	201,36	153.55	-65	1.82	197.72 193.80	180.34 176.58	142.85 139.88	201,54 197,35	153,80 256,55	246.74 346.20	102.45 151.55	218.87 272.75	Hungary**	288.00	+1.5 +2		150	显绕	(数 23 二			7.7 (Bort 222 -4 20 523 148 51 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6
South Africa (36)	193.64 193.63	5.0 -4.6	176,19 347,14	139.91 275.87	197,72 426,43	258.18 428.43	89 -07 13 -22	3.44 1.89	379.65	348.27 -	274.90	423.61	423.61	435.19	290.81	300.54	Poland ^o Portugal	537.42 291.06	+0.2 +2 +0.9 -0	3	3.79 2.06mi + i 1.50 0.06 - i 6.27 + i	1052 1052 1052 1052 1052 1052 1052 1052	270 1.8 577 0.26 227 0.15 6.5 1.6 2.15 6.5 1.6 2.15 6.5 1.6 2.15 6.5 1.6 2.15 2.5 2.5 2.15 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.5 2.	DANNE (FO	b 10/TW \$)	Price 7.40 + 10 10.10 3.50 3.0 25 Price 2 2.702
Spein (50)	522.64	43	475.53	377.63	533,64	610,07 345,42	1.3	1.90 1.24	- 518.53 390.21	472.95 365.91	374.64 281.93	525.55 397.75	805.35 342.36	623.19 441.85	379.18 307.73	493.31 375.17	Russia	29.29 45.54	+0.9 -0. +8.4 +24. -0.8 +4.	9 Colesta	870 +	12 22 04 630 07 707 22 25 20 22 25 20	58 2 2 2 2 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1	(2. Ins. 9	5.50 124 90 2.2	Reside 11.70 20.25 850 17 5 Reside 42.75 - 65 47.25 27 24 18
September (30)	593.65 21.91	41 -61 -75	358.16 19.94	284.42 15.83	401.93 22.37	31,41	-8.1	2.81	. 18.79	17.14	13.58	19.16	25,99	33.64	8.15	30.98	Siovekia . Turkey™	· 180,70	-0.8 +4 +1.7 +9	A Crissico A Committe	570 +1 2520 +1	67 707 23 25.80	5.09 1.3 TD.5 6.86 4.2 21.5	CH Brak 424 ChilDey 4	80 104 37.50 23 8.90 26.62 43.80 2	- Report 6.45 -25 12 3.70 5.9 6.5 - 5.47 5.1 6.5 6.5 6.5 6.5 6.5 6.5 6.5 6.5 6.5 6.5
Thelland (31)	377.61	-0.1 0.1	343.58	272.84	385.58 517.00	343.58 507.22	1.9 0.1	. 2.83 1.29	372,87 517,24	340.08 471.77	259,40 373,71	390,07 527,23	340.08 517.24	401.84 527,72	307.98 390.12	355.31 418.34	Mideest/Africa		.40	, Devids	0.47 2.50 +J	275 JN 1.18	22===	CHEST I	7.50 - 23.50 16 6.3	- SASOL 21.70 + 60 57 20 40 63 63 - SASOL 3.75 - 75 17 60 2 65 7 1 5
USA (813)	57.2		461.50	366.48		382.14		1.33	458.98	418.63	331,62	467.85	389.52	467.90	347.59	379.00	Egypt Jamed	75.01 100.78	+16. +0.5 -1.		#22774002511102416668228688828688888888888888888888888	奶奶	0.40 - 1.70 - 1.	CLine 9 CH Beh. 42.1 Childrey 4 Childrey 1 FradBk 44.1 HYPsite 3 SHK LI TarScot	8.50 - 124 90 22 100 - 104 37.50 23 190 - 86.62 43.50 - 7 7.50 - 23.60 16 63 100 - 97.63 92.50 23 900 - 15.51 28.50 2 47 - 80.09 45.50 - 7 79 - 12.10 95.50 -	Reacts 11.70 - 22.55 ± 50 17 ± 51 February 24.75 - 48.725 ± 72.24 18. February 24.75 - 48.31.50 18. B 12. 7 ± 10. 10. 10. 10. 10. 10. 10. 10. 10. 10.
Americas (784)	460.22 390.42	0.1 -29	409.53 - 318.84	253.18 253.18	459,89 357,80	326.06	0.2 0.1 -7.3	2.08	347,50 100.08	316.95	251.07	354.22	323.32 97.50	396.24 113.92	262.63 81.53	308.32	Joseffen .	227.02 172.34	+4. -0.5 +2		270	3. 15	248 55 -	IMSCO	/9 L21.10 35.50	Smithful . 50 2 80.50 37,30 4.2 8.2 SmithSi 12,85 + 38 28,80 9.50 4.9 7.5 SWitten 9that 30 175 72 3.7 14.3
Europie (723)	100.67 -	-60	\$1.50 455.37	72.74 361.62	98.24 511.02	98:24 506:29	-7.3 3.0	1.78	100.05 496.84	91,26 453,16	72.31 358.97	97,50 506,44	582.39	535.97 .	380L04	433.34	Morocco S <i>Alde</i> e [®]	133.46	+1.7 +8. -0.5 -1.	6 FC Page		蓝绿		TEALAND (Pets 12 / Bastel)	Stiller 90d -90 175 72 37 141 Stille 15 22 10.75 133 33
Hardic (143) Pacific Basis (721)		27 -1.F	97.30	77.27	109,19	80.14	-0.5	1.57	106.11 206.42	96,76 188,27	76.67 349.14	105.15 210.41	79.46 - 171.06	118.46 221.78	82.88 188.00	71 8.46 198.06	Zindazione ³	103.50	-0.8 -1.	7 Feetig	1125 -3	07 <u>678</u> 21 12 10			900 450 950 445 11	Special 16.46 -1.15 32 90 10 3.2 10. 19.03 49.75 +50 83.80 33 3.6 10. 11. Togrid 33 64.50 28 9.2 50 2. When 1840 32 10 8.
Euro-Pacific (1444)	208.12	-24 02	189.36 442.89	150.38 361.70	212.50 497.01	172.52 487.49	-0.1 0.1	193 131	496.30	452.67	358.58	505.89	496,97	506.43	374.92	405,78	Regions Composite	185.07	+1.6 -0.	Fostes 9 Artúric	4.80 . 5.10 .	_ 5.03 _ 5.45	3.08 2.4 18.6 4 5.2 18.9	Bolder	380 +18 380 145 2 50 +950 180 28 2 4.50 7.80 0.80 5.50 +2.76 28 4.40 4.58 +2.50 42 5.80	Space 18.45 -1.15 22 20 10 22 10 10 10 10 10 10 10 10 10 10 10 10 10
North America (725)	486.77 325.21	-42 .	25 B	234.97	332.05	307.74	-0.9	1.70 -	323.19 95.28	294.77 86.91	233.50 88.84	329.43 97.12	305,43 96,00	366.32 103.93	280.93 77.40	277.ST	Latin America	396.93 99.73	+1.6 -0. +2.6 -5. +0.2 -6.	A BUDYES	2,794 +1 4,444 +1	07 2.15 DB 5.50	248 72 133 370 52	RIDF 1	150 ±275 25 440	
Europe St. Eurobice (361)	96.33 7596.59	-0.7 -1.7	\$7.65 \$7.89	69.30 69.79	94.36 94.83	· 96.90 93.96	1.3 -0.1	239 145	95,88	87.A5	. 89.26	97.73	93,25	109.21	75.16		BASA · .	122.98	+1.7 +7:	g Galled .	5.10 2.194 4.444 1.244 1.45 1.46 1.45 1.45 1.45 1.45 1.45 1.45 1.45 1.45	医浸	100 E5 164 122 10 455 120 11 141 140 11 141 160 4 1 103	Advini Bristof Bristof Kris F 1: Ludiuf 2: Funta SunCarof SanCitof SanCitof SanCitof ToPrasf	280 +18 280 125 2 50 +180 180 25 2 450 - 7.80 0.80 550 +25 26 440 450 +255 42 5.30 420 +6 943 192 106 +5 177 26 16 +2 110 8.80 215	— Prima pendial by Phanelel Times Information.
Earope &r. Lik &r. Exteblec (18) Pacific &r. Japan (275)	179.95	-1.1	163.73	130.02	183.74	181.64	-32	3.80 1.57	177.42 105.55	181. 82 96.27	128.19 76.26	160.85 107.59	178.51 104.14	216.04 108.05	128.26 83.09	205.22	Europe Easto Europe	163.98 61.12	+21 +9.		46	┈╬	0.94 4.1 10.9 2.83 4.5 32.5	Sherii Sherii	16 +2 110 BB0213	- ROTES - Prices on this page are no quoted on the
World Ex. Eurobice (1921)	104,53	-02 -22	95.1% 186.86	-75.53 149.03	108,35 211,88	(03.13 177.49	9.3 0.1	. 1,36 1,98	206.86	187.94	148.86	210.04	176.17	221.91	165.95	201,24		55.53	+1.2 +5.	d itylian	15.80 +	18 T8		Teleks Thron	17 +2-50 24.75 8.30 62 +9.50 154 15.50	individud enchanges pind are monthly fact traded origes. "Calendar your sign and law. 4 Deallors
World Br. US (1650) Weds Br. UK (2062)	297.05	-1.1	270.27	214.53	303.30	255.70	-01 01	1.46 1.67	299.90 408.37	273.53 373.38	216.68 285.77	305.69 417.28	268,20 401,34	311.48 427.99	236.11 320.58	263.15 362.12	Comp + Makey	187.75 101.94	+1.7 -0. +0.8 -5.	9 Kiloson • Lengia	3.79 +4 0.42 +4 20.60 -1	E 55.		AMERIC	240	 Intelligence on the purple on the species of the intelligence of the purple of the best best of prizes. * Calendar your high and how. I Dealogs necessaries. on Ex distinguit. at Ex north hann. or Ex digits. an Ex all. † Priggs in US \$.
World Ex. Japan (1818)	405.79	-1.0	389.21	293.26	414.53	397.93	0.1	7.80	306.22	279.80	221.25	312.14	274.88	318.51	242.26	270.97	Asia + Malay	19124	+0.8 -5	Libra N	1/46 - 1/4 4/45 + 1/4	27 446 27 446	330 40	CAMINY SAMIN'S		
The World Index (2263)	304,00	-1.0	276.60	219.65	310.40	. 272.94	- 44	4474	mid Time II	<u> سين د</u>	and their	CONTRACT.	CHARGE CON		BER 192		2000年度以下 2001年度	100 m 11 m 100 m 11 m 100 m 100 m 100 m	т жин сам 40 982; Джэ 5 199	C. Mostric	2550 +1 2550 +	- 11 15 15 15 15 15 15 15 15 15 15 15 15	4.90 4.0 25.8 1.49 4.0 25.1 0.06 25.14.7 1.10 3.4 19.9 5.76 6.8 13.8 1.92 13.8 1.92 3.9 13.1		Feb 12 / Can \$)	\$ FT Free Agency Reports Clab The can claim to cannot assembly reports of any
Capatate, PSS International Ltd., Sales	Date & Co	الوادية المراجعة	E Park til	Militaria. Militaria	tanks pies Anuar Liter	is pilitais L'ichiliae, c	نومندی مردور محمد محمد	المراجع المراجع	-	م کمو بھ	D).						(400et 37 1802; (2 plan 1 189	t Happell	195 .	13 145	꺯뜷쒫	4 pm clase		comparies on this page with a \$ quinted. For the it, American comparish you can wither stay +1 (ii)
Street in Units Cal) Lawred Science	- with water										.,						(Am 24 (Am)	マグ 海外	1994 1		270 2636 -1	# 25% 1	132 - 166 893 39 151 259 33 224 246 35 11.1	Sales		220 8007, or the year request to +1 804 320 8136 or order order 2 18p2/www.httleccom/cyl-bin/ll.
		:	٠. ٠.	٠			-		•	•	•						(1390s; 31 1992; (1 118 Johr 2 1983	40c 31 19	R: (15)km 2 186	C; Microffic d; Maysield Hyperid Heritar C MAB Heritar Heritar Heritar Heritar Heritar Heritar Heritar	"疆 二	# ##	2000年	1480 AV 1480 AV 11284 AV 11284 AV 11284 AV	BC 1235 - 2277 mag 8.7 + 2511.55 4 dam 12.3 - 522.57 Cap 19 - 314.6	12 For companies from ALL other countries sing 0167 21 1770 0770 or for your request to 0181 770 2822 24 penaltic (of stop +44 181 770 0776 or for your
				٠ `					• •		-						100 100 100 100 110 110 110 110 1100	ر خود	r itir silitm	HereCo	2.45 11.48 - i		132		Ca 19 -3 W.6	# (natable to rise +44 161 176 0776 to fee your 10 magazit to +44 161 770 3022).

495.97 506.48 374.82 405.78 205.83 365.43 365.42 520.93 277.67 55.60 100.93 77.40 - Ask 99.73 40.2 - 6.8 50.64 178.91 216.04 129.26 205.22 100.14 100.05 83.09 - 5.80 11.2 42.5 45.1 176.17 221.91 165.55 201.24 266.20 311.48 238.11 265.15 401.34 427.99 320.53 385.12 265.15 401.34 427.99 320.53 385.12 265.15 401.34 427.99 320.53 385.12 265.15 401.34 427.99 320.53 385.12 401.34 401.35 401.34 401

*/- Bat Let 1335 -- 227 12 81 + 55 1155 427 123 -- 5225 122 139 -- 3146 5.1 338 + 8 38 28

28

4 pm close February 12 THE STATE SALES OF THE STATE SALES S See Control of the Co 16 Jan Stant
16 94 Brogsant
16 94 Brogsant
26 18 Brogsant
16 19 Brogsant
17 10 Br 25 to 160 27 40 04 55 14 10 25 17 189 05 12 270 17 14 46 U 15 270 17 27 27 17 39 19 19 32 17 12 **经基本的现在是一种企业的** 大學者 经大学作品 五人 野島本? 終始別のあるだる 0.35 0.40 0.62 1.90 0.12 0.10 1.20 0.35 0.34 かっちゅうかっちゃん も - T -- P - Q Patitions southingstone stinds to be the back of the section of th 而可以以《我们的作品》的"Band Sand Sand Band 不是不是不是是是是是是是 66. William St. Committee of the Committ THE TRANSPORT OF THE PROPERTY 0.16 1.7 75 3.04 190 Serious Seriou 1.06 15 2127 1.8 1.2 2.2 3 9

4.4 6.5 2.1 25 6

4.5 6.4 21 5 91

5.6 12 5 12 5 6

4.6 1.5 12 5 91

5.7 12 5 7

5.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 14 12 5 7

6.9 12 14 12 5 7

6.9 12 14 12 5 7

6.9 12 14 12 5 7

6.9 12 14 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 5 7

6.9 12 12 7

6.9 12 12 7

6.9 12 12 7

6.9 12 7

6.9 12 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6.9 12 7

6 123 \$1 19 1291
129 1291
129 1291
139 1291
139 1291
139 1291
139 1291
139 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 1291
149 14 的现在分词 "这个是不是我们的,我们是我们是我们的,我们是我们的,我们是我们的,我们们是我们的,我们是我们的,我们是我们的,我们是我们的,我们是我们的,我们是我们的,我们是我们的,我们们是我们们,我们 中中的教育中国中国教育中央中国教育中的教育中国教育中教育中、中、教育教育中的、中国教育中国 如外的,我们也是一个人,我们是一个人,我们是我们的,我们就是一个人,我们就是一个人,我们们的一个人,我们们的一个人,我们是一个人,我们们们的一个人,我们们们们的一个人, ST. SUIT IN THE ST. SUIT IN TH S.T. MACHONINE S. P. PATE SALES SECTION OF MINISTERS IN SECTION OF MINISTERS · 一种中国的教育各种的一种中国教育的教育的教育的教育,中国中国教育的教育、教育中国教育、教育中国教 のでは、100mm 15 050 15 17 165 166 24 020 19 10 003 01 2.05 05 13 0.46 43 1 1.32 07 The Section of Control 25 12 monetti A 60 12 monetti A 10 monetti 1.2 11 M 1976
1.2 13 M 1976
1.2 13 M 1976
1.2 13 M 1976
1.2 13 M 1976
1.3 M 1976
1.4 15 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 1976
1.5 17 43 991 8 20 15 3246 19 266 13 296 22 3544 13 186 And the second s 47 St. 177 To 187 To a control of the c 李子子是我们的事情的事情,你是我们的一个事情也是我们的事情,我们也是我们的一个我们的事情的的事情,是我们的有好的事情的是我们的是我们的是我们的一个人的人的。 中華中華教育教育教育中華 大學者教育教育 中華教育教育教育 - **s** -- D -22 14- IP. 16-5; 1
20-5; 20-5; 20-6; 20-6
20-5; 20-5; 20-6; 20-6
20-5; 20-5; 20-6
20-5; 20-5; 20-6
20-5; 20-5; 20-6
20-5; 20-5; 20-6
20-5; 20-5; 20-6
20-5; 20-5; 20-6
20-5; 20-5; 20-6
20-5; 20-5; 20-6
20-5; 20-5; 20-6
20-5; 20-5; 20-6
20-5; 20-5; 20-6
20-5; 20-5; 20-6
20-5; 20-5; 20-6
20-6; 20-5; 20-6
20-6; 20-5; 20-6
20-6; 20-5; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-6; 20-6
20-6; 20-- **W** -School Control of the - N -115 STATE CONTROL OF THE PROPERTY OF THE PROPE 有情况有情况 经专场 186 186 186 186 176 176 176 186 196 196 Sec. 16. Sec 於明日為在東西的語句·如何在中間中的語句報為於於日本的的 在在於西班牙不知 明也 网络阿拉拉 المحافظ المحافظ المعافظ المتحافظ المعافد المتحافظ المتحافظ المتحافظ فالمتحافظ المستحدة المتحافظ المتحا 0.58 1.55 IN.SECTS (Pan European Sector Indices from EuroBench^o) Fredre: 17-02-1995 Francis 1934 Francis 1934 Commun puris 1934 (In 1934 Francis 1934 Francis 1934 (Internal 1934 (Internal 1934 (Internal 1934) 拉拉斯斯氏征斯斯斯氏 医多种性 医多种性 4114 22/3 Dalama 4214 PA (pleased the s 2015 14/5 Octobe 30 15/4 Octobe 30 23/5 Octobe 47/4 23/4 October 22/4 17/6 October 23/4 17/6 October ななななって **这种是一种种种的**

SA SERVICE CONTRACTOR SECTIONS OF SECTIONS

- Ų -

347.00.48

| Company | Comp ,如果我们的现在分词,我们也是有一个人,我们也是有一个人,我们也是有一个人,我们也是一个人,我们也是一个人,我们也是一个人,我们也会是一个人,我们也会是一个人,我们也会是一个人,我们也会是一个人,我们 。 1995年,1995年,1995年,1995年,1995年,1995年,1995年,1995年,1995年,1995年,1995年,1995年,1995年,1995年,1995年,1995年,1995年,1995年,1

******		·	*********					٠.	(GLO	BA	LE	QU	ITY 1	MAR	KE	rs .									
US II	NDICES fob	Feb Feb	. 1998/			US	DATA			***************************************		D.	ones.		JAPA	N		11 104 H 110				ANCE				
neidels	12	11 10 83.46 9177.31	High	Low High			T ACTIVITY	<u> </u>		٠.		_	00			Feb 12		1996 10 Bigh	1090 LD90	Since compliate Magin Lo			Feb Feb F 12 11 1	b 1998/9 0 High	Low !	Since compl High
me Bends		06.84 105.83		Bruted in	1932 61.2 1789 19773 17.17 54.9	4 .	Feb 12 Fe	b 17 Feb 1	HTEE 10 Jahren Theele	Feb 12 4 3,537	Feb 11 A	à 10 2,540	50	Λ.		13973.69 4082.92. Day's to		0 17294.3	12502	3985.9		± 4145.70. Day		3 438.41	2862.54	4388.48
ospart .	3086.89 3	81.76 3119 <u>.20</u>	(3/12/96) 3686.02	(11/5/98) (9/1) 23/5.00 368	256) (1/10/8) 6.02 19.2)	996.158 & 25.651 :	:	183 Wes Pale 851 Dechanges	906 2,233 496	1,761	1,170 - 203 1,533 \$37			E TOKYO T	raddig activi Stocks		a news	Vol 7 MOVERS	452,43		is trading <i>m</i> We stocks	TIMITY	■ BICGEST		thene : 547,
les s	288.44	91.47 293.98	(16/4/95) 329.51 (8/10/98)		490) (9/1/3 9.5) 16.5	S INCOME			Her Fight 449 Her Louis	162	21 164	20 - 24 103	au 209		Friday		itos Degis price change	FriCay	Cities pritte	Day's D change ch	ley's Friday ge %	Sincles tracked		Friday	Close price	
ensi. Deyts rs. bigin 93	May 9437-36 (9-6 80.98 (938)3-46) Li	7.18 Fra 6.181	E 6000 em 0	Progreticaté)	0/9/9, (1 47/3)	ACTIVE	PADES ACTM	TY	THE PROCES	Volce ET MOYERS	D# : 586,156	<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>	50°	abla	- Saltura MisChem 870kM	15,533,000 12,152,000 11,275,000	251 +6 282 +29 1363 +38	Upa Semilel Toyolis Hishirid	343 312 681	+27	10.3 Equant 10.5 Friday 10.5 Ostopr	3,703,6 2,365,1 1,671,0	76 EO	Upe Ecotobl Commi	32 63.4	+3
shoegs:	1230.13 12	54.04 1223.95	1279.54	927.88 tzz GAT.880, 291		Friday 0	Stocks Traded	Class Day's price change	Priday	Cicae polos	Day's 1	W	90		SMITHS Notice History	10,145,000 7,184,000	343 +32 917 +17 747 +5	MbChara Downs	252	+20 4	17.4 Parties 17.4 Ara Stonda	1,325,70 1,228,60 1,015,21	28 84 -1 23 119.4 +2.5	Hazyiki Finitsi Conne	171.5 90	+6
		21 <i>87</i> 1486.77	1551.66 (29/1/98)		1.85 2.5	. romanan .	12,951,300 11,117,000 8,518,500	43 -12 404 -14 17 -14	Upa Actorys Histori	102 22%		48 41 (4)	3. 475.2 ************************************	9 10 14 12 80 1999	Asabiel Asabiel	6,364,000 5,041,000	411 44 777 444 113 42	iseki XITN Siane ·	109 355 324	-30 - -27 -	7.8 Matel	952,40 945,44 929,83	95 -1.2 395 40.1	TamÇSF SeBebo Lupini	52 125.8 185	-7
ers	121.27	28.60 124.78	147.83 (147/98)	95.80 14 (8/10/95) (14/7			7,935,492 7,136,200 6,615,300	1582 -644 515 -134 352 +36	PicaDap Donnes	19 <u>7</u> 123	+1%	66 A	SE Electe	p 300	GERN	5,788,080	130 +25	NpPcor	300	-23 -	Sin Legaco Totalis	890,97		El/qu	91.3	-3.55
E Comp.	581.46	89.74 578.81	611,0 6 (8/1/99)		1.08 4.5 1/38) (25/4/5)	Encora 4 Lucantilet	8,831,700 5,695,600	94. 4년	Cancado (quebile) Valla inc	. 34 11	-22	114 <u>12</u> 19 7		46 <u></u>		Feb 12		eb 1998 0 High		Since complete	<u></u>		Feb Feb F	ab 1998/9	J	Since comp
ex Comp	•	99.41 588. <u>82</u>			1.67 £24.2	D Boso	6,100,100	M +1	92000	701			版		··· DAX		1839.33 4796.4			#igh Lo	231.18 FTSE 10		0.7 5888.5 5770		4649.7	### \$178
5080 Carp Sell 2000		05.55 2309.59 08.16 387.96	-	19710 /96) (1/7	0.54 54.6 259 (3/10/74	ACTIVE	TRADUS ACT	IMITY :	Salid of	Voice ST MOVERS	80 :9(1,6)7	- :712	*	 :		188.21. Day's be 1817 Tradence A	400232		. 1461	une : 16,788.		er 80325. Day'ı DON TRADIME			Vole	ene : 1,17
	-	erin child	491.41 (21.4498)	310.28 48 B/10/96) (21/4	11.41 123.3 198) (7/12/98			Zone · Day's price change		- Close	Day's D	7 12		<u> </u>	ACTIVE !		lose Day's	IN BIGGES	Cless	Dey's D		WE STOCKS	Close Day's	Eriday	MOVERS Close	Day's
			٠.		-	DellCasp - tatel MCMism		99% -12 26% -6%	Úps (homosta)	1174	-1%	19.00 19.00	(1) (1) (8)	\ /:	Dt.Teleion	traded p 13,291,344 3	des thangs 8.4 +2.1	Ups.	price 17.9	change ch		tracted SB 64.764.2	price change 70 852% +68	Upa Upa Un-Line	price	chang
RATIO		Feb 5	Jan 29	Jan 22	Year ago	CheckSys	18,157,700 15,690,400 1	794 -1 994 -5 974 -5	Artikled Guillaci etc Downs	125 1514 20	+14 + +1% + +1% +		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	∇	Di. Zhank Spenana Canto Carrater	0.250.254 6	7.15 -0.15 7.4 +1 1.05 +0.35 8.5 -8.4	ind Wik BHF Sk	18.05 34.25	+1.15 +	68 87 60 Shell 13		60 180 ~1% 42 1644% +25 00 332°5	FuturoinTel Bioloss (2thg	37% 6	+1
. •	B Ind. Div. Yk	Feb 10	1.64 Feb 3	1.67 Jan 27	1.66 Year ago	Cracle	10,905,890 8,773,400	15 –354 562 –254 563 –4	Senter Con JD Educts Control Bin	17% 15	-35a -:	11.0 13.0 10.5 13.0 16.1 13.0		9 10 11 12 60 1999	Hooder Bayer	5.210.836 9	85 -84 89 -832 80 +335	BACKP! Downs HorBrok	420 23	-85 -	5.8 Lucasia Rebes 13.2 Contries	ny 29,218,6 28,778,1 18,376,8	30 1787: +15	Austin Reed Downs Ultima Miterik	21 ₉	+11k - <u>1</u>
Pind	. Div. yield . P/E ratio	.1,15 38.00	1.10 39.55	1.12 38.57	1.42 27.61	SCom	8,875,400 8,874,790	100 3 — 676 1234 — 1 3	And Tech	23-1 46	-7¥ -	14	- 45-44 - 17-45	Wurd.	Costor Basic BASE	4,670,463 1	1.95 +0.30 3.9 +1.85 6.6 -0.10	Degiže Hanefik Presenicu	32,8 65,5 146	-45	62 86 -5 STR 54 48 MalPor	17,168,8 be 16,629,5	70 350% -114	Birao Sheyr Shid Saortista Soi	1 ¹ 4 111	-2 -14 -14
NDE	X FUTUR	ES														-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-419									
SEP 500	Op 1261.		·	Change	High	LOW	Est. vol.	Open int.	# GAC-4	F (200 x teden)	Open 4120.0	Sett.Price 4049.0	Cainge -31,5	High 4158.0	4037.5 ·	Est. vol. 62,793	Open Int. 116,092	er geex Reb		715.00	Sett Price 713.50	Change +8.50	High 725.00	1.0W 708.00	36,784	
jidasi 22	1254.	RO 1274	.30	+37.10 +37.40 Change	1265.80 1266.50 High	1228.00 1241.00 Law	97,277 265 Est. vol.	389,752 11,196 Open Int.	••-	-	4136.0	4058,5	-31.3	4170.0	4047.5	8,151	339,135			713.50	713.00	+9.50	721.75	707.00	1,718	8
	14000 13850	JO 1384	10	+10.6	74080.0 13950.0	13880.0 13830.0	25,038 2,615	199,870 35,771			4941.D 4960.0	4896.0 4923.0	+23.0 +27.0	5002.5 5025.0	4857.5 4889.5	52,277 2,299	201,448 62,872	Mar Jen		7000.0 6949.0	6988.0 6930.0	+80.0 +93.0	7043.0 6960.0	6928.0 6873.0	28,258 374	
	D MARK		A GLA	NCE					-													_				
by	intex	Feb 12	Reb .	Feb ·	*199899 High	1988	19 . 李恪	4 手院	Country	Index ·	Feb 12	Fab	Feb 10	1996/99 High	1998/9	¥ Y⊌	d ∯ PÆ	Country	index	Feb 12	Feb	Feb 16	1998/99 High	1998/99 Law	*	Yield -
odka te for o	General 7 arail taktor mi	18500.09	16612.27 1	6432.27 294	6.56 23/3/98	12303.10	10378 41	5 . 12.1	inda	RSE Sam.		7.49 3313 74.11 666			2764.16 2			Perlagal	84, 30 PS-20		51.39 4967.12 11.94 11481.17		6176.89 22/4/96 14280.00 22/4/98	3500.08 2/1 8114.51 2/1		2.04
	Ali Ordinaries Ali Mining	2889.5 585.9		2654.8 294	==:	2498.20 498.80		5 22.4	Story perio		क्रास्त्रकेतं ह	d solven ex		pper to broad marks	567.68 2 : 256.83 2		199	Rando	RIS		5.15 67.24		411.81 5/1/98	38.53 5/1		PA.
tria	ATX Index	1094.49	martinia higi 1092.58	er wide week 1090.99 162	BAP held bed B.SS 28598	k rescurses se 982.06	ster. 1/10/98 2.1	1 11.5	Speci in Sil	SED Own	Set double	rides.		507L81 21/4/98	376.11 8			Market consci Suggeste		-			437.96 193/96	253.20 4/9		231
مض	Holed in late it 95.20	3389.26	3353.20	3328.73 366	1.92 6/1/99	2357.74	_ 	5 24,8	. Issuel	Tel Adv 10)C	(290	43 289,44	1.8 per cent Fithey 337.43 84588	249.19 8/	1904-086 ma				s balana. Fall		غادانه دعدت اواد	1698.75 193.95 datawa say A			
4	ical and Shancial Bovespia I She week Jowes	8852.0	8990.0	8853JD 1229	2.80 15/4/98	4761.00	10/9/98 pa	ne.	Uncertainty of	BCI Count	30 %	N.52 334	05 328,79	n index marginally je: 398.80 20/7/88 1854.26 7/4/98	248.51 9		25.7		<u> </u>	per cant lamb	13.88 94.32 In In Structured Age 121.9 5887.1	l-maker VSZ Ho	192,48 5/1/38 1507. 8356,70 204/38	81.45 29 489440 11/		<u>m</u>
	TSE 100+	393.17	397.22	391.17 47	5.83 25/5/98 9.01 10/3/98		5/10/98 1.6	B 18.5	Hankly gals	Renet Cor Milbri Sco s by handful al	23	222 1433 25.0 2301 ngbhai angshair		26377.00 69496	1983.58 Bi 16761.80 W			Spuils Africa	JSE Bold JSE Indi.	5 57	203.6 904.6 726.3 6680.1	912.1 6626.8	1310.60 8/10/98 9942.70 20/4/98	672.50 18/ 5246.50 11/	3/96	
	TSE300Comp4 Portlollo§§	8433.70 3427.07	8490,81 3457,33	6400,71 782 3388,72 368	2230 224798 581 255798		5/10/98		Japan	Majoral 225 Majoral 300	136	73.69 17.12	ph 215.65		12980.00 9 192.30 9	10/98	50,4	South Kores	Koren()mp	Br 5		524.49	640.95 11/1/99	280,08 16	6/98	1.19
	d Andrewing 772±45 NSPA Gen♥	(4)	3764.09	3710.34 488	125 17/3/96	2986.95	14/9/90 3.3	12.4	Saine in bus	Topic 2nd Sector de sector Albed	n 12	19.53 11.50 dde falls bead	数 1083.65 数 1230.54 dama by 12 b	1401.27 132.98	980.17 1. 1828.84 1.			Spale	Madel SE		ALB6 861.58	B57.93	947.62 17/7/98	642,29 5/1	0/98	192
cope se	Shenghal B Shenghal B Shenghan B	(C)	(2) .		19.50 10/2/96 18.87 10/2/98	24.18 44.73		862	Junior	Amoran SE		#	(4)		158.46 16 2000 bloged on p		A	Şal Landra	CSE AL S	tare 57	1.66 569.72	567.32	789.79 45/98 her on increased for	461.00 39	V98	NQ.
· .	50000000 6 		900 79	902.03 143			42789 14/10/98 pa		Malaysia	IASE Cere				76.36 27/2/98	25230 1/		14,9	Samples	(Entrep)	16eo 33	54.3 3324.4	3320.6	2955.80 207798 helped market to sta	2411,70 8/1	0/96	221
	for fourth cases		niti biggesi		is Racional de	Charaktes, pr			Hedeo Week Down	PC and local predic-				5204.00 2/1.66 nowi bank anii-kifulk	2858.10 10 17 (1888)	1,44	15,1	Sultanted	SMF Index SFI Gener	64	833.1 6898.9 04.86 4368.27	6891.2	5412.00 21/7/98 5227.39 21/7/98	5126.50 5/1 2311.28 5/1		1.4
	Telacom helped CopenhagenSic	andret up all	pugh shares		the currency-r	inted bases e		17.3	Marocce Mariet closs	ÇASA d lower for and			76 537.53 ion <i>aller rim</i> , b	963.08 1/996 January.	965.57 21	///95 ma	49	AZ Bank and Talman		bayers of Alg		company to the	ed moules at top end 9277.00 2/3/98	of expectators. 5474.79 52	799	1.74
	pulled market los Cairo SE Gan		based perta		Dis work du	to Danish vel 345.40			Retherlands	CESS TERBING CESS AT Sh	r 7	76.2 126 16.2 70	2.8 696.3	86.ID 277798	974.90 M 548.10 M	1098	21.7	Theliand	Banglok 8	ET 34	7.43 313.65	314.74	99.92 3/2/98	207.21 49	V98 :	239
	Hex General	5973.33	585B.00	5579.55 629	8.06 20/1/99	3220,43	12/1/98 1.8	- 21.9	New Zealor	Cap. 46	211	9.00 2137.	54 . 2103,80	ng with analysis and 2350.02 20/3/98 or Paper and Unit Mal	1008.24 2	1096 522	20.5	Turkey	MG Hz	100 308	8.85 3035.26	2970.32	de approved a key i 4538.98 16/7/88	1652.28 8/1	098 :	3.68
ASS CÓSSOC ACO	higher, capping SBF 250	2564.52	2565.28	and highlighten 2532.14 278		1873.10	12/1/98 2.25		Higada	SE AI-Sta	æ 540	1.22 5411.	82 5389,96	8594.87 11/2/98	2236.40 12	_	<u>a</u>	Yearnale	BC .	405	N.12 4152.54	4177.94	od results would spe 7856.92 23/3/38	<u>ad Rom banking</u> 2684.70 10		-
	CAC 40 Sumet star peri		wit, cod		ta governmen	r's privativativa	plants.		Hereny	Omb SE lex	1 176	1.77 - 1752	17 1746.06	iss with two days' g 2379.08 4598 to appected master.	1359.76 8/	10/98 2.29	123	Zohahma	ZSE Indus	rial (891		6916.28	8795.71 31/3/98	5441,85 1/9	V98	EQ
Listi en 1	FAZ Aktień DAXC n Dez bise chipe	4888.74	4839.33	(537.72** 199 (796,62 * 817 Heliot's biole.		7296.00 3896.08		19	Palatan	KSE-100	87	4.90 861.	79 874.26	1748.31 2/1/98 shout to be resolved.	765.73 14	V7/98 ma	<u> </u>	Sheer seems WORLD	FI/SSP W	brissa) sc	enious <i>l</i> our eessi 04.00	300,57	318.51 671/99 1195.50 671/99	\$6. 392,36 5/1 898,50 12/		ne.
	Athena General FTSEASE 20	3392.86	3323.69		2.85 12/2/99 2.33 12/2/99	1389.13 755.18		27.2	Pers	Lines Gen	197	8.52 1376.	29 1365,73	1983.61 4/5/96 at Peru led the guita	1159,59 2	/A/98 110	<u> </u>	CROSS-BORD	MS Capaba BRIJU Shark DJ Enge S	50 335	9.43 3321.13 15.68 3375.42	3260.29	3578.02 207798 3685.36 51790	2433.07 8/1 2433.07 8/1 2419.23 8/1	0/96	
	Hang Sung	stated buying	niorest Asser			880.42	3/8/98 3.95	12.4	Pulippines	March Con	p 191	9,78 1894.	59 1997,19	2211.42 25/3/98 mb pood gains wide	1882.18 11		19,4		FISE E30	115	2.90 1161,18 2009 2703.05	1184.86 2663.70	1327.58 207796 3086.91 2077/98	893.55 5/1 2049.91 8/1	0/98 0/98	PB
			- 602,97	681.91 177	58 7/298 ·	576.CF	/9/96		Palmal	Wg	144	87.1 14130	14 140121	18582,70 11/3/98	10473.70 9/		9.8		HSBC Ong NG Basys	n Banag .11	(4) 204.27 1668 114.79		273.91 254398 123.12 7/1/99	161.71 5/1 86.64 11/		ne. Ne.
• •	NSCC Red Chip d in late studing a		est about the		o po wanda	10 to bring the				M 1 M 1 M	8 10 2 pgr ps	4 ML DIST !	100 MM 400	d by absoppointing oc					-							

	FISSENSE 20 2157.33 2113.08 2046.35 2157.33 192599 756.18 2011.08 Communication layers given to be been in the region. Technological distribution peaks on supplied layers from retail formation. Health Communication 1919.78 1804.59 1807.19 2011.42 257.98 1809.19 1804.60 1192.90 1181,18 1804.66 1227.58 2017.98 500.55 570.98
	Housey Kinnag Having Storing 9425.42 9144.80 9079.33 11890.00 250.05 285.70 3085.91 20708 200.91 571096 100 100 100 100 100 100 100 100 100 10
	Sales extended in late tending about of government associations of growth and associate of the conception of public later Sales. Name
	Numberry Bux B433.07 BBB2.01 B048.01 B048.01 S048.08 3776.02 21.666 on on. Lust-mirate deals by one broker postend up two bearyonables sufficiently to enable partied on close to profile busilens.
・ 養養 製造する 大き 開催する こうか	
	"Sax Pair & Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the Product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the Product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the Product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the Product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the Product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the Product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the Product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the Product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the Product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the Product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the Product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the Product of the Talegory Weighted Notes 5710.14. \$\(\frac{1}{2}\) billowing to the
	THE NASDAO-AMEY MARKET CROUP
	THE NASDAQ-AMEX MARKET GROUP 4pm d
. V	NY Vol. NY Vol
	Acchange 25 3327 9 ¹ 2 9 ¹ 3 9 ¹ 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	Months EN 20, 21, 21, 21, 21, 21, 21, 21, 21, 21, 21
	100 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
And the second s	AND UNITED TO THE COLUMN THE COLU
	Marketon 185 54 54 45 4 4 124 5 11 23 15 15 15 15 15 15 15 15 15 15 15 15 15
	Accord 0.10 0.17 104 012 013 12 014 115 115 115 115 115 115 115 115 115 1
	Anna 201 1 20 414 114 12 Complet 5 20 2 8 8 MRSV 18220 17 15% 164 14 14 150 15 150 15 15 15 15 15 15 15 15 15 15 15 15 15
- V	THE STATE OF THE S
	Manufile 1887/19 27 27 27 28 10 10 10 10 10 10 10 10 10 10 10 10 10
	April 2 45 15 25 25 25 27 15 15 27 15 2
entral de la companya	
1 14 0 C at 1	Authority 16 22 22 25 4 Complete 20 21 2 2 2 5 5 5 5 7 Telephone 20 21 2 2 5 5 5 5 7 Telephone 20 21 2 5 5 7 Telephone 20 21 2 5 7 Telephone
刺动 经营业 化二氯	Am Props 17 SS12 16-5 16-1 15-1 1-1 Connection S 25 29 25 25 -1 Embelow S 25 50 42 55 -1 Embelow S 25 25 25 25 25 -1 Embelow S 25 25 25 25 25 25 25 25 25 25 25 25 25
The second second	- 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	Anthony Same and the state of t
த்திருளி கூர் இத்தாகும் நக்காளி	Antigroup 18 19 19 19 19 19 19 19 19 19 19 19 19 19
	Marightary 8-01 12 1860 1274 1275 1775 1775 1775 1775 1775 1775 1775
불 강 맛빛	Motive Co 14 404 1012 102 102 102 102 102 102 102 102 10
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	Annels 405 40 40 40 40 40 40 40 40 40 40 40 40 40
	AND THE THE PART OF THE PART O
	The control
	### 1120 154 164 165 16 16 164 164 164 164 164 164 164 164 1
	## 1950 1951 1951 1951 1951 1951 1951 1951
	## 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	Barri State Stat
	Henri R. 1967 7 3 254 254 254 255 255 25 265 255 255 25 265 25 255 25
	Description 10 10 10 10 10 10 10 1
	Band 1 1 1 1 1 1 1 1 1
	200 10 10 10 10 10 10 10 10 10 10 10 10 1
	80 Dec. 100 2 150 150
.I	Subject of the party of the par
	## 1
	Biggs 41 1962 962 15 1951 44 1962 97 190 764 20 19 201 20 19
	Report 18 18 18 18 18 18 18 1
	## Same #
-	1 1 1 1 1 1 1 1 1 1
	## Desc
	Battler 22 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	Here 22 Hd, Sp., Sp., Hg. Here 25 Hd, Sp., Sp., Hg. Here 26 Hd, Sp., Sp., Hg. Here 27 Hd, Sp., Sp.,
Market Street	Count (s) 18 200 18 201
3	24 12 12 12 12 12 12 12 12 12 12 12 12 12

Biosafety treaty

Government representatives meet in Cartagena, Colombia, over the next 10 days to adopt an international treaty regulating movements across frontiers of bio-engineered plants and other living organisms. The biosafety protocol to the United Nations biodiversity convention is aimed at reducing the risks of uncontrolled release of Living Modified Organisms into the environment. However, important issues remain to be resolved after two-and-a-half years of difficult negotiations. US business groups have opposed the proposed treaty which they argue will impose onerous and unnecessary controls on trade in

Decommissioning deadlock

The parties at the Northern Ireland Assembly are scheduled to debate the proposed new Northern Ireland administration and proposals for the creation of an executive which will comprise 10 ministerial departments and six cross-border institutions. Although the proposals are expected to be endorsed, the issue of IRA decommissioning is expected to lead to deadlock and there are fears that the sides will be nowhere near meeting the 10 March deadline.

Banks benefit

Indonesia's government is scheduled to announce the names of banks to benefit from a recapitalisation scheme designed to bail out the country's beleaguered banking sector. Officials have said the central bank and finance ministry would nominate 15 banks to receive capital in the form of government bonds, matching private investment at a ratio of four to one.

Singapore, South Korea, Taiwan, Vietnam, Mauritius, Brazil, Canada, US,

TUESDAY 16

Holocaust funds

Gerhard Schröder, the German chancellor, is scheduled to meet chiefs of large German companies to discuss details of two funds to compensate victims of Nazi atrocities. One fund would make payments to victims, the other would pay for projects to ensure the Holocaust is not forgotten. Payments could begin in September.

Simpson sale

An auction of O. J. Simpson's possessions is scheduled to be held in Los Angeles as part of a court-ordered sale to meet a \$32.5m judgment against him. The damages were Simpson liable for the deaths of his former wife, Nicole Brown Simpson, and her companion, Ron Goldman.

Other economic news



ment negotistors meet on Wednesday to try to defuse the simmering row over flights and airport landing rights between the two countries

Seeking EU ties

The recently-elected centre-right prime minister of Macedonia, Ljubco Georgiewski, visits the European Commission in Brussels, where he is meet Jacques Santer for talks on economic aid and development and political ties.

Greenland poli

A parliamentary election is scheduled to take place in the Danish overseas province of Greenland. The Inatsi-setut. the parliament, has 31 members elected for a four-year term. After the last election in March 1995 the government was formed by the social democratic Siumut (Forward) party and the liberal Atssut (Feeling of Community) party.

Going with gas

The European Natural Gas Vehicle Association sponsors a discussion with representatives of the European Commission on the development of a European policy on alternative fuels, energy efficiency and sustain-



Holidays

China, Hong Kong, Malaysia, Singapore, South Korea, Taiwan, Vietnam, Mauritius, Lithuaniua, Brazil, Venezuela.

WEDNESDAY 17

Trade row rumbles on

The dispute settlement body of the World Trade Organisation meets in Geneva amid continuing trade tension between the US and the European Union. Among the transatlantic disputes featuring on the agenda are the EU's ban on hormone-treated beef, US preparations to impose trade sanctions on the EU over its banana import regime, and US anti-subsidy duties on steel imported from the UK.

Fund flies in

A delegation from the international Monetary Fund is scheduled to arrive in Baghdad. The group is expected to meet officials to discuss support for the reconstruction of administrative bodies and the establishment of a foreign exchange market.

Tightening up on trucks

transport (TIR) convention that facilitates road transit traffic in Europe and elsewhere come into force today.

Statistics to be released this week

The changes are designed to cut abuse of the system through fraud and smuggling, now increasingly in the control of organised crime. From today road hautiers will be subject to vetting before they can use the system, and co-ordination between the 62 member countries will be improved. Nearly 3m transport operations are registered

each year under the TIR convention,

which is administered by the

Geneva-based United Nations

Economic Commission for Europe.

Nordic summit

A conference of Nordic foreign ministers is held in Reyljavik. Daniel Tarschys, secretary-general of the Council of Europe, is scheduled to deliver a keynote speech.

Duel in the air

British and US government negotiators are scheduled to hold talks in the latest effort to defuse the simmering row over flights and airport landing rights between the two countries.

Farm fund talks

The United Nations International Fund for Agricultural Development (Ifad) begins an annual two-day meeting of its governing council in Rome. The 161-strong council will discuss the nent of the fund's resources and consider a progress report on a global financial mechanism that was set up recently to co-ordinate funds to

fight land degradation. Ifad funds

development projects that help poor

Holidays

farmers.

China, Hong Kong, Malaysia, Singapore, South Korea, Taiwan, Vietnam, Brazil.

THURSDAY 18

Yeltsin hosts EU heads

A European Union-Russia summit opens in Moscow (to February 19). Boris Yeltsin, the president, has scheduled meetings with German Chancellor Gerhard Schröder and European Union officials.

Spotlight on blindness

The Geneva-based World Health Organisation and a group of non-governmental organisations launch Vision 2020 - a campaign to eliminate avoidable blindness. According to the WHO, there are nearly 45m blind people around the world and almost 135m with low vision. Cataract, trachoma, onchocerciasis and glaucoma are among the main causes

Brazilian fallout

Roque Fernandez, Argentina's economy minister, visits London to discuss with economic officials and top | Fex 44 171 873 3196

bankers the effects of Brazil's recent devaluation on Argentina. He will travel to Frankfurt on February 19.

Holidays

China, Hong Kong, Taiwan, Vietnam. Gambia.

SATURDAY 20

G-7 supervision talks

Finance ministers of the Group of Seven leading industrial nations meet near Bonn to discuss a report which includes supervision of financial netitutions and speculative hedge



funds. Hans Tietmeyer, Bundesbank president, has been asked by the G-7 o draw up a report on control and supervision of banks and hedge funds following recent financial market crises.

SUNDAY 21

EU conclave

European Union foreign ministers hold a "conclave" in Brussels in the hope of narrowing differences over the Agenda. 2000 negotiations on reform of the EU's finances and its policies for agriculture and the poorer regions. The conclave will help prepare a special one-day summit of EU leaders near Bonn at the end of next week.

Board meeting

The Elite grandmaster tournament at Linares, Spain, gives Garry Kasparov's rivals another chance to dent the world chess champion's supremacy. India's Vishy Anand is world number two and aiready negotiating for a challenge to the Russian who has held the title since 1985. Britain's Michael Adams, 27, is the only west European in the eight-player field at Linares and has his best opportunity yet to establish himself as a championship contender. The dark horse is the youngest invitee, Peter Leko, 19, of Hungary, who is starting to make an impact against the world's top players (to March 10).

Friendship treaty

Igor Ivanov, Russia's foreign minister, is expected to pay a three-day visit to Japan. He will meet Masahiko Komura, Japan's foreign minister, to discuss a bilateral peace and friendship treaty the two countries have agreed to sign by 2000.

1.5

والمعتود المتاعية

Holiday

Bangladesh.

Compiled by Roger Beale

ECONOMIC DIARY

Tuesday: A reversal of December's pre-sale price increases should bring UK inflation back into line with its 2.5 per cent target, says HSBC. Japanese industrial production is believed to have risen 1.3 per cent in December from the previous month but fallen 6.4 per cent over the year. Wednesday: France's trade surplus may have increased to FFr15.9bn during November after a dip in October. UK unemployment Is likely to have risen by about 5,000 in January after falling in December. US industrial production is predicted to have fallen 0.5 per cent in January, following a 0.2 increase the previous month. Thursday: The European Central Bank meets. A change in interest rates is unlikely. Friday: The US trade deficit. ballooning as a result of soaring domestic demand, is expected to have deteriorated in December from the previous month's \$15.5bn to \$15.7bn. US consumer prices are believed to have risen 0.2 per cent in January, against 0.1 per cent in December.

Released	Country	Statistic	Forecast ·	Actual	Released	Country	Statistic	Forecast	Accord
Mon	Stogapore	Q4 gross domestic product		-0.7%	Thur	UK ····	Jan retel seles"-	11.0%	0.9%
Feb 15	Italy	Dec ind prod seasonally adjusted	-0.72%	-1.5%	Feb 18	UK	Jan retail sales"	0.8%	0,7%
:·	italy	Dec ind prod not-season'ty adjusted		3.5%	·	Canada.	Jan consumer price Index	0:196	-0.3% :-
Tue	Japan	Dec industrial production		1.3%	215 (7)	Canada -	Jen consumer price index	0.8%	1.0%
	Japan	Dec shipments	-	1.4%		US	Jan producer price index	0.196	0.4%
	Germany	Jan wholsesale price index*	0.1%	0.4%		US	Initial claims Feb 13	+ 295k	281k
	Germany	Jan wholsale sale price index**	-4.3%	-4.5%		US	State benefits Feb 6	Anticological Commence	2.26ba
	UK	Jan retall price index*	-0.7%	0.0%	1 - 1	US	FReb Philedelphia Federal Index	410.0	12.4
	UK	Jan retail price index**	2.3%	2.8%		US	M2 - week ended Feb &	\$6.0bm	\$8.7bn
	UK	Jan RPX**	2.5%	2.6%		'yabau	Feb who sale price index (let, 10)	daya)	
	UK	Jan EU harmonised cons'r price index		1.5%	TH:	US	Jan consumer price todax	0.2%	0.1%
	UK	Jan public sector NCR	-£10.0bn	23.2bn	Feb 19	US	Jen const price index ex food, er	nergy 0.2%	0.3% - **
	Canada	Dec manufactured inventories*	0.4% · ·	0.5%	7.7	US :	Dec goods & services exported	\$79.0bm	\$78.7bn
	US	BTM-Schroders Feb 13		0.8%		US "'"	Dec goods & services imported:	- \$94.4bm	\$94. ibn :- '
	us	Radbook Feb 13	· .	1.3%		Carracte	Dec who sale trade seasonly ach	sted 0.3%	-0.6%
	Japan	Money supply (M2 + CD)**	3.8%	3.9% _ :_ :		Ceneda	Dec who sale inventories	0.2%	0.0%
	Japan	Jan broad fiquidity		3.2%	2 1	US ?	Jan real semings	(4) 原生等性	05%
Wed	UK .	Jen unemployment	5.0k	-14.0k	During t	he week	经过多的 自己成为		
	US	Jan housing starts	1.68m	1.72m	·- v	Germany	Dec capital account final		DM25.8bm
	us	Jan building permits		1.72m		Germany	Dec foreign security purchase		DM60.9bm
	US	Jan Industrial production	UNCH	0.2%		EMU :	Nov trade except EMU	e a trade etalog	E7.2ba
	US	Jan capacity utilisation	80.6%	80.9%		ÉMU	Dec producer price index"	The Court of	93% 7
	US	Jan export price index	UNCH	-0.1%		italy	Jan foreign exchange reserves	TAX TOTAL	1.88 000bri
	US	Jan Import price index	-0.1%	-0.7%		Italy	Jan M2, 3-month average -	Service of the servic	58%
	Canada	Dec wege settlement**	1.4%	13%	JUOUAN OU WO	rith: "year on	West of the state	tics, country Standard	à Poore MARS

- **ACROSS** 1, 5 Any a married son could give a hand (8.6)
- 9, 10 Card game with an understanding couple (8,6)
 11 Foolish umpire writing
- 12 Fellow is canght with a student of government finances (6)
 14 Pine begins spreading around property (10)
 18 Wasp I distracted in plant
- 22, 23 Made late by some fighting? (6,2,5) 24 A crab I cooked and some
- tongue (6)

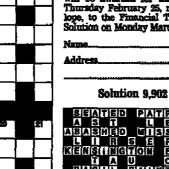
 25 Mercenary letting the French back in . . . (3)

 26 declines to take the Spanish lorry driver (6)

 27 Learned butcher said why cattle breed (8)
- 1 Fill in revised copy with copper (6) 2 In Abadan germs are a haz-
- 3 Iron CD, a product of Ger-manic people! (6) Northern peer comes round about reward (10) 6 Information not initially given on old Bob's income
- Cure you take at home in sea water (frozen) (8) 8 Leaves music centre which is unwanted (8)

 13 Heavy translation of the Latin "to err" (10) Reluctant aponsor
- sketch returned (8) 16 What's overflowed from second sack (8) 17 He's consumed a seedy bar,
- which is sticky (8) 19 Seem upset about companion's plan (6)
 20 After six a boy has one in

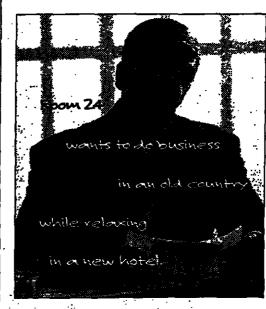
sight! (6)
21 Costly cunning, a killer



MONDAY PRIZE CROSSWORD No.9,914 Set by GRIFFIN

A prize of a Tombow Lucca fountain pen and rollerball set, worth £125, will be awarded for the first correct solution opened. Solutions by Thursday Pebruary 25, marked Monday Crossword 9.914 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 9HL. Solution on Monday March 1, Please allow 28 days for delivery of prizes.

FOR BUSINESS GIFTS TEL: (01732) 771771



At the new Moscow Marriott Royal Hotel, you'll find service is second to none. This latest addition joins the Marriott Grand Hotel and the Marriott Tverskaya Hotel in offering every modern convenience, including business centers and health clubs. Spacious suites and contemporary meeting rooms make these exquisite hotels ideal for business and leisure alike. Whatever your needs, trust Marriott Hotels of Moscow to accommodate them in a world of comfort.

HOTELS OF MOSCOW cover Street & Moscow, 10(10:50, Re Tal 7-095-935-8500 • FAX: 7-095-935-8501

Marriott.

Moscow Marriett Royal Hotel 11/20 Petroko Sirent + Moscow, 103038, Russia Tel; 7-095-937-1000 = FAX: 7-095-937-1001

verskaya - Yazashaya Saset • Monoon, 125047, Russia Tel: 7-095-258-3000 = FAX: 7-095-258-3099

JOTTER PAD